Financial Statements Statistics of Corporations by Industry, Annually 1. Sales

(100 million yen,%)

									(100)	-
Classification	2020	Percent change	2021	Percent change	2022	Percent change	2023	Percent change	2024	Percent change
All Industries	13, 624, 696	-8. 1	14, 478, 878	6. 3	15, 784, 396	9. 0	16, 333, 314	3. 5	16, 924, 018	3. 6
Manufacturing	3, 650, 948	-8. 4	4, 017, 740	10.0	4, 363, 420	8. 6	4, 475, 324	2. 6	4, 677, 952	4. 5
Food	421, 311	-4. 5	416, 385	-1.2	454, 120	9. 1	477, 817	5. 2	525, 510	10.0
Chemical and Allied Products	395, 618	-5. 1	440, 299	11.3	462, 684	5. 1	468, 200	1. 2	496, 078	6. 0
Petroleum and Coal products	85, 334	-21.4	111, 957	31. 2	149, 588	33. 6	134, 969	-9.8	130, 130	-3.6
Iron and Steel	136, 282	-12. 3	187, 348	37. 5	209, 864	12. 0	206, 998	-1.4	198, 963	-3.9
Fabricated Metal Products	169, 512	-16.5	184, 360	8.8	194, 657	5. 6	188, 346	-3. 2	204, 786	8. 7
General-Purpose Machinery	66, 835	-4. 9	69, 774	4. 4	76, 742	10.0	82, 199	7. 1	76, 395	-7. 1
Production Machinery	213, 673	-8. 9	255, 278	19. 5	298, 023	16. 7	276, 047	-7. 4	286, 734	3. 9
Business oriented Machinery	131, 259	-2. 6	132, 107	0. 6	143, 423	8. 6	144, 528	0.8	146, 556	1.4
Electrical Machinery, Equipment and Supplies	288, 892	-4. 8	296, 212	2. 5	299, 844	1. 2	300, 745	0.3	317, 168	5. 5
Information and Communication Electronics Equipment	262, 766	-7. 2	342, 006	30. 2	350, 749	2. 6	356, 566	1.7	368, 716	3.4
Transportation Equipment	709, 930	-10.4	747, 299	5. 3	833, 987	11.6	937, 318	12. 4	1, 004, 357	7. 2
Non-Manufacturing	9, 973, 748	-7. 9	10, 461, 138	4. 9	11, 420, 977	9. 2	11, 857, 990	3.8	12, 246, 066	3. 3
Construction	1, 338, 700	-6.6	1, 366, 686	2. 1	1, 498, 278	9. 6	1, 509, 820	0.8	1, 542, 685	2. 2
Wholesale and Retail Trade	4, 821, 609	-7. 6	4, 967, 401	3.0	5, 397, 646	8. 7	5, 590, 143	3.6	5, 636, 628	0.8
Real estate	443, 182	-2. 3	485, 822	9. 6	462, 682	-4. 8	564, 539	22. 0	588, 245	4. 2
Goods rental and Leasing	157, 227	-5. 4	173, 835	10.6	177, 388	2. 0	168, 664	-4. 9	179, 286	6. 3
Information and Communications	773, 737	-0.9	799, 813	3.4	826, 023	3. 3	818, 034	-1.0	874, 138	6. 9
Transport and Postal activities	573, 545	-14.5	660, 023	15. 1	711, 177	7. 8	731, 576	2. 9	731, 928	0.0
Production, Transmission and Distribution of Electricity	277, 935	-1.1	285, 172	2. 6	411, 587	44. 3	378, 847	-8. 0	425, 057	12. 2
Services	1, 470, 865	-13. 2	1, 591, 299	8. 2	1, 758, 325	10.5	1, 931, 251	9. 8	2, 098, 277	8. 6
Corporations with capital of										
1 billion yen or over	5, 122, 621	-9. 2	5, 436, 147	6. 1	5, 998, 771	10.3	6, 003, 577	0. 1	6, 207, 542	3.4
100 million to 1 billion yen	2, 649, 853	-8. 8	2, 825, 763	6. 6	3, 000, 816	6. 2	3, 299, 577	10.0	3, 466, 819	5. 1
10 to 100 million yen	4, 639, 992	-7. 1	4, 959, 869	6. 9	5, 330, 021	7. 5	5, 403, 982	1.4	5, 553, 583	2. 8
under 10 million yen	1, 212, 230	-5.3	1, 257, 098	3. 7	1, 454, 787	15. 7	1, 626, 177	11.8	1, 696, 074	4. 3

2.Ordinary profits

(100 million yen,%)

