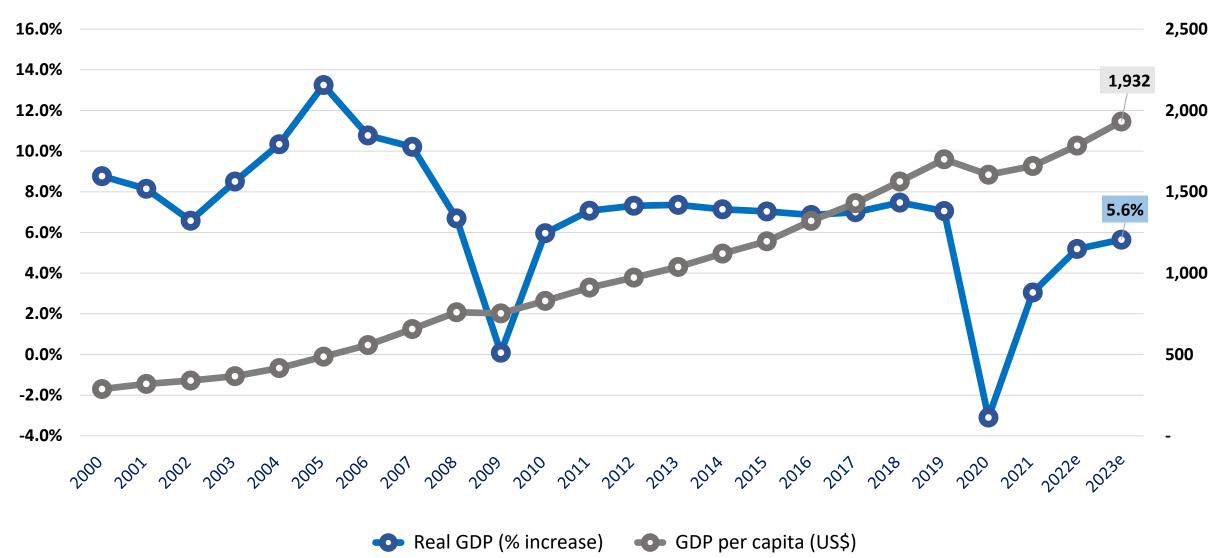


## Tokyo Fiscal Forum, June 5-6

CAMBODIA

#### Cambodia: GDP Growth and GDP Per Capita, 2000-2023



# THE 4 STAGES OF THE PUBLIC FINANCIAL MANAGEMENT REFORM

#### Stage 4: Performance Accountability

- Management and Performance Evaluation.
- ❖ MTFF & MTBF.

#### Stage 3: Budget Policy Linkage

Budget System Reform, Budget Strategic Plan (BSP), Program Budgeting (PB), and Budget Entity.

#### Stage 2: Financial Accountability

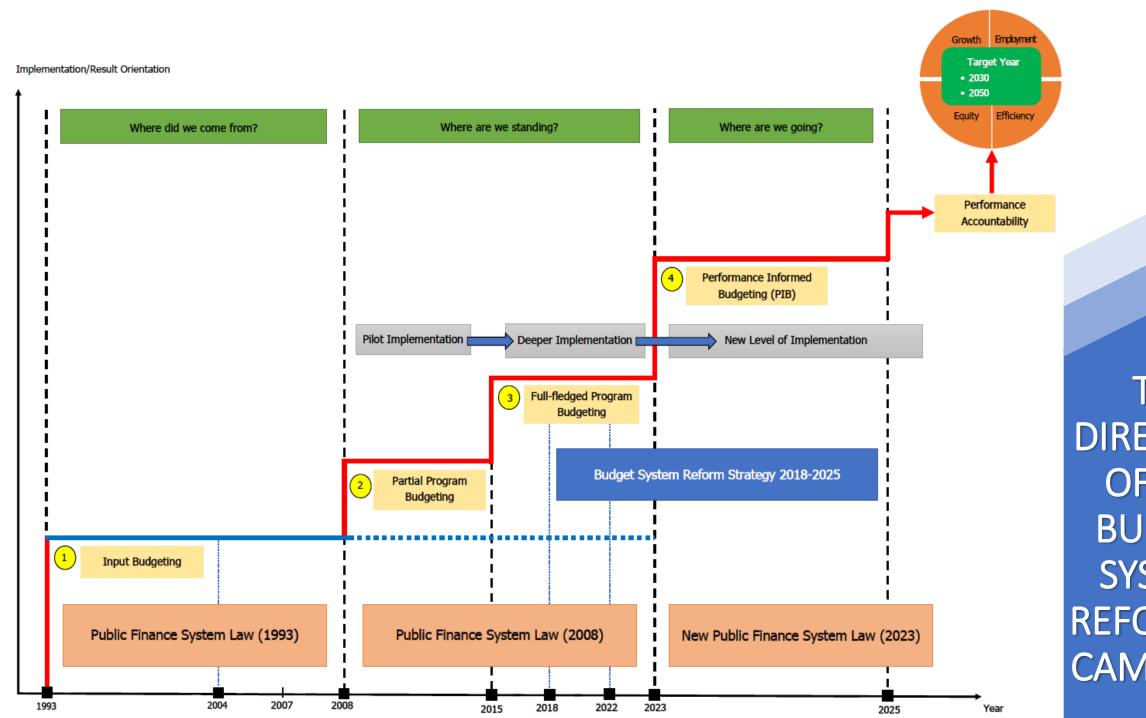
- New Budget Classification, New Chart of Account, and Budget Entity.
- Financial Management Information System (FMIS).

