

Financial Statements Statistics of Corporations by Industry, Annually  
1. Sales

(100 million yen,%)

Classification	2006		2007		2008		2009		2010	
		Percent change		Percent change		Percent change		Percent change		Percent change
All Industries	15,664,329	3.9	15,801,713	0.9	15,082,072	-4.6	13,680,196	-9.3	13,857,426	1.3
Manufacturing	4,503,358	3.5	4,717,091	4.7	4,450,526	-5.7	3,812,155	-14.3	4,033,137	5.8
Food	470,089	7.0	447,780	-4.7	513,002	14.6	439,447	-14.3	474,636	8.0
Chemical and Allied Products	401,954	-2.8	422,247	5.0	405,947	-3.9	367,671	-9.4	381,950	3.9
Petroleum and Coal products	193,328	-3.7	214,137	10.8	207,639	-3.0	165,174	-20.5	162,306	-1.7
Iron and Steel	198,640	7.9	219,097	10.3	225,248	2.8	157,220	-30.2	182,092	15.8
Fabricated Metal Products	192,394	-4.1	233,499	21.4	221,707	-5.0	190,127	-14.2	183,476	-3.5
General-Purpose Machinery	-	-	-	-	-	-	58,082	-	50,765	-12.6
Production Machinery	-	-	-	-	-	-	188,591	-	206,296	9.4
Business oriented Machinery	-	-	-	-	-	-	134,473	-	145,644	8.3
Electrical Machinery, Equipment and Supplies	477,758	6.7	493,709	3.3	408,002	-17.4	334,925	-17.9	347,767	3.8
Information and Communication Electronics Equipment	357,949	7.4	357,685	-0.1	343,995	-3.8	318,941	-7.3	345,942	8.5
Transportation Equipment	697,662	13.5	741,550	6.3	637,743	-14.0	576,543	-9.6	629,095	9.1
Non-Manufacturing	11,160,970	4.0	11,084,622	-0.7	10,631,546	-4.1	9,868,041	-7.2	9,824,290	-0.4
Construction	1,349,908	4.8	1,350,155	0.0	1,262,776	-6.5	1,207,005	-4.4	1,112,996	-7.8
Wholesale and Retail Trade	5,845,161	8.8	5,972,862	2.2	5,622,885	-5.9	4,995,201	-11.2	5,148,168	3.1
Real estate	338,586	-1.9	370,946	9.6	386,671	4.2	409,764	6.0	366,315	-10.6
Goods rental and Leasing	<156,800>	<1.2>	<145,199>	<-7.4>	<132,347>	<-8.9>	137,984	4.3	141,503	2.6
Information and Communications	589,865	5.5	558,367	-5.3	574,943	3.0	580,388	0.9	584,547	0.7
Transport and Postal activities	676,951	17.4	673,609	-0.5	621,825	-7.7	567,258	-8.8	572,935	1.0
Production, Transmission and Distribution of Electricity	167,822	1.4	175,028	4.3	188,485	7.7	165,215	-12.3	178,830	8.2
Services	1,846,746	-10.4	1,646,827	-10.8	1,607,365	-2.4	1,702,359	5.9	1,606,932	-5.6
Corporations with capital of										
1 billion yen or over	5,980,023	5.8	6,220,751	4.0	5,881,368	-5.5	5,170,429	-12.1	5,424,924	4.9
100 million to 1 billion yen	2,540,417	10.0	2,407,753	-5.2	2,350,193	-2.4	2,204,772	-6.2	2,283,941	3.6
10 to 100 million yen	5,870,092	-2.3	6,063,324	3.3	5,668,427	-6.5	5,197,815	-8.3	5,077,687	-2.3
under 10 million yen	1,273,796	14.6	1,109,886	-12.9	1,182,084	6.5	1,107,180	-6.3	1,070,875	-3.3

Notes : 1. All Industries and Non-Manufacturing except Finance and Insurance.

: 2. Since fiscal year 2009, figures include Japan Post Holdings, Japan Post Service and Japan Post Network.

Figures including these three companies in 2008, is in page 15.

: 3. In fiscal year 2009, we revised the types of classification.

i) The former 'General Machinery' and 'Precision Machinery' were reorganized into 'General-Purpose Machinery', 'Production Machinery' and 'Business oriented Machinery'.

ii) 'Goods rental and Leasing' is included in 'Services' before the survey of the period of Jan.-Mar., 2009, 'Accommodations, Eating and Drinking Services' is not included. Since survey at the period of Apr.-Jun., 2009, 'Goods rental and Leasing' has not been included, 'Accommodations, Eating and Drinking Services' is included in 'Services'. For your convenience, the indicates of 'Goods rental and Leasing' is included in 'Services' before the survey at the period of Jan.-Mar., 2009, are wrote down with ( ).

