# Financial Statements Statistics of Corporations by Industry, Annually 1. Sales

(100 million yen,%)

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Classification	2019	Percent change	2020	Percent change	2021	Percent change	2022	Percent change	2023	Percent change
All Industries	14, 818, 986	-3.5	13, 624, 696	-8. 1	14, 478, 878	6. 3	15, 784, 396	9. 0	16, 333, 314	3. 5
Manufacturing	3, 984, 997	-3.8	3, 650, 948	-8. 4	4, 017, 740	10.0	4, 363, 420	8. 6	4, 475, 324	2. 6
Food	441, 287	-3.7	421, 311	-4. 5	416, 385	-1.2	454, 120	9. 1	477, 817	5. 2
Chemical and Allied Products	416, 868	-2. 6	395, 618	-5. 1	440, 299	11.3	462, 684	5. 1	468, 200	1. 2
Petroleum and Coal products	108, 588	-4. 0	85, 334	-21.4	111, 957	31. 2	149, 588	33. 6	134, 969	-9.8
Iron and Steel	155, 335	-9.7	136, 282	-12. 3	187, 348	37. 5	209, 864	12. 0	206, 998	-1.4
Fabricated Metal Products	203, 114	-2. 7	169, 512	-16.5	184, 360	8.8	194, 657	5. 6	188, 346	-3. 2
General-Purpose Machinery	70, 281	-5.8	66, 835	-4. 9	69, 774	4. 4	76, 742	10.0	82, 199	7. 1
Production Machinery	234, 539	-12.8	213, 673	-8. 9	255, 278	19.5	298, 023	16. 7	276, 047	-7.4
Business oriented Machinery	134, 742	0.4	131, 259	-2. 6	132, 107	0.6	143, 423	8. 6	144, 528	0.8
Electrical Machinery, Equipment and Supplies	303, 516	-4. 5	288, 892	-4. 8	296, 212	2. 5	299, 844	1. 2	300, 745	0.3
Information and Communication Electronics Equipment	283, 277	-14. 9	262, 766	-7. 2	342,006	30. 2	350, 749	2. 6	356, 566	1.7
Transportation Equipment	792, 106	-0.4	709, 930	-10.4	747, 299	5. 3	833, 987	11.6	937, 318	12. 4
Non-Manufacturing	10, 833, 989	-3.3	9, 973, 748	-7. 9	10, 461, 138	4. 9	11, 420, 977	9. 2	11, 857, 990	3.8
Construction	1, 433, 253	-1.1	1, 338, 700	-6. 6	1, 366, 686	2. 1	1, 498, 278	9. 6	1, 509, 820	0.8
Wholesale and Retail Trade	5, 220, 165	-4. 7	4, 821, 609	-7. 6	4, 967, 401	3.0	5, 397, 646	8. 7	5, 590, 143	3.6
Real estate	453, 835	-2. 5	443, 182	-2. 3	485, 822	9. 6	462, 682	-4. 8	564, 539	22. 0
Goods rental and Leasing	166, 242	3. 1	157, 227	-5. 4	173, 835	10.6	177, 388	2. 0	168, 664	-4. 9
Information and Communications	780, 545	2. 5	773, 737	-0.9	799, 813	3.4	826, 023	3. 3	818, 034	-1.0
Transport and Postal activities	670, 851	-6. 6	573, 545	-14.5	660, 023	15. 1	711, 177	7. 8	731, 576	2. 9
Production, Transmission and Distribution of Electricity	281, 038	1.9	277, 935	-1.1	285, 172	2. 6	411, 587	44. 3	378, 847	-8. 0
Services	1, 693, 962	-3. 7	1, 470, 865	-13. 2	1, 591, 299	8. 2	1, 758, 325	10. 5	1, 931, 251	9.8
Corporations with capital of										
1 billion yen or over	5, 642, 193	-4. 3	5, 122, 621	-9. 2	5, 436, 147	6. 1	5, 998, 771	10. 3	6, 003, 577	0. 1
100 million to 1 billion yen	2, 904, 238	-2. 5	2, 649, 853	-8. 8	2, 825, 763	6. 6	3, 000, 816	6. 2	3, 299, 577	10.0
10 to 100 million yen	4, 992, 237	-2. 8	4, 639, 992	-7. 1	4, 959, 869	6. 9	5, 330, 021	7. 5	5, 403, 982	1.4
under 10 million yen	1, 280, 319	-4. 2	1, 212, 230	-5. 3	1, 257, 098	3.7	1, 454, 787	15. 7	1, 626, 177	11.8