		-						-	(1001)	nillion yen,%)
Classification	2020	Percent change	2021	Percent change	2022	Percent change	2023	Percent change	2024	Percent change
All Industries	628, 538	-12. 0	839, 247	33. 5	952, 800	13. 5	1, 067, 694	12. 1	1, 147, 288	7. 5
Manufactur ing	218, 304	-3.8	331, 940	52. 1	346, 506	4. 4	385, 055	11. 1	403, 588	4. 8
Food	15, 096	-14. 4	19, 259	27. 6	16, 788	-12. 8	22, 484	33. 9	29, 026	29. 1
Chemical and Allied Products	41, 125	-9. 3	56, 359	37. 0	53, 461	-5. 1	56, 637	5. 9	60, 830	7. 4
Petroleum and Coal products	3, 039	*	7, 013	130. 7	1, 410	-79. 9	3, 696	162. 1	1, 685	-54. 4
Iron and Steel	831	-66. 2	12, 502	1, 405. 1	13, 744	9. 9	14, 443	5. 1	9, 866	-31.7
Fabricated Metal Products	7, 434	-20. 6	11, 670	57. 0	9, 557	-18. 1	11, 717	22. 6	11, 262	-3. 9
General-Purpose Machinery	4, 515	1. 2	6, 408	41. 9	6, 874	7. 3	9, 677	40.8	8, 515	-12. 0
Production Machinery	16, 694	-15. 4	23, 906	43. 2	32, 806	37. 2	29, 006	-11. 6	32, 130	10.8
Business oriented Machinery	10, 929	5. 7	15, 599	42. 7	19, 263	23. 5	19, 514	1. 3	22, 459	15. 1
Electrical Machinery, Equipment and Supplies	21, 802	-0. 2	30, 965	42. 0	32, 131	3.8	26, 497	-17. 5	36, 294	37. 0
Information and Communication Electronics Equipment	15, 770	17. 1	35, 054	122. 3	28, 381	-19. 0	23, 539	-17. 1	31, 793	35. 1
Transportation Equipment	39, 653	-2. 8	53, 777	35. 6	76, 927	43. 0	105, 632	37. 3	102, 324	-3. 1
Non-manufacturing	410, 234	-15. 8	507, 307	23. 7	606, 293	19. 5	682, 639	12. 6	743, 700	8. 9
Construction	70, 129	1.1	69, 361	-1. 1	78, 051	12. 5	75, 167	-3. 7	83, 586	11. 2
Wholesale and Retail Trade	110, 660	-5. 3	148, 648	34. 3	183, 059	23. 1	196, 671	7. 4	206, 050	4. 8
Real estate	53, 542	16. 1	60, 580	13. 1	59, 392	-2. 0	73, 416	23. 6	79, 796	8. 7
Goods rental and Leasing	5, 431	-19. 9	4, 536	-16. 5	2, 026	-55. 3	11, 795	482. 3	13, 234	12. 2
Information and Communications	72, 982	0. 2	81, 629	11. 8	93, 111	14. 1	91, 736	-1.5	86, 242	-6. 0
Transport and Postal activities	-8, 396	-124. 8	12, 288	*	39, 024	217. 6	43, 447	11. 3	47, 902	10. 3
Production, Transmission and Distribution of Electricity	10, 024	-10. 4	3, 103	-69. 0	-5, 771	-286. 0	26, 446	*	25, 206	-4. 7
Services	89, 643	-25. 3	117, 214	30. 8	141, 630	20. 8	149, 416	5. 5	189, 968	27. 1
Corporations with capital of										
1 billion yen or over	370, 705	-11. 1	495, 341	33. 6	573, 614	15. 8	639, 560	11.5	687, 032	7. 4
100 million to 1 billion yen	104, 222	-9. 6	140, 200	34. 5	150, 904	7. 6	174, 204	15. 4	184, 190	5. 7
10 to 100 million yen	126, 043	-18. 4	179, 103	42. 1	186, 286	4. 0	199, 840	7. 3	228, 845	14. 5
under 10 million yen	27, 568	-0. 3	24, 603	-10.8	41, 996	70. 7	54, 090	28. 8	47, 222	-12. 7

Notes : 1 . * can not be compared because of the negative figure in the previous year.
2 . All Industries and Non-Manufacturing don't include Finance and Insurance.

(Reference)

Operating profits

(100 million yen,%)

Classification	2020	Percent change	2021	Percent change	2022	Percent change	2023	Percent change	2024	Percent change
All Industries	416, 320	-24. 5	542, 156	30. 2	632, 650	16. 7	755, 854	19. 5	848, 029	12. 2
Manufacturing	114, 116	-18.5	207, 440	81.8	195, 744	-5. 6	226, 165	15. 5	252, 140	11. 5
Non-Manufacturing	302, 205	-26. 6	334, 716	10.8	436, 906	30. 5	529, 689	21. 2	595, 889	12. 5