#### Stage 1: Budget Credibility

- Strengthening Revenue Management and Revenue Collection.
- Cash Management and Treasury Single Account.

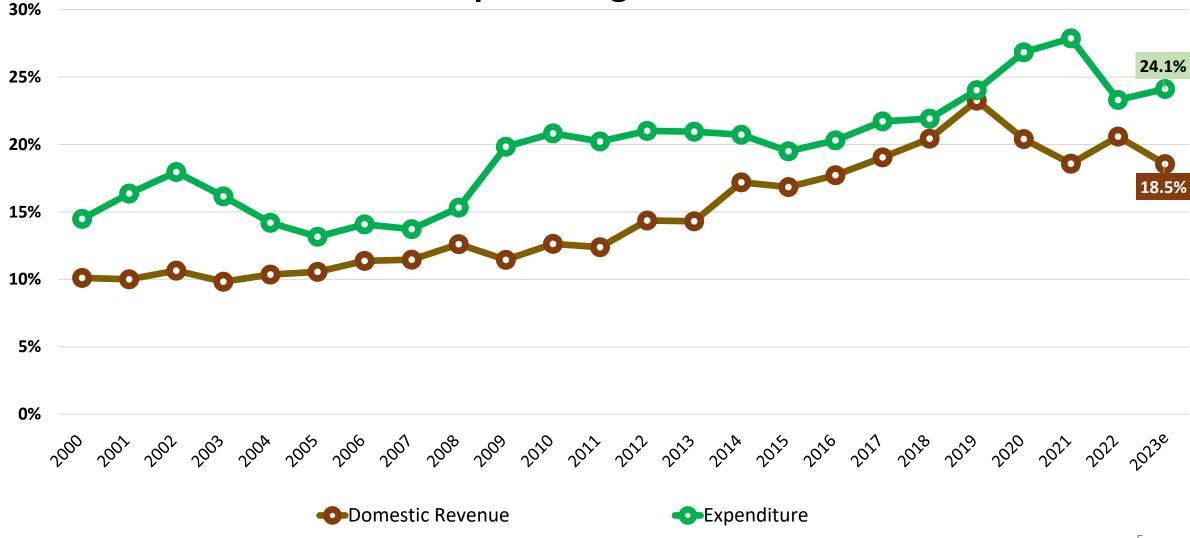
 Stage 1
 Stage 2
 Stage 3
 Stage 4

 2005
 2008
 2015
 2023
 2025
 3



THE
DIRECTION
OF THE
BUDGET
SYSTEM
REFORM IN
CAMBODIA

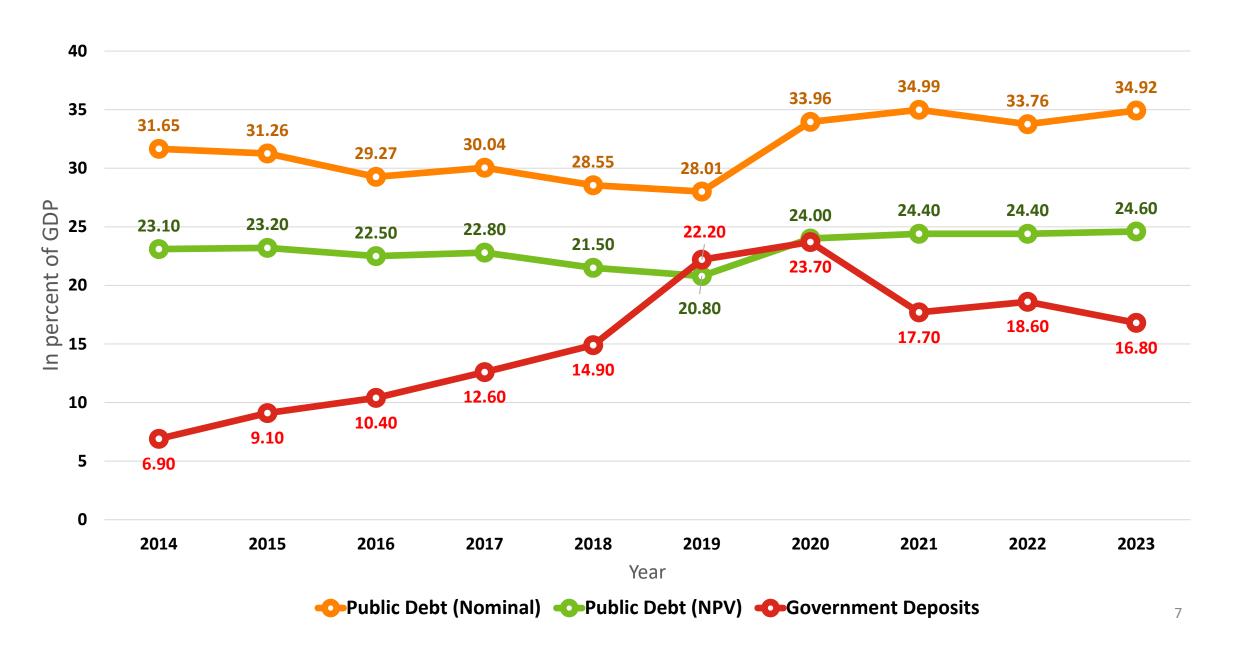
### Cambodia: Government Budget 2000-2023 in percentage of GDP



#### Cambodia: Fiscal Deficit 2000-2023, in percentage of GDP



#### CAMBODIA: PUBLIC DEBT AND FISCAL BUFFER (GOVERNMENT DEPOSITS) 2014 - 2023



#### PRESENT FISCAL AND BUDGETARY CHALLENGES

□ A new government with many spending priorities, including SGD goals!
☐ A "no new taxes" pledge by the new government.
☐ Revenues have since COVID been reluctant to return to past levels, and growth rates of the past years may not return fas
☐ Further revenue mobilization may be challenging given the enormous growth in revenues to GDP with over 14 percentage points over twenty years.
Our fiscal cash reserve has decreased almost 7 percent, though still high at 16.8 percent of GDP.
☐ Our access to concessional finance is expected to diminish over the medium-term as new low-middle income country.
□ We still lack reliable and affordable access to commercial debt, both in domestic and external markets – we have set debt limits of 40 percent for external debt and 55 percent for total public debt.
☐ The economic impact of trade and capital flow disruptions can be severe as the 10 percent drop in the growth rate during the first COVID year showed.
☐ The world economy is becoming more protectionist, trade flows are readjusting, and our main trade and investment partner – China - hasn't fully recovered.

#### Fiscal Reform Priorities: to meet challenges

of our public investment

- □ Operationalize the financial reserve fund in the new Public Financial System Law
   □ Develop our domestic debt market,
   □ Implement a fiscal policy guided by sustainability limits
   □ Improve the effectiveness and efficiency of government spending, with the help of IMF and other partners, through the introduction of performance informed budgeting system, spending reviews,
   □ Institutionalizing Medium Term Fiscal Framework (MTFF), Medium Term Budget Framework (MTBF)
   □ Deepen reforms to strengthen revenue mobilization,
   □ Public Investment management (PIM) reforms to improve the efficiency, effectiveness, and climate resilience
- =>Through the combination of rebuilding fiscal buffers and reforming fiscal and PFM institutions we hope to support strong economic growth and build resilience against future shocks.