#### 2.Ordinary profits

(100 million ven.%)

										million yen,%
Classification	2019	Percent change	2020	Percent change	2021	Percent change	2022	Percent change	2023	Percent change
All Industries	714, 385	-14. 9	628, 538	-12. 0	839, 247	33. 5	952, 800	13. 5	1, 067, 694	12. 1
Manufacturing	226, 905	-17. 0	218, 304	-3. 8	331, 940	52. 1	346, 506	4. 4	385, 055	11.1
Food	17, 633	-10. 4	15, 096	-14. 4	19, 259	27. 6	16, 788	-12. 8	22, 484	33. 9
Chemical and Allied Products	45, 342	-0. 1	41, 125	-9. 3	56, 359	37. 0	53, 461	-5. 1	56, 637	5. 9
Petroleum and Coal products	-342	-114.8	3, 039	*	7, 013	130. 7	1, 410	-79. 9	3, 696	162. 1
Iron and Steel	2, 459	-62. 8	831	-66. 2	12, 502	1, 405. 1	13, 744	9. 9	14, 443	5. 1
Fabricated Metal Products	9, 364	-9. 9	7, 434	-20. 6	11, 670	57. 0	9, 557	-18. 1	11, 717	22. 6
General-Purpose Machinery	4, 462	-25. 3	4, 515	1. 2	6, 408	41.9	6, 874	7. 3	9, 677	40. 8
Production Machinery	19, 729	-25. 1	16, 694	-15. 4	23, 906	43. 2	32, 806	37. 2	29, 006	-11.6
Business oriented Machinery	10, 340	4. 7	10, 929	5. 7	15, 599	42. 7	19, 263	23. 5	19, 514	1.3
Electrical Machinery, Equipment and Supplies	21, 848	-12. 1	21, 802	-0. 2	30, 965	42. 0	32, 131	3. 8	26, 497	-17. 5
Information and Communication Electronics Equipment	13, 472	-30. 2	15, 770	17. 1	35, 054	122. 3	28, 381	-19. 0	23, 539	-17. 1
Transportation Equipment	40, 798	-32. 0	39, 653	-2. 8	53, 777	35. 6	76, 927	43. 0	105, 632	37. 3
Non-manufacturing	487, 480	-13. 8	410, 234	-15. 8	507, 307	23. 7	606, 293	19. 5	682, 639	12. 6
Construction	69, 334	-3. 7	70, 129	1.1	69, 361	-1.1	78, 051	12.5	75, 167	-3. 7
Wholesale and Retail Trade	116, 819	-11.0	110, 660	-5. 3	148, 648	34. 3	183, 059	23. 1	196, 671	7. 4
Real estate	46, 117	-10. 6	53, 542	16. 1	60, 580	13. 1	59, 392	-2.0	73, 416	23. 6
Goods rental and Leasing	6, 783	-27. 5	5, 431	-19. 9	4, 536	-16. 5	2, 026	-55. 3	11, 795	482. 3
Information and Communications	72, 863	-3. 1	72, 982	0. 2	81, 629	11.8	93, 111	14. 1	91, 736	-1.5
Transport and Postal activities	33, 875	-12. 0	-8, 396	-124. 8	12, 288	*	39, 024	217. 6	43, 447	11.3
Production, Transmission and Distribution of Electricity	11, 192	11.1	10, 024	-10. 4	3, 103	-69. 0	-5, 771	-286. 0	26, 446	,
Services	120, 021	-27. 9	89, 643	-25. 3	117, 214	30. 8	141, 630	20. 8	149, 416	5. 5
Corporations with capital of										
1 billion yen or over	416, 995	-13. 6	370, 705	-11. 1	495, 341	33. 6	573, 614	15. 8	639, 560	11. 5
100 million to 1 billion yen	115, 306	-15. 6	104, 222	-9. 6	140, 200	34. 5	150, 904	7. 6	174, 204	15. 4
10 to 100 million yen	154, 438	-16.0	126, 043	-18. 4	179, 103	42. 1	186, 286	4. 0	199, 840	7. 3
under 10 million yen	27, 646	-24. 0	27, 568	-0. 3	24, 603	-10.8	41, 996	70. 7	54, 090	28. 8

Notes : 1 . \* can not be compared because of the negative figure in the previous year.
2 . All Industries and Non-Manufacturing don't include Finance and Insurance.

#### (Reference)

## Operating profits

(100 million yen,%)

Classification	2019	Percent change	2020	Percent change	2021	Percent change	2022	Percent change	2023	Percent change
All Industries	551, 626	-18.6	416, 320	-24. 5	542, 156	30. 2	632, 650	16. 7	755, 854	19. 5
Manufacturing	140, 047	-26. 9	114, 116	-18.5	207, 440	81.8	195, 744	-5.6	226, 165	15. 5
Non-Manufacturing	411, 580	-15. 3	302, 205	-26. 6	334, 716	10.8	436, 906	30. 5	529, 689	21. 2

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### 3. Ratios of operating profits and ordinary profits to sales