3.Ratios of operating profits and ordinary profits to sales

01 - 151 - 111	1	Ratio of o	perating profit	ts to sales		l	Ratio of o	ordinary profit	s to sales	(%)
Classification	2020	2021	2022	2023	2024	2020	2021	2022	2023	2024
All Industries	3. 1	3. 7	4. 0	4. 6	5. 0	4. 6	5. 8	6. 0	6. 5	6.8
Manufacturing	3. 1	5. 2	4. 5	5. 1	5. 4	6. 0	8. 3	7. 9	8. 6	8. 6
Food	2. 3	2. 9	2. 0	3. 1	3. 6	3. 6	4. 6	3. 7	4. 7	5. 5
Chemical and Allied Products	8. 1	9. 6	8. 0	7. 8	8. 5	10. 4	12. 8	11.6	12. 1	12. 3
Petroleum and Coal products	2. 9	5. 8	0. 7	2. 2	0. 6	3. 6	6. 3	0. 9	2. 7	1.3
Iron and Steel	-0. 9	4. 8	4. 6	5. 1	3. 7	0.6	6. 7	6. 5	7. 0	5. 0
Fabricated Metal Products	2. 7	4. 1	2. 9	3. 9	4. 0	4. 4	6. 3	4. 9	6. 2	5. 5
General-Purpose Machinery	4. 7	6. 9	6. 7	7. 3	6. 7	6.8	9. 2	9. 0	11.8	11. 1
Production Machinery	3. 7	6. 0	7. 1	7. 1	7. 8	7. 8	9. 4	11.0	10. 5	11.2
Business oriented Machinery	3. 5	6. 4	7. 6	7. 0	9. 1	8.3	11.8	13. 4	13. 5	15. 3
Electrical Machinery, Equipment and Supplies	3. 2	6. 5	6. 0	4. 1	7. 1	7. 5	10. 5	10. 7	8.8	11.4
Information and Communication Electronics Equipment	3. 1	7. 6	5. 9	4. 3	6. 3	6. 0	10. 2	8. 1	6. 6	8. 6
Transportation Equipment	1.0	2. 8	3. 4	5. 5	5. 1	5. 6	7. 2	9. 2	11. 3	10. 2
Non-Manufacturing	3. 0	3. 2	3. 8	4. 5	4. 9	4. 1	4. 8	5. 3	5. 8	6. 1
Construction	4. 3	3. 9	4. 0	4. 0	4. 5	5. 2	5. 1	5. 2	5. 0	5. 4
Wholesale and Retail Trade	1.5	1.8	2. 1	2. 3	2. 4	2. 3	3. 0	3. 4	3. 5	3. 7
Real estate	10. 2	11.1	10. 1	11.3	12. 2	12. 1	12. 5	12. 8	13. 0	13. 6
Goods rental and Leasing	3. 0	2. 7	1.5	7. 2	6.8	3. 5	2. 6	1. 1	7. 0	7. 4
Information and Communications	8. 6	8. 6	9. 5	8. 6	8. 2	9. 4	10. 2	11.3	11. 2	9. 9
Transport and Postal activities	-2. 8	-0. 2	2. 8	4. 5	5. 3	-1.5	1. 9	5. 5	5. 9	6. 5
Production, Transmission and Distribution of Electricity	3. 4	-0. 1	-1.7	5. 7	5. 2	3. 6	1.1	-1.4	7. 0	5. 9
Services	4. 0	3. 7	6. 6	6. 7	8. 1	6. 1	7. 4	8. 1	7. 7	9. 1
Corporations with capital of										
1 billion yen or over	5. 0	6. 4	6. 3	7. 2	7. 8	7. 2	9. 1	9. 6	10. 7	11. 1
100 million to 1 billion yen	3. 3	4. 2	4. 3	4. 7	4. 8	3. 9	5. 0	5. 0	5. 3	5. 3
10 to 100 million yen	1.6	2. 0	2. 4	2. 5	3. 1	2. 7	3. 6	3. 5	3. 7	4. 1
under 10 million yen	-0. 5	-2. 0	-0. 1	1.9	1.5	2. 3	2. 0	2. 9	3. 3	2. 8

4.Cash dividends

(100 million yen,%)

Classification	2020	Ratio of component	2021	Ratio of component	2022	Ratio of component	2023	Ratio of component	2024	Ratio of component
Net profits for the period	385, 357	100. 0	630, 071	100. 0	744, 219	100. 0	804, 506	100. 0	896, 453	100. 0
Dividends	262, 437	68. 1	298, 649	47. 4	325, 691	43. 8	357, 305	44. 4	400, 747	44. 7

Notes: 1. Net profits for the period = ordinary profits + special profits - special losses - income taxes-current - income taxes-deferred 2. Figures don't include Finance and Insurance.

