



THE FUTURE OF TAX ADMINISTRATION: DIGITAL TRANSFORMATION IN THE FTA

ØIVIND STRØMME

INTERNATIONAL DIRECTOR,

NORWEGIAN TAX ADMINISTRATION

OECD FTA CHAIR OFFICE

The Forum on Tax Administration

Its members...



Include **50+** advanced and emerging economies



Cover **90%** of global GDP



Raise **12 trillion** euros in revenue annually



Employ **1 700 000** staff

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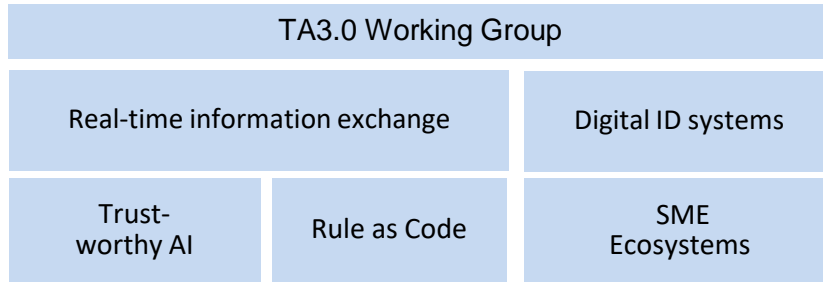
We learn from each other,
and move forward
together

FTA Work Programme 2026

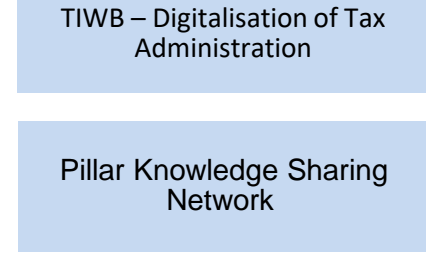
FTA Priority Projects



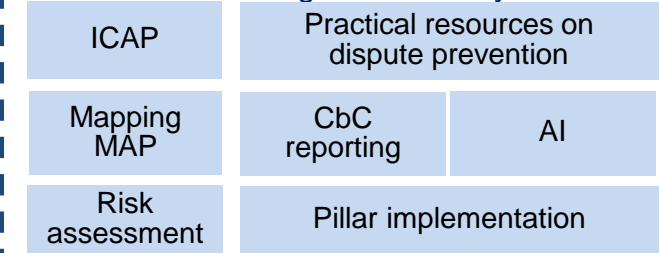
Priority 1 Supporting the Digital Transformation of Tax Administrations



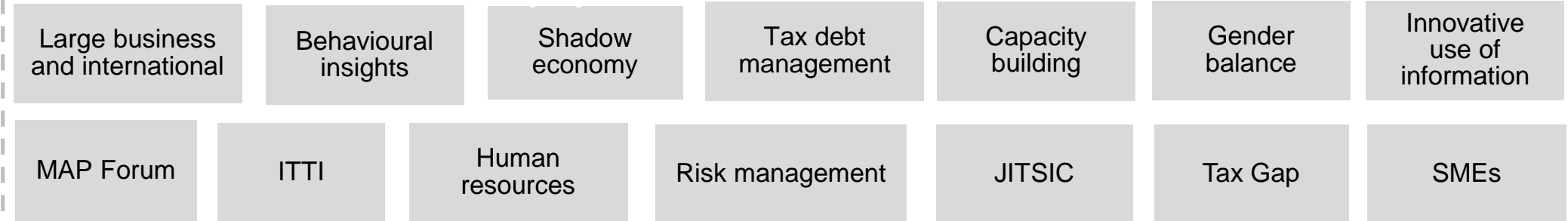
Priority 2 Global Tax Capacity Building



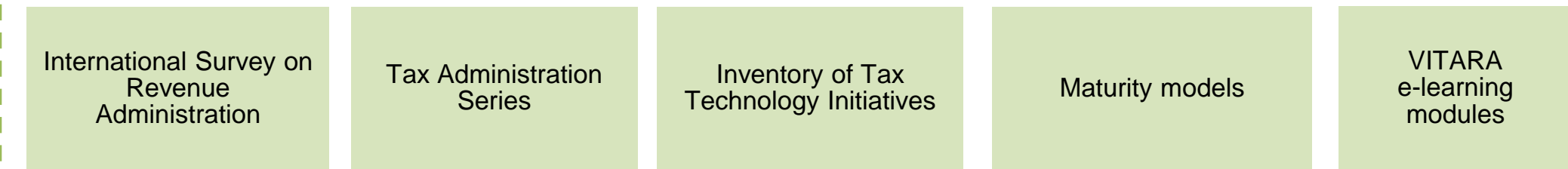
Priority 3 Implementation of the GMT and Enhancing Tax Certainty