Classification		Ratio of o	perating profit	s to sales			Ratio of o	ordinary profit	s to sales	(%)
Classification	2019	2020	2021	2022	2023	2019	2020	2021	2022	2023
All Industries	3. 7	3. 1	3. 7	4. 0	4. 6	4. 8	4. 6	5. 8	6. 0	6. 5
Manufacturing	3. 5	3. 1	5. 2	4. 5	5. 1	5. 7	6. 0	8. 3	7. 9	8. 6
Food	2. 9	2. 3	2. 9	2. 0	3. 1	4. 0	3. 6	4. 6	3. 7	4. 7
Chemical and Allied Products	8. 5	8. 1	9. 6	8. 0	7. 8	10. 9	10. 4	12. 8	11. 6	12. 1
Petroleum and Coal products	-1.3	2. 9	5. 8	0. 7	2. 2	-0. 3	3. 6	6. 3	0. 9	2. 7
Iron and Steel	0.3	-0. 9	4. 8	4. 6	5. 1	1.6	0.6	6. 7	6. 5	7. 0
Fabricated Metal Products	3. 2	2. 7	4. 1	2. 9	3. 9	4. 6	4. 4	6.3	4. 9	6. 2
General-Purpose Machinery	5. 5	4. 7	6. 9	6. 7	7. 3	6. 3	6.8	9. 2	9. 0	11.8
Production Machinery	5. 7	3. 7	6. 0	7. 1	7. 1	8. 4	7. 8	9. 4	11.0	10. 5
Business oriented Machinery	4. 7	3. 5	6. 4	7. 6	7. 0	7.7	8. 3	11.8	13. 4	13. 5
Electrical Machinery, Equipment and Supplies	4. 3	3. 2	6. 5	6. 0	4. 1	7. 2	7. 5	10. 5	10. 7	8.8
Information and Communication Electronics Equipment	1.8	3. 1	7. 6	5. 9	4. 3	4. 8	6. 0	10. 2	8. 1	6. 6
Transportation Equipment	2. 0	1. 0	2. 8	3. 4	5. 5	5. 2	5. 6	7. 2	9. 2	11. 3
Non-Manufacturing	3.8	3. 0	3. 2	3. 8	4. 5	4. 5	4. 1	4.8	5. 3	5. 8
Construction	4. 3	4. 3	3. 9	4. 0	4. 0	4. 8	5. 2	5. 1	5. 2	5. 0
Wholesale and Retail Trade	1.5	1. 5	1.8	2. 1	2. 3	2. 2	2. 3	3. 0	3. 4	3. 5
Real estate	9. 4	10. 2	11. 1	10. 1	11.3	10. 2	12. 1	12. 5	12. 8	13. 0
Goods rental and Leasing	4. 1	3. 0	2. 7	1.5	7. 2	4. 1	3. 5	2. 6	1.1	7. 0
Information and Communications	8. 5	8. 6	8. 6	9. 5	8. 6	9. 3	9. 4	10. 2	11. 3	11. 2
Transport and Postal activities	4. 4	-2. 8	-0. 2	2. 8	4. 5	5. 0	-1.5	1.9	5. 5	5. 9
Production, Transmission and Distribution of Electricity	3.7	3. 4	-0. 1	-1.7	5. 7	4. 0	3. 6	1.1	-1.4	7. 0
Services	6. 3	4. 0	3. 7	6. 6	6. 7	7. 1	6. 1	7. 4	8. 1	7.7
Corporations with capital of										
1 billion yen or over	5. 5	5. 0	6. 4	6. 3	7. 2	7. 4	7. 2	9. 1	9. 6	10. 7
100 million to 1 billion yen	3. 5	3. 3	4. 2	4. 3	4. 7	4. 0	3. 9	5. 0	5. 0	5. 3
10 to 100 million yen	2. 4	1.6	2. 0	2. 4	2. 5	3. 1	2. 7	3. 6	3. 5	3. 7
under 10 million yen	1.5	-0. 5	-2. 0	-0. 1	1. 9	2. 2	2. 3	2. 0	2. 9	3. 3

#### 4.Cash dividends

(100 million yen,%)

Classification	2019	Ratio of component	2020	Ratio of component	2021	Ratio of component	2022	Ratio of component	2023	Ratio of component
Net profits for the period	449, 630	100. 0	385, 357	100. 0	630, 071	100. 0	744, 219	100.0	804, 506	100.0
Dividends	243, 951	54. 3	262, 437	68. 1	298, 649	47. 4	325, 691	43.8	357, 305	44. 4

Notes: 1. Net profits for the period = ordinary profits + special profits - special losses - income taxes-current - income taxes-deferred 2. Figures don't include Finance and Insurance.

## 5.Earned surplus

(100 million yen,%)

Classification	2019	Percent change	2020	Percent change	2021	Percent change	2022	Percent change	2023	Percent change
All Industries	4, 750, 161	2. 6	4, 843, 648	2. 0	5, 164, 750	6. 6	5, 547, 777	7. 4	6, 009, 857	8. 3
Manufacturing	1, 629, 354	-0. 4	1, 678, 193	3. 0	1, 861, 465	10. 9	2, 006, 321	7. 8	2, 151, 339	7. 2
Non-Manufacturing	3, 120, 806	4. 2	3, 165, 455	1. 4	3, 303, 285	4. 4	3, 541, 456	7. 2	3, 858, 519	9. 0
Corporations with capital of										
1 billion yen or over	2, 375, 822	1. 5	2, 420, 728	1.9	2, 564, 249	5. 9	2, 804, 059	9. 4	3, 036, 720	8. 3
100 million to 1 billion yen	708, 950	1. 9	711, 726	0. 4	794, 325	11. 6	858, 788	8. 1	906, 771	5. 6
10 to 100 million yen	1, 535, 269	4. 9	1, 530, 908	-0. 3	1, 632, 408	6. 6	1, 674, 697	2. 6	1, 844, 304	10. 1
under 10 million yen	130, 119	-0. 2	180, 286	38. 6	173, 768	-3. 6	210, 234	21. 0	222, 063	5. 6