5.Earned surplus

(100 million yen,%)

01:	2020		2021		2022		0000		0004	
Classification	2020	Percent change	2021	Percent change	2022	Percent change	2023	Percent change	2024	Percent change
All Industries	4, 843, 648	2. 0	5, 164, 750	6. 6	5, 547, 777	7. 4	6, 009, 857	8. 3	6, 375, 316	6. 1
Manufacturing	1, 678, 193	3. 0	1, 861, 465	10. 9	2, 006, 321	7. 8	2, 151, 339	7. 2	2, 246, 537	4. 4
Non-Manufacturing	3, 165, 455	1. 4	3, 303, 285	4. 4	3, 541, 456	7. 2	3, 858, 519	9. 0	4, 128, 778	7. 0
Corporations with capital of										
1 billion yen or over	2, 420, 728	1. 9	2, 564, 249	5. 9	2, 804, 059	9. 4	3, 036, 720	8. 3	3, 242, 412	6. 8
100 million to 1 billion yen	711, 726	0. 4	794, 325	11.6	858, 788	8. 1	906, 771	5. 6	952, 974	5. 1
10 to 100 million yen	1, 530, 908	-0. 3	1, 632, 408	6. 6	1, 674, 697	2. 6	1, 844, 304	10. 1	1, 925, 229	4. 4
under 10 million yen	180, 286	38. 6	173, 768	-3.6	210, 234	21.0	222, 063	5. 6	254, 701	14. 7

6.Value added

(100 million yen,%)

Classification	2020	Ratio of component	2021	Ratio of component	2022	Ratio of component	2023	Ratio of component	2024	Ratio of component
Value added	2, 733, 287	100. 0	3, 000, 025	100. 0	3, 179, 136	100. 0	3, 402, 545	100. 0	3, 571, 136	100.0
Personnel expenses	1, 954, 072	71. 5	2, 065, 953	68. 9	2, 144, 447	67. 5	2, 216, 634	65. 1	2, 293, 515	64. 2
Interest	60, 123	2. 2	69, 229	2. 3	71, 664	2. 3	83, 219	2. 5	96, 577	2. 7
Rental or leasing expenses for fixed and liquid assets	261, 616	9. 6	289, 542	9. 6	293, 464	9. 2	310, 100	9. 1	309, 306	8. 7
Taxes and public charges	101, 279	3. 7	102, 375	3. 4	108, 576	3. 4	119, 957	3. 5	120, 286	3. 4
Net operating income	356, 197	13. 0	472, 927	15. 8	560, 986	17. 6	672, 635	19.8	751, 453	21.0
Ratio of value added	20. 1		20. 7		20. 1		20. 8		21. 1	
Labor productivity(10 thousand yen)	688		722		738		773		817	

Notes: 1. Value added = personnel expenses + interest + rental or leasing expenses for fixed and liquid assets + taxes and public charges + net operating income (operating income -interest and discounting expenses) 2. Personnel expenses = Directors' remuneration + Bonus for directors + Salaries and wages + Bonus for employees + Welfare expenses

3. Net operating income = operating income - interest

value added × 100 4. Ratio of value added = sales value added 5. Labor productivity = number of employees

6. Figures don't include Finance and Insurance.

7.Investment in plant and equipment

(100 million yen,%)

									,,,,,	million yen, 70
Classification	2020	Percent change	2021	Percent change	2022	Percent change	2023	Percent change	2024	Percent change
All Industries	418, 314 (409, 785)	-5. 0 (-5. 1)	456, 613 (447, 705)	9. 2 (9. 3)	476, 559 (466, 498)	4. 4 (4. 2)	514, 643 (501, 359)	8. 0 (7. 5)	555, 159 (543, 750)	7. 9 (8. 5)
Manufacturing	135, 413 (133, 788)	-11. 8 (-11. 8)	143, 037 (139, 723)	5. 6 (4. 4)	158, 543 (154, 434)	10. 8 (10. 5)	169, 541 (165, 433)	6. 9 (7. 1)	175, 370 (171, 425)	3. 4 (3. 6)
Food	11, 839	-21.9	10, 573	-10. 7	14, 426	36. 4	13, 314	-7. 7	17, 340	30. 2
Chemical and Allied Products	18, 931	-13. 2	19, 629	3. 7	22, 322	13. 7	20, 501	-8. 2	22, 703	10. 7
Petroleum and Coal products	1, 889	-31.3	1, 649	-12. 7	1, 493	-9.5	1, 439	-3. 6	1, 960	36. 3
Iron and Steel	9, 901	148. 6	8, 252	-16. 7	8, 393	1.7	8, 940	6. 5	10, 193	14. 0
Fabricated Metal Products	5, 718	-29. 7	6, 251	9. 3	6, 848	9.5	6, 280	-8.3	7, 460	18.8
General-Purpose Machinery	1, 901	-30. 1	2, 691	41.6	2, 303	-14. 4	3, 722	61.6	2, 717	-27. 0
Production Machinery	5, 087	-42. 1	8, 545	68. 0	9, 627	12. 7	11, 173	16. 1	9, 786	-12. 4
Business oriented Machinery	3, 659	-22. 6	3, 554	-2. 9	5, 098	43. 5	6, 350	24. 6	7, 087	11. 6
Electrical Machinery, Equipment and Supplies	8, 170	-29. 6	7, 560	-7. 5	9, 834	30. 1	12, 040	22. 4	11, 785	-2. 1
Information and Communication Electronics Equipment	15, 052	-12. 2	17, 714	17. 7	21, 085	19. 0	23, 390	10. 9	20, 558	-12. 1
Transportation Equipment	25, 313	-10. 9	25, 825	2. 0	23, 733	-8. 1	27, 484	15. 8	32, 987	20. 0
Non-Manufacturing	282, 901 (275, 996)	-1. 4 (-1. 5)	313, 576 (307, 982)	10. 8 (11. 6)	318, 016 (312, 064)	1. 4 (1. 3)	345, 102 (335, 926)	8. 5 (7. 6)	379, 789 (372, 324)	10. 1 (10. 8)
Construction	24, 845	4. 7	25, 858	4. 1	26, 370	2. 0	25, 458	-3. 5	30, 368	19. 3
Wholesale and Retail Trade	52, 026	-6. 6	56, 153	7. 9	59, 289	5. 6	67, 750	14. 3	72, 004	6. 3
Real estate	36, 694	-9. 7	37, 970	3. 5	46, 844	23. 4	41, 360	-11.7	48, 140	16. 4
Goods rental and Leasing	16, 608	-7. 4	17, 984	8. 3	18, 843	4. 8	19, 097	1. 3	17, 972	-5. 9
Information and Communications	46, 215	35. 3	48, 669	5. 3	43, 741	-10. 1	49, 078	12. 2	49, 873	1. 6
Transport and Postal activities	41, 083	-16. 7	42, 318	3. 0	33, 659	-20. 5	46, 137	37. 1	54, 367	17. 8
Production, Transmission and Distribution of Electricity	19, 409	-5. 4	26, 851	38. 3	25, 674	-4. 4	23, 234	-9. 5	26, 273	13. 1
Services	38, 232	6. 4	49, 315	29. 0	52, 112	5. 7	63, 887	22. 6	70, 458	10. 3
Corporations with capital of										
1 billion yen or over	212, 942	-2. 9	218, 121	2. 4	227, 838	4. 5	253, 600	11.3	264, 420	4. 3
100 million to 1 billion yen	66, 596	-6. 9	73, 905	11.0	75, 342	1. 9	87, 957	16. 7	96, 642	9. 9
10 to 100 million yen	103, 929	-6. 3	122, 121	17. 5	125, 912	3. 1	130, 657	3. 8	143, 589	9. 9
under 10 million yen	34, 848	-9.8	42, 466	21. 9	47, 468	11. 8	42, 429	-10. 6	50, 509	19. 0