## 2. Ordinary profits

(100 million yen,%)

Classification	2006		2007		2008		2009		2010	
		Percent change		Percent change		Percent change		Percent change		Percent change
All Industries	543,786	5.2	534,893	-1.6	354,623	-33.7	321,188	-9.4	437,275	36.1
Manufacturing	238,066	9.3	238,903	0.4	101,844	-57.4	91,102	-10.5	158,083	73.5
Food	13,082	-2.7	12,367	-5.5	13,510	9.2	15,262	13.0	14,576	-4.5
Chemical and Allied Products	37,590	5.5	36,292	-3.5	22,304	-38.5	25,849	15.9	30,348	17.4
Petroleum and Coal products	4,377	-13.6	2,970	-32.2	-1,495	-150.3	271	*	3,335	1,130.1
Iron and Steel	19,877	2.2	18,736	-5.7	12,285	-34.4	-958	-107.8	5,303	*
Fabricated Metal Products	7,218	-2.8	9,274	28.5	6,611	-28.7	2,790	-57.8	5,552	99.0
General-Purpose Machinery	-	-	-	-	-	-	1,171	-	2,032	73.6
Production Machinery	-	-	-	-	-	-	-111	-	8,030	*
Business oriented Machinery	-	-	-	-	-	-	6,420	-	9,026	40.6
Electrical Machinery, Equipment and Supplies	20,096	15.7	21,249	5.7	3,162	-85.1	5,638	78.3	14,911	164.5
Information and Communication Electronics Equipment	13,313	43.1	11,807	-11.3	-2,023	-117.1	-1,461	*	9,183	*
Transportation Equipment	38,529	7.8	43,344	12.5	4,999	-88.5	12,124	142.5	21,657	78.6
Non-manufacturing	305,720	2.2	295,990	-3.2	252,779	-14.6	230,086	-9.0	279,192	21.3
Construction	24,940	16.9	23,085	-7.4	16,435	-28.8	15,684	-4.6	18,122	15.5
Wholesale and Retail Trade	91,053	-2.9	89,336	-1.9	70,872	-20.7	61,071	-13.8	77,684	27.2
Real estate	34,648	48.5	34,265	-1.1	29,236	-14.7	30,926	5.8	33,244	7.5
Goods rental and Leasing	<4,641>	<-58.3>	<5,381>	<15.9>	<3,964>	<-26.3>	4,675	17.9	7,875	68.5
Information and Communications	38,275	1.7	37,558	-1.9	35,534	-5.4	39,870	12.2	43,897	10.1
Transport and Postal activities	29,829	21.7	30,713	3.0	19,564	-36.3	12,386	-36.7	19,714	59.2
Production, Transmission and Distribution of Electricity	11,427	-12.0	4,692	-58.9	-18	-100.4	7,316	*	9,620	31.5
Services	58,993	-16.2	60,206	2.1	66,606	10.6	49,379	-25.9	57,464	16.4
Corporations with capital of										
1 billion yen or over	328,342	11.6	322,790	-1.7	194,302	-39.8	178,979	-7.9	259,345	44.9
100 million to 1 billion yen	81,293	18.7	73,845	-9.2	54,270	-26.5	57,367	5.7	71,624	24.9
10 to 100 million yen	127,142	-12.1	126,488	-0.5	100,753	-20.3	91,335	-9.3	102,785	12.5
under 10 million yen	7,009	-25.9	11,770	67.9	5,298	-55.0	-6,493	-222.5	3,522	*

- Notes : 1 . \* can not be compared because of the negative figure in the previous year.  
2 . All Industries and Non-Manufacturing don't include Finance and Insurance.  
3 . Figures include Japan Post Holdings, Japan Post Service Company and Japan Post Network since the survey of the 2009. Figures including these three companies in 2008, is in page 15.  
4 . The industrial classification has been revised since the survey of the 2009. Please refer to page 1 for the details.

(Reference)

## Operating profits

(100 million yen.%)

Classification	2006		2007		2008		2009		2010	
		Percent change		Percent change		Percent change		Percent change		Percent change
All Industries	492,855	3.3	494,523	0.3	293,546	-40.6	275,350	-6.2	390,815	41.9
Manufacturing	210,234	7.9	213,642	1.6	67,155	-68.6	58,795	-12.4	127,639	117.1
Non-Manufacturing	282,620	0.2	280,880	-0.6	226,391	-19.4	216,555	-4.3	263,176	21.5

Notes :1 . All Industries and Non-Manufacturing don't include Finance and Insurance.