#### 6.Value added

(100 million yen,%)

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Classification	2019	Ratio of component	2020	Ratio of component	2021	Ratio of component	2022	Ratio of component	2023	Ratio of component
Value added	2, 946, 721	100. 0	2, 733, 287	100.0	3, 000, 025	100. 0	3, 179, 136	100. 0	3, 402, 545	100.0
Personnel expenses	2, 022, 743	68. 6	1, 954, 072	71. 5	2, 065, 953	68. 9	2, 144, 447	67. 5	2, 216, 634	65. 1
Interest	56, 291	1.9	60, 123	2. 2	69, 229	2. 3	71, 664	2. 3	83, 219	2. 5
Rental or leasing expenses for fixed and liquid assets	266, 095	9. 1	261, 616	9. 6	289, 542	9. 6	293, 464	9. 2	310, 100	9. 1
Taxes and public charges	106, 257	3. 6	101, 279	3. 7	102, 375	3. 4	108, 576	3. 4	119, 957	3. 5
Net operating income	495, 336	16.8	356, 197	13. 0	472, 927	15. 8	560, 986	17. 6	672, 635	19. 8
Ratio of value added	19. 9		20. 1		20. 7		20. 1		20. 8	
Labor productivity(10 thousand yen)	715		688		722		738		773	

Notes: 1. Value added = personnel expenses + interest + rental or leasing expenses for fixed and liquid assets + taxes and public charges + net operating income (operating income - interest and discounting expenses)

2. Personnel expenses = Directors' remuneration + Bonus for directors + Salaries and wages + Bonus for employees + Welfare expenses

3. Net operating income = operating income - interest

4. Ratio of value added =  $\frac{\text{value added}}{\text{sales}} \times 100$ 

5. Labor productivity =  $\frac{\text{value added}}{\text{number of employees}}$ 

6. Figures don't include Finance and Insurance.

#### 7.Investment in plant and equipment

(100 million yen,%)

									(1001)	nillion yen,%)
Classification	2019	Percent change	2020	Percent change	2021	Percent change	2022	Percent change	2023	Percent change
All Industries	440, 394 (431, 978)	-10. 4 (-11. 4)	418, 314 (409, 785)	-5. 0 (-5. 1)	456, 613 (447, 705)	9. 2 (9. 3)	476, 559 (466, 498)	4. 4 (4. 2)	514, 643 (501, 359)	8. 0 (7. 5)
Manufacturing	153, 542 (151, 726)	-4. 6 (-5. 2)	135, 413 (133, 788)	-11.8 (-11.8)	143, 037 (139, 723)	5. 6 (4. 4)	158, 543 (154, 434)	10. 8 (10. 5)	169, 541 (165, 433)	6. 9 (7. 1)
Food	15, 149	-8. 6	11, 839	-21. 9	10, 573	-10.7	14, 426	36. 4	13, 314	-7.7
Chemical and Allied Products	21, 821	13. 1	18, 931	-13. 2	19, 629	3. 7	22, 322	13. 7	20, 501	-8. 2
Petroleum and Coal products	2, 748	10. 9	1, 889	-31. 3	1, 649	-12. 7	1, 493	-9. 5	1, 439	-3. 6
Iron and Steel	3, 983	-62. 9	9, 901	148. 6	8, 252	-16. 7	8, 393	1.7	8, 940	6. 5
Fabricated Metal Products	8, 133	2. 6	5, 718	-29. 7	6, 251	9. 3	6, 848	9. 5	6, 280	-8. 3
General-Purpose Machinery	2, 721	10.6	1, 901	-30. 1	2, 691	41.6	2, 303	-14. 4	3, 722	61.6
Production Machinery	8, 788	-0. 2	5, 087	-42. 1	8, 545	68. 0	9, 627	12. 7	11, 173	16. 1
Business oriented Machinery	4, 728	-9. 1	3, 659	-22. 6	3, 554	-2. 9	5, 098	43. 5	6, 350	24. 6
Electrical Machinery,Equipment and Supplies	11, 598	0. 5	8, 170	-29. 6	7, 560	-7. 5	9, 834	30. 1	12, 040	22. 4
Information and Communication Electronics Equipment	17, 146	-10. 7	15, 052	-12. 2	17, 714	17. 7	21, 085	19.0	23, 390	10.9
Transportation Equipment	28, 403	-1.7	25, 313	-10. 9	25, 825	2. 0	23, 733	-8. 1	27, 484	15. 8
Non-Manufacturing	286, 852 (280, 251)	-13. 2 (-14. 4)	282, 901 (275, 996)	-1.4 (-1.5)	313, 576 (307, 982)	10. 8 (11. 6)	318, 016 (312, 064)	1. 4 (1. 3)	345, 102 (335, 926)	8. 5 (7. 6)
Construction	23, 733	-11.1	24, 845	4. 7	25, 858	4. 1	26, 370	2. 0	25, 458	-3.5
Wholesale and Retail Trade	55, 704	10. 2	52, 026	-6. 6	56, 153	7. 9	59, 289	5. 6	67, 750	14. 3
Real estate	40, 619	-22. 7	36, 694	-9. 7	37, 970	3. 5	46, 844	23. 4	41, 360	-11.7
Goods rental and Leasing	17, 943	-6. 0	16, 608	-7. 4	17, 984	8. 3	18, 843	4. 8	19, 097	1. 3
Information and Communications	34, 153	-16. 4	46, 215	35. 3	48, 669	5. 3	43, 741	-10. 1	49, 078	12. 2
Transport and Postal activities	49, 313	-15. 1	41, 083	-16. 7	42, 318	3. 0	33, 659	-20. 5	46, 137	37. 1
Production, Transmission and Distribution of Electricity	20, 520	-25. 7	19, 409	-5. 4	26, 851	38. 3	25, 674	-4. 4	23, 234	-9.5
Services	35, 933	-20. 2	38, 232	6. 4	49, 315	29. 0	52, 112	5. 7	63, 887	22. 6
Corporations with capital of										
1 billion yen or over	219, 253	-12. 3	212, 942	-2. 9	218, 121	2. 4	227, 838	4. 5	253, 600	11.3
100 million to 1 billion yen	71, 552	-1.3	66, 596	-6. 9	73, 905	11.0	75, 342	1.9	87, 957	16. 7
10 to 100 million yen	110, 971	-13. 3	103, 929	-6. 3	122, 121	17. 5	125, 912	3. 1	130, 657	3.8
under 10 million yen	38, 617	-5. 4	34, 848	-9.8	42, 466	21.9	47, 468	11.8	42, 429	-10.6