Notes: 1. Investment in plant and equipment = increases of tangible fixed assets (excluding land)+depreciation expenses.
2. Figures include investment in software. (): Figures exclude investment in software.
3. All Industries and Non-Manufacturing don't include Finance and Insurance.

8.Increases in inventories

(100 million yen,%)

Classification	2020	2021	2022	2023	2024
All Industries	-651	95, 951	170, 206	72, 583	75, 496
Finished goods and merchandise	-6, 815	38, 445	84, 095	37, 658	35, 547
Goods in process	-557	14, 610	35, 718	26, 164	30, 667
Raw materials and goods in storage	6, 721	42, 896	50, 393	8, 761	9, 283
Manufacturing	-1, 168	66, 460	88, 830	17, 248	9, 986
Petroleum and Coal products	1, 109	6, 587	2, 142	1, 222	-773
Iron and steel	-2, 354	9, 946	6, 181	-764	-1, 511
General-Purpose Machinery	-873	653	1, 619	1, 217	-51
Production Machinery	-1, 934	3, 734	8, 476	4, 009	711
Business oriented Machinery	372	918	3, 622	3, 048	404
Electrical Machinery, Equipment and Supplies	-1, 566	4, 282	8, 650	3, 620	-1, 156
Information and Communication Electronics Equipment	498	6, 502	10, 386	-2, 144	274
Non-Manufacturing	517	29, 491	81, 376	55, 336	65, 511
Construction	-809	205	8, 563	8, 193	1, 545
Wholesale and Retail Trade	-9, 764	19, 918	37, 862	7, 492	23, 298
Real estate	2, 918	1, 353	21, 612	27, 213	24, 824
Ratio of inventories to sales	8. 8	9. 2	9. 5	9. 5	9. 6

Notes : 1. Increases in inventories mean increases in inventories	during the period.	
2. Ratio of inventories to sales =	inventories (end of the period)	100
Z. RALTO OF THIVEHLOTTES TO SATES -	sales 🔨	100

^{3.} All Industries and Non-Manufacturing don't include Finance and Insurance.