2 . Figures include Japan Post Holdings, Japan Post Service Company and Japan Post Network since the survey of the 2009.

### 3.Ratios of operating profits and ordinary profits to sales

Classification	Ratio of operating profits to sales					Ratio of ordinary profits to sales				
	2006	2007	2008	2009	2010	2006	2007	2008	2009	2010
All Industries	3.1	3.1	1.9	2.0	2.8	3.5	3.4	2.4	2.3	3.2
Manufacturing	4.7	4.5	1.5	1.5	3.2	5.3	5.1	2.3	2.4	3.9
Food	2.4	2.7	1.9	3.2	2.8	2.8	2.8	2.6	3.5	3.1
Chemical and Allied Products	8.5	8.0	5.0	6.3	7.5	9.4	8.6	5.5	7.0	7.9
Petroleum and Coal products	1.9	1.2	-1.0	-0.0	1.9	2.3	1.4	-0.7	0.2	2.1
Iron and Steel	9.9	8.6	5.7	-0.7	2.8	10.0	8.6	5.5	-0.6	2.9
Fabricated Metal Products	3.3	3.7	2.6	0.3	2.3	3.8	4.0	3.0	1.5	3.0
General-Purpose Machinery	-	-	-	1.2	3.5	-	-	-	2.0	4.0
Production Machinery	-	-	-	-1.3	3.2	-	-	-	-0.1	3.9
Business oriented Machinery	-	-	-	2.5	5.0	-	-	-	4.8	6.2
Electrical Machinery, Equipment and Supplies	3.9	3.4	-0.5	0.4	3.0	4.2	4.3	0.8	1.7	4.3
Information and Communication Electronics Equipment	3.2	3.0	-2.1	-0.5	2.0	3.7	3.3	-0.6	-0.5	2.7
Transportation Equipment	4.5	4.5	-1.2	-0.1	1.6	5.5	5.8	0.8	2.1	3.4
Non-Manufacturing	2.5	2.5	2.1	2.2	2.7	2.7	2.7	2.4	2.3	2.8
Construction	1.7	1.6	1.0	1.1	1.4	1.8	1.7	1.3	1.3	1.6
Wholesale and Retail Trade	1.2	1.2	0.9	0.9	1.1	1.6	1.5	1.3	1.2	1.5
Real estate	11.0	11.0	8.8	9.3	12.1	10.2	9.2	7.6	7.5	9.1
Goods rental and Leasing	<2.9>	<3.3>	<2.7>	3.4	5.1	<3.0>	<3.7>	<3.0>	3.4	5.6
Information and Communications	5.9	6.2	6.0	6.7	7.2	6.5	6.7	6.2	6.9	7.5
Transport and Postal activities	4.9	4.9	3.4	2.5	3.7	4.4	4.6	3.1	2.2	3.4
Production, Transmission and Distribution of Electricity	9.3	4.8	2.0	6.3	7.2	6.8	2.7	-0.0	4.4	5.4
Services	2.9	3.4	3.4	2.7	3.4	3.2	3.7	4.1	2.9	3.6
Corporations with capital of										
1 billion yen or over	5.0	4.8	2.7	2.9	4.2	5.5	5.2	3.3	3.5	4.8
100 million to 1 billion yen	3.0	3.0	2.3	2.5	3.0	3.2	3.1	2.3	2.6	3.1
10 to 100 million yen	1.9	2.0	1.5	1.6	1.8	2.2	2.1	1.8	1.8	2.0
under 10 million yen	0.2	0.6	-0.4	-1.2	0.0	0.6	1.1	0.4	-0.6	0.3

Notes : 1. All Industries and Non-Manufacturing don't include Finance and Insurance.  
2. Figures include Japan Post Holdings, Japan Post Service Company and Japan Post Network since the survey of the 2009.  
3. The industrial classification has been revised since the survey of the 2009. Please refer to page 1 for the details.