Notes: 1. Investment in plant and equipment = increases of tangible fixed assets (excluding land) +depreciation expenses.

<sup>2.</sup> Figures include investment in software. ( ): Figures exclude investment in software.

<sup>3.</sup> All Industries and Non-Manufacturing don't include Finance and Insurance.

#### 8.Increases in inventories

(100 million yen,%)

Classification	2019	2020	2021	2022	2023
All Industries	20, 140	-651	95, 951	170, 206	72, 583
Finished goods and merchandise	19, 419	-6, 815	38, 445	84, 095	37, 658
Goods in process	5, 391	-557	14, 610	35, 718	26, 164
Raw materials and goods in storage	-4, 671	6, 721	42, 896	50, 393	8, 761
Manufacturing	2, 915	-1, 168	66, 460	88, 830	17, 248
Petroleum and Coal products	-1, 076	1, 109	6, 587	2, 142	1, 222
Iron and steel	490	-2, 354	9, 946	6, 181	-764
General-Purpose Machinery	176	-873	653	1, 619	1, 217
Production Machinery	-347	-1, 934	3, 734	8, 476	4, 009
Business oriented Machinery	781	372	918	3, 622	3, 048
Electrical Machinery, Equipment and Supplies	665	-1, 566	4, 282	8, 650	3, 620
Information and Communication Electronics Equipment	-86	498	6, 502	10, 386	-2, 144
Non-Manufacturing	17, 225	517	29, 491	81, 376	55, 336
Construction	5, 193	-809	205	8, 563	8, 193
Wholesale and Retail Trade	-5, 163	-9, 764	19, 918	37, 862	7, 492
Real estate	12, 757	2, 918	1, 353	21, 612	27, 213
Ratio of inventories to sales	8. 1	8.8	9. 2	9. 5	9. 5

Notes: 1. Increases in inventories mean increases in inventories during the period.

2. Ratio of inventories to sales = inventories (end of the period) ×10

### 9. Financial items(balance base)

(100 million yen,%)

Classification	2019	Percent change	2020	Percent change	2021	Percent change	2022	Percent change	2023	Percent change
Bills and accounts receivable	2, 263, 735	-5. 8	2, 195, 915	-3. 0	2, 414, 686	10. 0	2, 541, 187	5. 2	2, 644, 267	4. 1
Bills and accounts payable	1, 622, 155	-8. 0	1, 541, 082	-5. 0	1, 684, 924	9. 3	1, 773, 815	5. 3	1, 816, 950	2. 4
Short-term borrowings	1, 759, 906	5. 3	1, 869, 143	6. 2	1, 914, 842	2. 4	2, 003, 759	4. 6	2, 049, 215	2. 3
Long-term borrowings	3, 216, 839	0. 7	3, 624, 108	12. 7	3, 947, 365	8. 9	3, 943, 006	-0. 1	3, 973, 497	0.8
Cash and deposits	2, 212, 944	-0. 9	2, 594, 934	17. 3	2, 809, 756	8. 3	2, 951, 245	5. 0	3, 018, 073	2. 3
Short-term securities	157, 644	-8. 4	200, 365	27. 1	193, 298	-3. 5	165, 886	-14. 2	194, 963	17. 5
Liquidity ratio	15. 8		19. 1		20. 4		19. 7		19. 2	