9. Financial items(balance base)

(100 million yen,%)

Classification	2020	Percent change	2021	Percent change	2022	Percent change	2023	Percent change	2024	Percent change
Bills and accounts receivable	2, 195, 915	-3. 0	2, 414, 686	10. 0	2, 541, 187	5. 2	2, 644, 267	4. 1	2, 711, 134	2. 5
Bills and accounts payable	1, 541, 082	-5. 0	1, 684, 924	9. 3	1, 773, 815	5. 3	1, 816, 950	2. 4	1, 851, 894	1. 9
Short-term borrowings	1, 869, 143	6. 2	1, 914, 842	2. 4	2, 003, 759	4. 6	2, 049, 215	2. 3	2, 191, 739	7. 0
Long-term borrowings	3, 624, 108	12. 7	3, 947, 365	8. 9	3, 943, 006	-0. 1	3, 973, 497	0.8	4, 111, 401	3.5
Cash and deposits	2, 594, 934	17. 3	2, 809, 756	8. 3	2, 951, 245	5. 0	3, 018, 073	2. 3	3, 010, 439	-0.3
Short-term securities	200, 365	27. 1	193, 298	-3. 5	165, 886	-14. 2	194, 963	17. 5	217, 417	11. 5
Liquidity ratio	19. 1		20. 4		19. 7		19. 2		18. 9	

Notes: 1. Liquidity ratio = cash and deposits + short-term securities (average of the beginning and the end of fiscal year) ×100

2. Figures don't include Finance and Insurance.

sales

10.Raising of funds(flow base)

(100 million yen,%)

										minori yen, 707
Classification	2020	Ratio of component	2021	Ratio of component	2022	Ratio of component	2023	Ratio of component	2024	Ratio of component
Raising of funds	1, 389, 611	100. 0	1, 141, 626	100. 0	1, 137, 980	100. 0	1, 388, 861	100. 0	1, 024, 386	100. 0
External funds	581, 251	41.8	108, 443	9. 5	154, 619	13. 6	105, 195	7. 6	43, 894	4. 3
Capital increases	-59, 603	-4. 3	-106, 260	-9. 3	-91, 183	-8. 0	-35, 548	-2. 6	-84, 326	-8. 2
Bond issues	142, 912	10. 3	86, 539	7. 6	64, 012	5. 6	54, 049	3. 9	25, 643	2. 5
Total borrowings	497, 942	35. 8	128, 164	11. 2	181, 790	16.0	86, 693	6. 3	102, 577	10.0
Long-term borrowings	358, 987	25. 8	93, 480	8. 2	80, 215	7. 1	3, 688	0.3	68, 383	6. 7
Short-term borrowings	138, 956	10. 0	34, 684	3. 0	101, 575	8. 9	83, 005	6. 0	34, 194	3. 3
Internal funds	808, 360	58. 2	1, 033, 183	90. 5	983, 361	86. 4	1, 283, 667	92. 4	980, 493	95. 7
Internal reserves	420, 541	30. 3	619, 850	54. 3	560, 833	49.3	857, 010	61.7	544, 686	53. 2
Depreciation expenses	387, 819	27. 9	413, 333	36. 2	422, 528	37. 1	426, 657	30. 7	435, 807	42. 5

Notes: 1. Capital increases = increase of capital stock, capital reserves and subscription rights to shares.

- 2. Amounts of bills receivable discounted are included in short-term borrowings.
- 3. Internal reserves = increase of earned surplus (minus treasury stock), allowance, allowance by special laws and a part of liabilities (such as accrued expense) during a year.

 When the amount of increase of [(bills receivable + accounts receivable + bills receivable discounted) (bills

payable + accounts payable)] is negative, the absolute value of the amount is counted as internal reserves.

- 4. Special depreciation expenses are included in depreciation expenses.
- 5. Figures don't include Finance and Insurance.

11.Ratio of net worth

(%)

Classification	2020	2021	2022	2023	2024
All Industries	40. 7	40. 5	40. 8	41. 8	42. 1
Manufacturing	48. 8	49. 4	49.8	50. 8	50. 3
Non-Manufacturing	37.7	37. 3	37. 6	38. 5	39. 2
Corporations with capital of					
1 billion yen or over	43. 1	42. 8	42. 8	43. 3	43. 5
100 million to 1 billion yen	42. 2	43. 1	42. 7	42. 9	41. 6
10 to 100 million yen	41.4	41.0	41.4	44. 1	45. 5
under 10 million yen	17. 9	16. 8	19. 6	20. 3	21. 3

Notes : 1. Ratio of net worth = Net assets - Subscription rights to shares ×100

Liabilities and Net assets

12. Ordinary Profits

(100 million yen,%)