## 4.Division of profits

(100 million yen,%)

Classification	2006		2007		2008		2009		2010	
		Ratio of component		Ratio of component		Ratio of component		Ratio of component		Ratio of component
Net profits for the period	281,650	100.0	253,728	100.0	73,909	100.0	92,239	100.0	186,864	100.0
Bonus for directors	0	0.0	-	-	-	-	-	-	-	-
Dividends	162,174	57.6	140,390	55.3	122,098	165.2	122,851	133.2	103,574	55.4
Internal reserves	119,475	42.4	113,338	44.7	-48,189	-65.2	-30,611	-33.2	83,290	44.6

- Notes : 1. Net profits for the period = ordinary profits + special profits - special losses - corporation tax and inhabitants' tax and enterprise tax - tax expenses adject  
2. Since fiscal year 2007, the bonus for directors is treated as a cost item substituted for a profit disposal items, therefore it indicates "-"  
3. Before 2006 : Internal reserves = Net profits for the period - Bonus for directors - Dividends  
After 2007 : Internal reserves = Net profits for the period - Dividends  
4. Figures except Finance and Insurance.  
5. Figures include Japan Post Holdings, Japan Post Service Company and Japan Post Network since the survey of the 2009.

## 5.Value added

(100 million yen,%)

Classification	2006	Ratio of component	2007	Ratio of component	2008	Ratio of component	2009	Ratio of component	2010	Ratio of component
	Value added	2,907,755	100.0	2,854,573	100.0	2,643,278	100.0	2,633,478	100.0	2,719,175
Salaries and wages	2,013,560	69.3	1,981,473	69.4	1,975,017	74.7	1,967,085	74.7	1,948,388	71.6
Interest	96,475	3.3	94,969	3.3	103,915	3.9	105,058	4.0	88,831	3.3
Rental or leasing expenses for fixed and liquid assets	275,342	9.5	268,020	9.4	272,848	10.3	295,146	11.2	287,126	10.6
Taxes and public charges	125,998	4.3	110,557	3.9	101,867	3.9	95,897	3.6	92,846	3.4
Net operating income	396,379	13.6	399,554	14.0	189,631	7.2	170,292	6.5	301,984	11.1
Ratio of value added	18.6		18.1		17.5		19.3		19.6	
Labor productivity(10 thousand yen)	694		698		639		641		671	

Notes : 1.Value added = salaries and wages + interest + rental or leasing expenses for fixed and liquid assets + taxes and public charges + net operating income(operating income -interest and discounting expenses)  
 Before 2006 : Personal expenses = Directors' remuneration + Salaries and wages(including Bonus for employees) + Welfare expenses  
 After 2007 : Personal expenses = Directors' remuneration + Bonus for directors + Salaries and wages + Bonus for employees + Welfare expenses  
 Since fiscal year 2007 , the bonus for directors is treated as a cost item substituted for a profit disposal items  
 Salaries and wages , and bonus for employees are treated separately since fiscal year 2007.

2.Net operating income = operating income - interest

3.Ratio of value added =  $\frac{\text{value added}}{\text{sales}} \times 100$

4.Labor productivity =  $\frac{\text{value added}}{\text{number of employees}}$

5.Figures except Finance and Insurance.

6.Figures include Japan Post Holdings, Japan Post Service Company and Japan Post Network since the survey of the 2009.

## 6. Investment in plant and equipment

(100 million yen,%)