Notes : 1.Liquidity ratio = \_\_\_\_\_\_ cash and deposits + short-term securities(average of the beginning and the end of fiscal year) \_\_\_\_\_ ×100

<sup>2.</sup> Figures don't include Finance and Insurance.

#### 10.Raising of funds(flow base)

(100 million yen,%)

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Classification	2019	Ratio of component	2020	Ratio of component	2021	Ratio of component	2022	Ratio of component	2023	Ratio of component
Raising of funds	884, 948	100. 0	1, 389, 611	100.0	1, 141, 626	100.0	1, 137, 980	100. 0	1, 388, 861	100. 0
External funds	256, 396	29. 0	581, 251	41.8	108, 443	9. 5	154, 619	13. 6	105, 195	7. 6
Capital increases	-38, 130	-4. 3	-59, 603	-4. 3	-106, 260	-9. 3	-91, 183	-8. 0	-35, 548	-2. 6
Bond issues	94, 906	10. 7	142, 912	10. 3	86, 539	7. 6	64, 012	5. 6	54, 049	3. 9
Total borrowings	199, 620	22. 6	497, 942	35. 8	128, 164	11. 2	181, 790	16. 0	86, 693	6. 3
Long-term borrowings	106, 398	12. 0	358, 987	25. 8	93, 480	8. 2	80, 215	7. 1	3, 688	0. 3
Short-term borrowings	93, 222	10. 6	138, 956	10. 0	34, 684	3. 0	101, 575	8. 9	83, 005	6. 0
Internal funds	628, 552	71. 0	808, 360	58. 2	1, 033, 183	90. 5	983, 361	86. 4	1, 283, 667	92. 4
Internal reserves	238, 855	27. 0	420, 541	30. 3	619, 850	54. 3	560, 833	49.3	857, 010	61. 7
Depreciation expenses	389, 697	44. 0	387, 819	27. 9	413, 333	36. 2	422, 528	37. 1	426, 657	30. 7

Notes: 1. Capital increases = increase of capital stock, capital reserves and subscription rights to shares.

2. Amounts of bills receivable discounted are included in short-term borrowings.

5. Figures don't include Finance and Insurance.

<sup>3.</sup> Internal reserves = increase of earned surplus (minus treasury stock), allowance, allowance by special laws and a part of liabilities (such as accrued expense) during a year.

When the amount of increase of [(bills receivable + accounts receivable + bills receivable discounted) - (bills payable + accounts payable)] is negative, the absolute value of the amount is counted as internal reserves.

<sup>4.</sup> Special depreciation expenses are included in depreciation expenses.

## 11.Ratio of net worth

(%)

Classification	2019	2020	2021	2022	2023
All Industries	42. 1	40. 7	40. 5	40. 8	41.8
Manufacturing	49. 0	48. 8	49. 4	49. 8	50. 8
Non-Manufacturing	39. 6	37. 7	37. 3	37. 6	38. 5
Corporations with capital of					
1 billion yen or over	44. 8	43. 1	42. 8	42. 8	43. 3
100 million to 1 billion yen	42. 7	42. 2	43. 1	42. 7	42. 9
10 to 100 million yen	42. 8	41.4	41.0	41.4	44. 1
under 10 million yen	17. 1	17. 9	16. 8	19. 6	20. 3

Notes : 1. Ratio of net worth = Net assets - Subscription rights to shares ×100

Liabilities and Net assets

### 12. Ordinary Profits

(100 million yen,%)