							<u> </u>	(100 million yen,%)		
Classification	2020	Percent change	2021	Percent change	2022	Percent change	2023	Percent change	2024	Percent change
All Industries (including Finance and Insurance)	733, 699	-9.6	964, 190	31.4	1, 077, 229	11.7	1, 211, 274	12.4	1, 306, 189	7.8
Finance and Insurance	105, 161	7.8	124, 943	18.8	124, 429	-0.4	143, 579	15.4	158, 901	10.7
Banking	39, 416	-9.4	49, 219	24.9	56, 828	15.5	60, 328	6.2	60, 356	0.0
Money lending business etc.	8, 164	-30.8	13, 284	62.7	14, 751	11.0	16, 948	14.9	14, 101	-16.8
Financial products transaction dealers	7, 524	87.0	6, 592	-12.4	4, 552	-30.9	8, 768	92.6	10, 464	19.3
Futures commodity transaction dealers etc.	9, 705	16.4	12, 241	26.1	11, 509	-6.0	12, 089	5.0	17, 012	40.7
Life insurance institutions	31, 942	53.2	31, 727	-0.7	25, 730	-18.9	32, 745	27.3	31, 733	-3.1
Non-life insurance institutions	6, 179	-5.3	9, 068	46.8	7, 802	-14.0	10, 623	36.2	22, 666	113.4
Miscellaneous insurance institutions	2, 231	-11.1	2, 811	26.0	3, 259	15.9	2, 078	-36.2	2, 570	23.7
All Industries (including Finance and Insurance)										
Corporations with capital of										
1 billion yen or over	465, 810	-7.1	601, 713	29.2	678, 741	12.8	762, 803	12.4	823, 818	8.0
100 million to 1 billion yen	109, 061	-9.9	148, 678	36.3	159, 813	7.5	184, 972	15.7	193, 146	4.4
10 to 100 million yen	130, 396	-18.0	184, 820	41.7	192, 457	4.1	205, 704	6.9	235, 033	14.3
under 10 million yen	28, 433	-5.9	28, 978	1.9	46, 218	59.5	57, 795	25.0	54, 192	-6.2
Finance and Insurance										
Corporations with capital of										
1 billion yen or over	95, 104	12.4	106, 371	11.8	105, 127	-1.2	123, 243	17.2	136, 787	11.0
100 million to 1 billion yen	4, 839	-16.3	8, 479	75.2	8, 909	5.1	10, 768	20.9	8, 957	-16.8
10 to 100 million yen	4, 353	-4.0	5, 718	31.3	6, 171	7.9	5, 864	-5.0	6, 188	5.5
under 10 million yen	865	-66.3	4, 376	406.1	4, 222	-3.5	3, 705	-12.2	6, 970	88.1

Notes: 1. Money lending business etc. are non-deposit money corporations, including lending and credit card business.

Futures commodity transaction dealers etc. are futures commodity transaction dealers, investment advisory and agent services, investment management services, and auxiliaries for financial products transaction.

Financial products transaction dealers are those engaged in Type I Financial products transaction and limited to those engaged in Securities-Related Business.

13.Cash dividends

(100 million yen,%)

Classification	2020	Ratio of	2021	Ratio of	2022	Ratio of	2023	Ratio of	2024	Ratio of
All Industries (including Finance and Insurance)		component		component		component		component		component
Net profits for the period	457, 048	100.0	715, 818	100.0	834, 861	100.0	908, 782	100.0	1, 009, 583	100.0
Dividends	312, 043	68. 3	355, 715	49. 7	381, 766	45. 7	430, 284	47. 3	487, 611	48. 3
Finance and Insurance										
Net profits for the period	71, 692	100.0	85, 747	100.0	90, 642	100.0	104, 276	100.0	113, 130	100.0
Dividends	49, 606	69. 2	57, 066	66. 6	56, 075	61.9	72, 979	70. 0	86, 864	76.8

Notes :Net profits for the period = ordinary profits + special profits - special losses - income taxes-current - income taxes-deferred.

14.Earned surplus

(100 million yen,%)

									(1001	
Classification	2020	Percent	2021	Percent	2022	Percent	2023	Percent	2024	Percent
		change								
All Industries										
(including Finance and Insurance)	5, 507, 192	2. 3	5, 850, 535	6. 2	6, 275, 272	7. 3	6, 787, 469	8. 2	7, 176, 129	5. 7
Finance and Insurance	663, 544	4. 4	685, 785	3. 4	727, 496	6. 1	777, 612	6. 9	800, 814	3. 0
All Industries (including Finance and Insurance)										
Corporations with capital of										
1 billion yen or over	3, 007, 314	2. 6	3, 165, 616	5. 3	3, 429, 476	8. 3	3, 692, 502	7.7	3, 912, 363	6. 0
100 million to 1 billion yen	752, 929	0. 1	838, 877	11. 4	909, 114	8. 4	961, 350	5. 7	1, 009, 503	5. 0
10 to 100 million yen	1, 558, 968	-0.6	1, 659, 943	6. 5	1, 709, 509	3. 0	1, 885, 760	10. 3	1, 968, 571	4. 4
under 10 million yen	187, 982	40. 7	186, 098	-1.0	227, 173	22. 1	247, 856	9. 1	285, 693	15. 3
Finance and Insurance										
Corporations with capital of										
1 billion yen or over	586, 585	5. 4	601, 367	2. 5	625, 417	4. 0	655, 783	4. 9	669, 951	2. 2
100 million to 1 billion yen	41, 202	-4. 7	44, 552	8. 1	50, 326	13. 0	54, 579	8. 5	56, 529	3. 6
10 to 100 million yen	28, 060	-13. 3	27, 535	-1. 9	34, 813	26. 4	41, 456	19. 1	43, 341	4. 5
under 10 million yen	7, 696	119. 1	12, 331	60. 2	16, 939	37. 4	25, 793	52. 3	30, 992	20. 2