Classification	2006		2007		2008		2009		2010	
		Percent change		Percent change		Percent change		Percent change		Percent change
All Industries	441,365 (437,620)	14.3 (13.5)	445,810 (443,062)	1.0 (1.2)	275,024 (279,096)	-38.3 (-37.0)	331,366 (331,259)	20.5 (18.7)	330,802 (332,633)	-0.2 (0.4)
Manufacturing	157,684 (157,485)	9.6 (9.8)	176,378 (174,901)	11.9 (11.1)	160,049 (159,784)	-9.3 (-8.6)	107,603 (108,927)	-32.8 (-31.8)	112,667 (112,719)	4.7 (3.5)
Food	14,428	15.3	10,058	-30.3	11,029	9.7	9,292	-15.7	9,463	1.8
Chemical and Allied Products	13,563	2.8	19,223	41.7	19,581	1.9	13,147	-32.9	13,029	-0.9
Petroleum and Coal products	2,806	67.3	2,784	-0.8	3,729	34.0	3,685	-1.2	1,241	-66.3
Iron and Steel	9,378	47.8	11,291	20.4	11,276	-0.1	10,562	-6.3	8,087	-23.4
Fabricated Metal Products	6,546	11.5	6,767	3.4	7,830	15.7	7,302	-6.7	5,431	-25.6
General-Purpose Machinery	-	-	-	-	-	-	1,864	-	751	-59.7
Production Machinery	-	-	-	-	-	-	4,336	-	4,575	5.5
Business oriented Machinery	-	-	-	-	-	-	3,691	-	4,106	11.2
Electrical Machinery, Equipment and Supplies	15,868	22.0	16,716	5.3	17,241	3.1	8,729	-49.4	9,706	11.2
Information and Communication Electronics Equipment	17,784	24.4	15,173	-14.7	11,735	-22.7	6,699	-42.9	14,480	116.2
Transportation Equipment	25,630	-2.2	28,395	10.8	27,005	-4.9	13,352	-50.6	14,012	4.9
Non-Manufacturing	283,681 (280,135)	17.1 (15.7)	269,432 (268,162)	-5.0 (-4.3)	114,975 (119,312)	-57.3 (-55.5)	223,763 (222,332)	94.6 (86.3)	218,134 (219,913)	-2.5 (-1.1)
Construction	12,848	-13.7	9,379	-27.0	15,086	60.9	13,365	-11.4	10,275	-23.1
Wholesale and Retail Trade	31,642	-7.3	37,567	18.7	46,524	23.8	39,790	-14.5	42,945	7.9
Real estate	18,381	34.6	21,821	18.7	20,118	-7.8	23,426	16.4	19,258	-17.8
Goods rental and Leasing	<68,256>	<13.3>	<70,901>	<3.9>	<-109,425>	<-254.3>	8,601	*	16,418	90.9
Information and Communications	46,844	21.5	36,188	-22.7	41,997	16.0	41,743	-0.6	39,873	-4.5
Transport and Postal activities	40,205	45.4	31,220	-22.3	31,723	1.6	29,119	-8.2	26,646	-8.5
Production, Transmission and Distribution of Electricity	12,897	5.7	18,461	43.1	19,569	6.0	18,881	-3.5	22,183	17.5
Services	109,837	23.0	105,145	-4.3	-81,246	-177.3	41,783	*	33,284	-20.3
Corporations with capital of										
1 billion yen or over	258,846	12.9	270,508	4.5	136,892	-49.4	173,334	26.6	190,428	9.9
100 million to 1 billion yen	68,745	55.0	56,376	-18.0	35,183	-37.6	41,951	19.2	42,490	1.3
10 to 100 million yen	89,028	-9.9	96,522	8.4	75,639	-21.6	96,760	27.9	82,774	-14.5
under 10 million yen	24,747	81.9	22,404	-9.5	27,310	21.9	19,321	-29.3	15,110	-21.8

- Notes : 1. Investment in plant and equipment = increases of tangible fixed assets(excluding land)+depreciation expenses.  
2. Figures include investment in software. ( ) : Figures exclude investment in software.  
3. \* can not be compared because of the negative figure in the previous year.  
4. All Industries and Non-Manufacturing except Finance and Insurance.  
5. Figures include Japan Post Holdings, Japan Post Service Company and Japan Post Network since the survey of the 2009. Figures including these three companies in 2008, is in page 15.  
6. The industrial classification has been revised since the survey of the 2009. Please refer to page 1 for the details.

## 7.Increases in inventories

(100 million yen,%)

Classification	2006	2007	2008	2009	2010
All Industries	60,631	58,655	-46,108	-111,871	6,184
Finished goods and merchandise	32,967	32,919	-11,629	-47,992	-8,763
Goods in process	21,708	11,328	-29,317	-49,367	4,784
Raw materials and goods in storage	5,956	14,408	-5,162	-14,512	10,163
Manufacturing	18,552	25,211	-13,586	-50,568	15,608
Petroleum and Coal products	-2,947	4,302	-7,031	2,363	2,629
Iron and steel	2,117	3,444	3,900	-7,286	3,200
General-Purpose Machinery	-	-	-	-1,347	376
Production Machinery	-	-	-	-6,115	-464
Business oriented Machinery	-	-	-	-2,858	592
Electrical Machinery, Equipment and Supplies	2,497	268	-2,994	-3,480	2,669
Information and Communication Electronics Equipment	2,011	-543	-3,240	-3,037	2,504
Non-Manufacturing	42,080	33,444	-32,522	-61,303	-9,424
Construction	5,750	-2,299	-7,987	-24,411	-11,369
Wholesale and Retail Trade	17,008	9,109	-12,751	-16,035	306
Real estate	15,825	22,080	-9,580	-14,670	-3,894
Ratio of inventories to sales	7.2	7.8	7.7	8.2	7.4

Notes : 1. Increases in inventories mean increases in inventories during the period.