									(100 million yen,%)		
Classification	2019	Percent change	2020	Percent change	2021	Percent change	2022	Percent change	2023	Percent change	
All Industries (including Finance and Insurance)	811, 910	-14.7	733, 699	-9.6	964, 190	31.4	1, 077, 229	11.7	1, 211, 274	12.4	
Finance and Insurance	97, 525	-13.8	105, 161	7.8	124, 943	18.8	124, 429	-0.4	143, 579	15.4	
Banking	43, 484	-8.4	39, 416	-9.4	49, 219	24.9	56, 828	15.5	60, 328	6.2	
Money lending business etc.	11, 794	-0.6	8, 164	-30.8	13, 284	62.7	14, 751	11.0	16, 948	14.9	
Financial products transaction dealers	4, 023	1.0	7, 524	87.0	6, 592	-12.4	4, 552	-30.9	8, 768	92.6	
Futures commodity transaction dealers etc.	8, 341	-25.2	9, 705	16.4	12, 241	26.1	11, 509	-6.0	12, 089	5.0	
Life insurance institutions	20, 852	-23.2	31, 942	53.2	31, 727	-0.7	25, 730	-18.9	32, 745	27.3	
Non-life insurance institutions	6, 521	-25.7	6, 179	-5.3	9, 068	46.8	7, 802	-14.0	10, 623	36.2	
Miscellaneous insurance institutions	2, 509	-8.6	2, 231	-11.1	2, 811	26.0	3, 259	15.9	2, 078	-36.2	
All Industries (including Finance and Insurance)											
Corporations with capital of											
1 billion yen or over	501, 638	-13.6	465, 810	-7.1	601, 713	29.2	678, 741	12.8	762, 803	12.4	
100 million to 1 billion yen	121, 086	-15.1	109, 061	-9.9	148, 678	36.3	159, 813	7.5	184, 972	15.7	
10 to 100 million yen	158, 973	-16.3	130, 396	-18.0	184, 820	41.7	192, 457	4.1	205, 704	6.9	
under 10 million yen	30, 212	-23.0	28, 433	-5.9	28, 978	1.9	46, 218	59.5	57, 795	25.0	
Finance and Insurance											
Corporations with capital of											
1 billion yen or over	84, 643	-13.7	95, 104	12.4	106, 371	11.8	105, 127	-1.2	123, 243	17.2	
100 million to 1 billion yen	5, 780	-4.1	4, 839	-16.3	8, 479	75.2	8, 909	5.1	10, 768	20.9	
10 to 100 million yen	4, 536	-26.9	4, 353	-4.0	5, 718	31.3	6, 171	7.9	5, 864	-5.0	
under 10 million yen	2, 566	-10.1	865	-66.3	4, 376	406.1	4, 222	-3.5	3, 705	-12.2	

Notes: 1. Money lending business etc. are non-deposit money corporations, including lending and credit card business.

Financial products transaction dealers are those engaged in Type I Financial products transaction and limited to those engaged in Securities-Related Business.

Futures commodity transaction dealers etc. are futures commodity transaction dealers, investment advisory and agent services, investment management services, and auxiliaries for financial products transaction.

## 13.Cash dividends

(100 million yen,%)

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Classification	2019	Ratio of component	2020	Ratio of component	2021	Ratio of component	2022	Ratio of component	2023	Ratio of component
All Industries (including Finance and Insurance)		Component								
Net profits for the period	506, 274	100.0	457, 048	100.0	715, 818	100.0	834, 861	100.0	908, 782	100.0
Dividends	284, 126	56. 1	312, 043	68.3	355, 715	49. 7	381, 766	45. 7	430, 284	47. 3
Finance and Insurance										
Net profits for the period	56, 645	100.0	71, 692	100.0	85, 747	100.0	90, 642	100.0	104, 276	100.0
Dividends	40, 175	70. 9	49, 606	69. 2	57, 066	66. 6	56, 075	61.9	72, 979	70.0

Notes :Net profits for the period = ordinary profits + special profits - special losses - income taxes-current - income taxes-deferred.

## 14.Earned surplus

(100 million yen,%)

									(100	million yen,%)
Classification	2019	Percent change	2020	Percent change	2021	Percent change	2022	Percent change	2023	Percent change
All Industries										
(including Finance and Insurance)	5, 385, 772	2. 4	5, 507, 192	2. 3	5, 850, 535	6. 2	6, 275, 272	7. 3	6, 787, 469	8. 2
Finance and Insurance	635, 612	1.1	663, 544	4. 4	685, 785	3. 4	727, 496	6. 1	777, 612	6. 9
All Industries (including Finance and Insurance)										
Corporations with capital of										
1 billion yen or over	2, 932, 340	1.6	3, 007, 314	2. 6	3, 165, 616	5. 3	3, 429, 476	8. 3	3, 692, 502	7. 7
100 million to 1 billion yen	752, 183	2. 1	752, 929	0. 1	838, 877	11. 4	909, 114	8. 4	961, 350	5. 7
10 to 100 million yen	1, 567, 618	4. 1	1, 558, 968	-0. 6	1, 659, 943	6. 5	1, 709, 509	3. 0	1, 885, 760	10. 3
under 10 million yen	133, 631	1.5	187, 982	40. 7	186, 098	-1.0	227, 173	22. 1	247, 856	9. 1
Finance and Insurance										
Corporations with capital of										
1 billion yen or over	556, 518	2. 1	586, 585	5. 4	601, 367	2. 5	625, 417	4. 0	655, 783	4. 9
100 million to 1 billion yen	43, 233	5. 4	41, 202	-4. 7	44, 552	8. 1	50, 326	13. 0	54, 579	8. 5
10 to 100 million yen	32, 350	-22. 0	28, 060	-13. 3	27, 535	-1.9	34, 813	26. 4	41, 456	19. 1
under 10 million yen	3, 512	181. 6	7, 696	119. 1	12, 331	60. 2	16, 939	37. 4	25, 793	52. 3