15.Investment in plant and equipment

(100 million yen,%)

										(Too Illinion you,is)
Classification	2020	Percent change	2021	Percent change	2022	Percent change	2023	Percent change	2024	Percent change
All Industries (including Finance and Insurance)	441, 840	-4. 9	476, 786	7. 9	500, 931	5. 1	546, 813	9. 2	583, 921	6.8
	(430, 705)	(-4. 6)	(468, 011)	(8. 7)	(488, 351)	(4.3)	(527, 912)	(8. 1)	(568, 850)	(7. 8)
Finance and Insurance	23, 526	-3. 2	20, 173	-14. 3	24, 371	20.8	32, 171	32.0	28, 762	-10.6
	(20, 920)	(7. 9)	(20, 306)	(-2. 9)	(21, 853)	(7.6)	(26, 553)	(21.5)	(25, 100)	(-5. 5)
Banking	10, 378	-9. 5	7, 472	-28. 0	10, 274	37.5	12, 859	25. 2	13, 611	5. 9
Money lending business etc.	2, 861	-18. 4	3, 593	25. 6	4, 979	38. 6	6, 398	28. 5	3, 920	-38. 7
Financial products transaction dealers	1, 686	36. 5	1, 312	-22. 2	1, 111	-15.3	1, 509	35. 8	1, 709	13. 2
Futures commodity transaction dealers etc.	1, 225	-15. 0	1, 557	27. 1	1, 234	-20. 7	1, 826	47. 9	1, 777	-2. 6
Life insurance institutions	3, 621	-16. 7	3, 786	4. 6	4, 138	9.3	5, 554	34. 2	5, 318	-4. 2
Non-life insurance institutions	2, 852	76. 3	1, 653	-42. 0	1, 637	-1.0	3, 029	85. 1	1, 427	-52. 9
Miscellaneous insurance institutions	903	30. 0	801	-11.4	998	24. 7	996	-0.3	1,000	0.4
All Industries (including Finance and Insurance)										
Corporations with capital of										
1 billion yen or over	234, 062	-2. 5	235, 303	0. 5	248, 656	5. 7	281, 764	13. 3	290, 102	3.0
100 million to 1 billion yen	67, 531	-8. 2	75, 003	11. 1	76, 779	2.4	89, 117	16. 1	97, 671	9. 6
10 to 100 million yen	104, 778	-6. 2	122, 814	17. 2	126, 488	3.0	131, 704	4. 1	144, 464	9.7
under 10 million yen	35, 468	-9. 7	43, 666	23. 1	49, 007	12. 2	44, 228	-9. 8	51, 684	16.9
Finance and Insurance										
Corporations with capital of										
1 billion yen or over	21, 121	1.1	17, 182	-18. 6	20, 819	21. 2	28, 163	35. 3	25, 682	-8.8
100 million to 1 billion yen	935	-52. 8	1, 099	17. 5	1, 437	30.8	1, 160	-19. 2	1, 029	-11.3
10 to 100 million yen	850	12. 3	693	-18. 5	576	-16.9	1, 048	81.9	875	-16.5
under 10 million yen	621	-8. 1	1, 200	93. 3	1, 540	28. 3	1, 799	16. 8	1, 176	-34. 7

Notes: 1. Investment in plant and equipment = increases of tangible fixed assets(excluding land)+depreciation expenses.

- 2. Figures include investment in software. (): Figures exclude investment in software.
- 3. Money lending business etc. are non-deposit money corporations, including lending and credit card business.
- Financial products transaction dealers are those engaged in Type I Financial products transaction
 and limited to those engaged in Securities-Related Business.
- Futures commodity transaction dealers etc. are futures commodity transaction dealers, investment advisory
 and agent services, investment management services, and auxiliaries for financial products transaction.

16.Ratio of net worth

(%)

Classification	2020	2021	2022	2023	2024
All Industries (including Finance and Insurance)	19. 4	19. 2	19. 4	20. 0	20. 3
Finance and Insurance	5. 8	5. 4	5. 1	5. 5	5. 2
All Industries (including Finance and Insurance)					
Corporations with capital of					
1 billion yen or over	15. 3	15. 0	14. 9	15. 3	15. 2
100 million to 1 billion yen	35. 8	36. 7	36. 4	36. 9	36. 3
10 to 100 million yen	40. 5	40. 1	41. 3	44. 0	44. 5
under 10 million yen	16.5	15. 2	18. 7	20. 0	21.4
Finance and Insurance					
Corporations with capital of					
1 billion yen or over	5. 5	5. 0	4. 7	5. 0	4. 7
100 million to 1 billion yen	12. 6	12. 4	12. 1	12. 3	12.8
10 to 100 million yen	20. 5	20. 3	38. 3	39. 9	24. 4
under 10 million yen	8. 2	7. 2	13. 0	18. 6	22. 2

Notes : Ratio of net worth $= \frac{\text{Net assets - Subscription rights to shares}}{\text{Liabilities and capital}} \times 100$