2. Ratio of inventories to sales =  $\frac{\text{inventories (end of the period)}}{\text{sales}} \times 100$

3. All Industries and Non-Manufacturing except Finance and Insurance.

4. Figures include Japan Post Holdings, Japan Post Service Company and Japan Post Network since the survey of the 2009.

5. The industrial classification has been revised since the survey of the 2009. Please refer to page 1 for the details.



## 8.Financial items(balance base)

(100 million yen,%)

Classification	2006		2007		2008		2009		2010	
		Percent change		Percent change		Percent change		Percent change		Percent change
Bills and accounts receivable	2,427,988	4.7	2,455,007	1.1	2,087,231	-15.0	2,052,846	-1.6	2,061,433	0.4
Bills and accounts payable	1,986,788	4.0	1,980,527	-0.3	1,580,660	-20.2	1,582,745	0.1	1,599,111	1.0
Short-term borrowings	1,623,641	-9.8	1,623,223	-0.0	1,734,727	6.9	1,855,761	7.0	1,640,782	-11.6
Long-term borrowings	2,617,533	4.7	2,466,646	-5.8	2,945,324	19.4	2,827,239	-4.0	2,847,190	0.7
Cash and deposits	1,471,060	4.8	1,353,663	-8.0	1,431,001	5.7	1,574,506	10.0	1,649,539	4.8
Short-term securities	156,848	15.8	191,687	22.2	244,084	27.3	205,456	-15.8	218,225	6.2
Liquidity ratio	10.3		9.8		11.1		12.9		13.3	

Notes : 1.Liquidity ratio =  $\frac{\text{cash and deposits} + \text{short-term securities (average of the beginning and the end of fiscal year)}}{\text{sales}} \times 100$

2.Figures don't include Finance and Insurance.

3.Figures include Japan Post Holdings, Japan Post Service Company and Japan Post Network since the survey of the 2009.

## 9.Raising of funds(flow base)

(100 million yen,%)

Classification	2006		2007		2008		2009		2010	
		Ratio of component		Ratio of component		Ratio of component		Ratio of component		Ratio of component
Raising of funds	632,820	100.0	540,729	100.0	375,526	100.0	443,284	100.0	442,445	100.0
External funds	-140,460	-22.2	-33,378	-6.2	126,047	33.6	-65,655	-14.8	-179,821	-40.6
Capital increases	-110,646	-17.5	-102,543	-19.0	-40,738	-10.8	-36,557	-8.2	-78,698	-17.8
Bond issues	-1,331	-0.2	730	0.1	6,082	1.6	15,235	3.4	6,982	1.6
Total borrowings	-28,483	-4.5	68,435	12.7	160,703	42.8	-44,333	-10.0	-108,104	-24.4
Long-term borrowings	18,214	2.9	383	0.1	89,923	23.9	60,364	13.6	-72,180	-16.3
Short-term borrowings	-46,697	-7.4	68,052	12.6	70,780	18.9	-104,696	-23.6	-35,924	-8.1
Internal funds	773,280	122.2	574,108	106.2	249,479	66.4	508,938	114.8	622,266	140.6
Internal reserves	334,227	52.8	129,599	24.0	-188,006	-50.1	103,932	23.4	231,542	52.3
Depreciation expenses	439,053	69.4	444,508	82.2	437,485	116.5	405,006	91.4	390,724	88.3

Notes : 1.Capital increases = increase of capital stock , capital reserves and subscription rights to shares.

2.Amounts of bills receivable discounted are included in short-term borrowings.

3.Internal reserves = increase of earned surplus (minus treasury stock), allowance, allowance by special laws and a part of liabilities (such as accrued expense) during a year.

When the amount of increase of [(bills receivable + accounts receivable + bills receivable discounted) - (bills payable + accounts payable)] is negative, the absolute value of the amount is counted as internal reserves.

4.Special depreciation expenses are included in depreciation expenses.

5.Figures don't include Finance and Insurance.

6.Figures include Japan Post Holdings, Japan Post Service Company and Japan Post Network since the survey of the 2009.