Informal Collaboration Networks and Communities of Interest



Supporting Measures

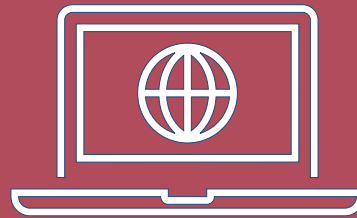


INTRODUCING TAX ADMINISTRATION 3.0

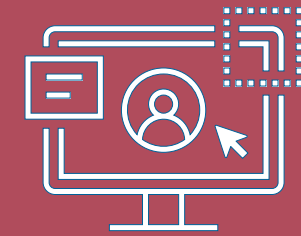
A DIGITAL EVOLUTION



Digitalisation



Digital
transformation



Tax Administration 1.0

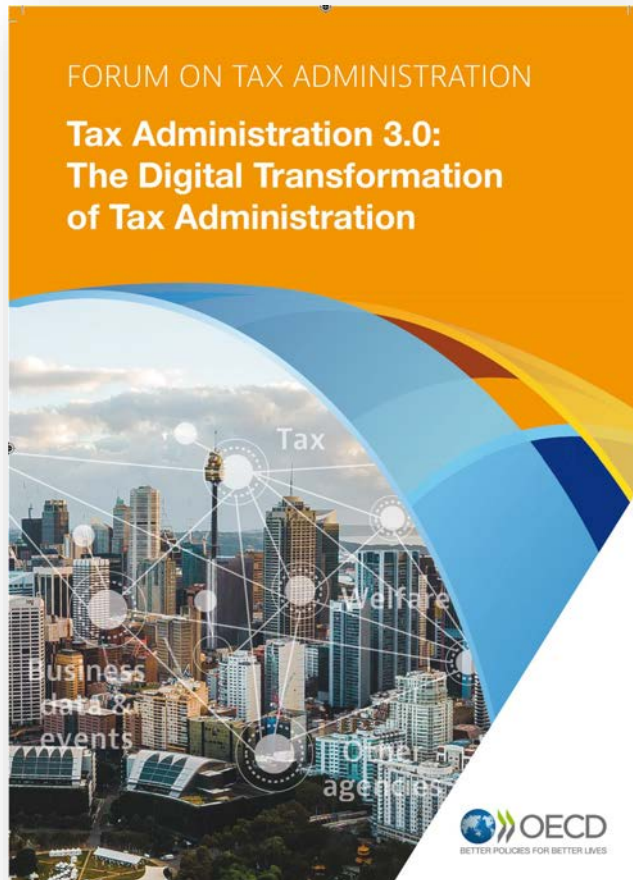
- Tax Administration Centred
- Manual Processes
- Retrospective taxation

Tax Administration 2.0

- Tax Administration Centred
- Automated processes and reporting
- Periodic taxation

Tax Administration 3.0

- Taxpayer Centred
- Event-based taxation
- Integrated in data Ecosystems



- Report
- Shared vision
- 6 Building blocs
- Project portfolio

SEAMLESS TAXATION

- Embedded in taxpayers' activities
- Happens automatically as transactions take place
- Integrated into ecosystems
- Is a **collaborative effort!**



TOWARDS IMPLEMENTATION

*At our Plenary, we agreed to... take our practical collaboration on supporting digital transformation to the next stage, moving from **proof of concepts** [...] to **proof of implementation** projects.*

Statement of Outcome, FTA Plenary 2024

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- Not just hypotheticals
 - We are pushing for **concrete solutions!**

TAX ADMINISTRATION 3.0 2026 PORTFOLIO



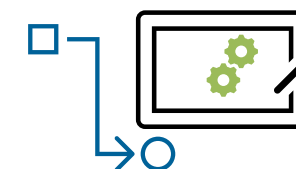
Infrastructure



Project A
Real-time Exchange of Information Between Tax Administrations



Project B:
Real-time Identification of Common Customers/Taxpayer



Solution Designs



Thought Leadership



Project D:
Trustworthy AI in Tax Administration



Project X:
Seamless taxation from SMEs perspective



Project Y:
Rule as Code