#### 15.Investment in plant and equipment

(100 million yen,%)

										(100 million yen, a)
Classification	2019	Percent change	2020	Percent change	2021	Percent change	2022	Percent change	2023	Percent change
All Industries (including Finance and Insurance)	464, 698	-8. 7	441, 840	-4. 9	476, 786	7. 9	500, 931	5. 1	546, 813	9. 2
	(451, 369)	(-10. 7)	(430, 705)	(-4. 6)	(468, 011)	(8. 7)	(488, 351)	(4. 3)	(527, 912)	(8. 1)
Finance and Insurance	24, 304	36. 2	23, 526	-3. 2	20, 173	-14. 3	24, 371	20. 8	32, 171	32. 0
	(19, 392)	(6. 4)	(20, 920)	(7.9)	(20, 306)	(-2. 9)	(21, 853)	(7. 6)	(26, 553)	(21. 5)
Banking	11, 463	26. 8	10, 378	-9. 5	7, 472	-28. 0	10, 274	37. 5	12, 859	25. 2
Money lending business etc.	3, 505	193. 1	2, 861	-18.4	3, 593	25. 6	4, 979	38. 6	6, 398	28. 5
Financial products transaction dealers	1, 235	7. 5	1, 686	36. 5	1, 312	-22. 2	1, 111	-15. 3	1, 509	35.8
Futures commodity transaction dealers etc.	1, 441	57. 2	1, 225	-15.0	1, 557	27. 1	1, 234	-20. 7	1, 826	47. 9
Life insurance institutions	4, 349	10.9	3, 621	-16.7	3, 786	4. 6	4, 138	9. 3	5, 554	34. 2
Non-life insurance institutions	1, 617	60.0	2, 852	76. 3	1, 653	-42.0	1, 637	-1.0	3, 029	85. 1
Miscellaneous insurance institutions	695	13. 6	903	30.0	801	-11.4	998	24. 7	996	-0.3
All Industries (including Finance and Insurance)										
Corporations with capital of										
1 billion yen or over	240, 145	-9. 7	234, 062	-2. 5	235, 303	0.5	248, 656	5. 7	281, 764	13. 3
100 million to 1 billion yen	73, 533	0.3	67, 531	-8. 2	75, 003	11.1	76, 779	2.4	89, 117	16. 1
10 to 100 million yen	111, 728	-13. 2	104, 778	-6. 2	122, 814	17. 2	126, 488	3.0	131, 704	4. 1
under 10 million yen	39, 293	-4. 6	35, 468	-9. 7	43, 666	23. 1	49, 007	12. 2	44, 228	-9.8
Finance and Insurance										
Corporations with capital of										
1 billion yen or over	20, 892	31. 2	21, 121	1.1	17, 182	-18. 6	20, 819	21. 2	28, 163	35. 3
100 million to 1 billion yen	1, 981	129. 9	935	-52. 8	1,099	17.5	1, 437	30.8	1, 160	-19. 2
10 to 100 million yen	756	7.8	850	12. 3	693	-18.5	576	-16. 9	1, 048	81. 9
under 10 million yen	675	91.8	621	-8. 1	1, 200	93. 3	1, 540	28. 3	1, 799	16. 8

Notes: 1. Investment in plant and equipment = increases of tangible fixed assets (excluding land) +depreciation expenses.

<sup>2.</sup> Figures include investment in software. ( ): Figures exclude investment in software.

<sup>3.</sup> Money lending business etc. are non-deposit money corporations, including lending and credit card business.

Financial products transaction dealers are those engaged in Type I Financial products transaction
and limited to those engaged in Securities-Related Business.

Futures commodity transaction dealers etc. are futures commodity transaction dealers, investment advisory and agent services, investment management services, and auxiliaries for financial products transaction.

## 16.Ratio of net worth

(%)

Classification	2019	2020	2021	2022	2023
All Industries (including Finance and Insurance)	20. 1	19. 4	19. 2	19. 4	20. 0
Finance and Insurance	5. 6	5. 8	5. 4	5. 1	5. 5
All Industries (including Finance and Insurance)					
Corporations with capital of					
1 billion yen or over	15. 7	15. 3	15. 0	14. 9	15. 3
100 million to 1 billion yen	36. 3	35. 8	36. 7	36. 4	36. 9
10 to 100 million yen	42. 5	40. 5	40. 1	41. 3	44. 0
under 10 million yen	16. 7	16. 5	15. 2	18. 7	20. 0
Finance and Insurance					
Corporations with capital of					
1 billion yen or over	5. 3	5. 5	5. 0	4. 7	5. 0
100 million to 1 billion yen	11. 6	12. 6	12. 4	12. 1	12. 3
10 to 100 million yen	32. 2	20. 5	20. 3	38. 3	39. 9
under 10 million yen	10. 8	8. 2	7. 2	13. 0	18. 6

Notes : Ratio of net worth =  $\frac{\text{Net assets - Subscription rights to shares}}{\text{Liabilities and capital}} \times 100$