## 10.Ratio of net worth

(%)

Classification	2006	2007	2008	2009	2010
All Industries	32.8	33.5	33.9	34.5	35.6
Manufacturing	43.8	43.8	42.3	43.7	44.3
Non-Manufacturing	27.7	28.5	30.4	30.6	32.0
Corporations with capital of					
1 billion yen or over	39.4	39.3	40.8	42.4	42.8
100 million to 1 billion yen	29.0	31.5	32.9	34.9	34.8
10 to 100 million yen	29.0	29.6	29.6	27.8	31.8
under 10 million yen	9.9	11.5	11.4	9.6	5.7

Notes : 1. Ratio of net worth =  $\frac{\text{Net assets} - \text{Subscription rights to shares}}{\text{Liabilities and Net assets}} \times 100$

2. All Industries and Non-Manufacturing don't include Finance and Insurance.

3. Figures include Japan Post Holdings, Japan Post Service Company and Japan Post Network since the survey of the 2009.

## 11. Ordinary Profits

(100 million yen,%)

Classification	2008	2009		2010		
		Percent change		Percent change		
All Industries (including Finance and Insurance)	318,788	-	380,365	19.3	507,745	33.5
Finance and Insurance	-35,835	-	59,178	*	70,469	19.1
Banking	-26,135	-	35,671	*	46,054	29.1
Money lending business etc.	-2,337	-	-2,252	*	-298	*
Financial products transaction dealers	-2,060	-	3,226	*	682	-78.9
Futures commodity transaction dealers etc.	2,696	-	762	-71.7	2,907	281.2
Life insurance institutions	-6,610	-	16,901	*	17,542	3.8
Non-life insurance institutions	-2,584	-	3,533	*	2,301	-34.9
Miscellaneous insurance institutions	1,195	-	1,336	11.7	1,282	-4.0
All Industries (including Finance and Insurance)						
Corporations with capital of						
1 billion yen or over	155,588	-	236,267	51.9	325,282	37.7
100 million to 1 billion yen	55,422	-	58,781	6.1	73,787	25.5
10 to 100 million yen	102,548	-	94,981	-7.4	107,104	12.8
under 10 million yen	5,231	-	-9,663	-284.7	1,572	*
Finance and Insurance						
Corporations with capital of						
1 billion yen or over	-38,714	-	57,288	*	65,937	15.1
100 million to 1 billion yen	1,152	-	1,414	22.8	2,163	53.0
10 to 100 million yen	1,795	-	3,646	103.2	4,318	18.4
under 10 million yen	-68	-	-3,171	*	-1,950	*

Notes: 1. Beginning in 2008.

2. \* can not be compared because of the negative figure in the previous year.

3. Figures include Japan Post Holdings, Japan Post Service Company, Japan Post Network, Japan Post Bank,

Japan Post Insurance and Shoko chukin bank since the survey of the 2009.

Figures including these five companies in 2008, is in page 15.

4. Money lending business etc. are non-deposit money corporations, including lending and credit card business.

5. Financial products transaction dealers are those engaged in Type I Financial products transaction and limited to those engaged in Securities-Related Business.

6. Futures commodity transaction dealers etc. are futures commodity transaction dealers, investment advisory and agent services, investment management services, and auxiliaries for financial products transaction.

## 12.Cash dividends

(100 million yen,%)

Classification	2008		2009		2010	
		Ratio of component		Ratio of component		Ratio of component
All Industries (including Finance and Insurance)						
Net profits for the period	28,120	100.0	123,197	100.0	220,942	100.0
Dividends	138,570	492.8	148,826	120.8	126,177	57.1
Internal reserves	-110,450	-392.8	-25,629	-20.8	94,765	42.9
Finance and Insurance						
Net profits for the period	-45,789	100.0	30,958	100.0	34,078	100.0
Dividends	16,472	-36.0	25,975	83.9	22,603	66.3
Internal reserves	-62,261	136.0	4,982	16.1	11,475	33.7

Notes : 1. Beginning in 2008.

2. Net profits for the period = ordinary profits + special profits - special losses - corporation tax and inhabitants' tax and enterprise tax - tax expenses adject

3. Internal reserves = Net profits for the period - Dividends

4. Figures include Japan Post Holdings, Japan Post Service Company, Japan Post Network, Japan Post Bank, Japan Post Insurance and Shoko chukin bank since the survey of the 2009.

### 13. Investment in plant and equipment

(100 million yen,%)

Classification	2008	Percent change	2009	Percent change	2010	Percent change
	All Industries (including Finance and Insurance)	284,826	-	351,806	23.5	346,523
	(286,959)	( - )	(350,322)	(22.1)	(348,186)	(-0.6)
Finance and Insurance	9,802	-	20,439	108.5	15,721	-23.1
	(7,863)	( - )	(19,063)	(142.4)	(15,554)	(-18.4)
Banking	10,609	-	15,561	46.7	9,317	-40.1
Money lending business etc.	-7,381	-	-1,822	*	1,175	*
Financial products transaction dealers	1,877	-	1,787	-4.8	927	-48.1
Futures commodity transaction dealers etc.	959	-	1,403	46.4	449	-68.0
Life insurance institutions	2,588	-	2,660	2.8	2,564	-3.6
Non-life insurance institutions	686	-	665	-3.1	1,037	56.1
Miscellaneous insurance institutions	464	-	185	-60.1	252	36.3
All Industries (including Finance and Insurance)						
Corporations with capital of						
1 billion yen or over	144,733	-	195,789	35.3	205,660	5.0
100 million to 1 billion yen	35,714	-	42,384	18.7	42,926	1.3
10 to 100 million yen	76,304	-	95,216	24.8	82,924	-12.9
under 10 million yen	28,074	-	18,416	-34.4	15,014	-18.5
Finance and Insurance						
Corporations with capital of						
1 billion yen or over	7,841	-	22,455	186.4	15,232	-32.2
100 million to 1 billion yen	531	-	433	-18.4	436	0.5
10 to 100 million yen	665	-	-1,544	-332.1	150	*
under 10 million yen	765	-	-905	-218.3	-96	*

Notes: 1. Beginning in 2008.

2. \* can not be compared because of the negative figure in the previous year.

3. Investment in plant and equipment = increases of tangible fixed assets(excluding land)+depreciation expenses.

4. Figures include investment in software. ( ) : Figures exclude investment in software.

5. Figures include Japan Post Holdings, Japan Post Service Company, Japan Post Network, Japan Post Bank,

Japan Post Insurance and Shoko chukin bank since the survey of the 2009.

Figures including these five companies in 2008, is in page 15.

6. Money lending business etc. are non-deposit money corporations, including lending and credit card business.

7. Financial products transaction dealers are those engaged in Type I Financial products transaction and limited to those engaged in Securities-Related Business.

8. Futures commodity transaction dealers etc. are futures commodity transaction dealers, investment advisory and agent services, investment management services, and auxiliaries for financial products transaction.

## 14.Ratio of net worth

(%)

Classification	2008	2009	2010
All Industries (including Finance and Insurance)	18.1	17.4	17.7
Finance and Insurance	4.5	5.4	5.0
All Industries (including Finance and Insurance)			
Corporations with capital of			
1 billion yen or over	15.4	15.1	15.1
100 million to 1 billion yen	27.1	28.9	29.1
10 to 100 million yen	28.0	27.0	30.1
under 10 million yen	10.1	6.6	4.8
Finance and Insurance			
Corporations with capital of			
1 billion yen or over	4.3	4.9	4.8
100 million to 1 billion yen	8.3	8.9	9.2
10 to 100 million yen	8.4	20.8	9.6
under 10 million yen	2.1	0.2	1.8

Notes : 1.Beginning in 2008.

2.Ratio of net worth = 
$$\frac{\text{Net assets} - \text{Subscription rights to shares}}{\text{Liabilities and capital}} \times 100$$

3.Figures include Japan Post Holdings, Japan Post Service Company, Japan Post Network, Japan Post Bank,

Japan Post Insurance and Shoko chukin bank since the survey of the 2009.

## 15. Sales, Ordinary profits, Investment in plant and equipment

(including Japan Post Holdings, Japan Post Service Company, Japan Post Network, Japan Post Bank, Japan Post Insurance and Shoko chukin bank)

### 【Sales】

(100 million yen)

	2008	2009	2010
All Industries	15,117,558	13,680,196	13,857,426
Non-Manufacturing	10,667,032	9,868,041	9,824,290

### 【Ordinary profits】

(100 million yen)

	2008	2009	2010
All Industries (including Finance and Insurance)	327,312	380,365	507,745
All Industries	357,152	321,188	437,275
Non-Manufacturing	255,308	230,086	279,192
Finance and Insurance	-29,840	59,178	70,469

### 【Investment in plant and equipment】

(100 million yen)

	2008	2009	2010
All Industries (including Finance and Insurance)	286,580	351,806	346,523
All Industries	(288,301)	(350,322)	(348,186)
Non-Manufacturing	275,575	331,366	330,802
Finance and Insurance	(279,586)	(331,259)	(332,633)
Non-Manufacturing	115,526	223,763	218,134
Finance and Insurance	(119,802)	(222,332)	(219,913)
Finance and Insurance	11,005	20,439	15,721
Finance and Insurance	(8,715)	(19,063)	(15,554)

Notes:1. Investment in plant and equipment = increases of tangible fixed assets(excluding land)+depreciation expenses.

2. Figures include investment in software. ( ): Figures exclude investment in software.