Forest Research and Management Organization (National Research and Development Agency) (Water Source Forest Account)

project t private s planting Note: Oj	ion for Water Conservation (T to plant water reservoir forests sector forests where planting c is necessary.) perations not eligible for FILP	, conserve v annot be ad include the	vater resour vanced onl	rces indispe y through f	ore	able to stry pro	people's live oduction act	es, preserve natio	nal la	nd and prevent global	warming in
Amount	t of lending under FY2020	FILP							(Ur	nit: billion yen)	
	FY2020 FILP		Estima	ated outsta	ndi	ing am	ount of FII	LP lending at th			
	5.6						108.0	0			
Estimat	ed policy cost analysis of th	ne project									
(1) Poli	icy cost		(Unit: ł	oillion yen)	ł			parison analysis 1ation from previous y	ear)		(Unit: billion yer
	Category	FY2019		Fluctuation		(comp	ating any moon	FY2019	curj	FY2020	Simple fluctuation
(subsidi		5.8	3.7	-2.1		t	Simple comparison (before adjustment)	7	35.4	693.7	-41.8
(paymen	rnment revenue the government, etc.)* ¹	-	-	-		Policy cost	Past year comparison	1) Adjusting initial (Analysis results after a initial year to that for F	djusting	 Adjusting assumed interest rates (Analysis results of re-estimation using assumed interest rate for 	Real fluctuation (2-1)
• •	rtunity cost of capital ents, etc.	729.6	690.0	-39.7		Po	(after adjustment)	analysis)	34.4	FY2019) 721.3	-13.1
Tota	al (1+2+3=policy cost(A))	735.4	693.7	-41.8		[Real	fluctuation	factor analysis]	_		
Analysis	s period (years)	89 years	89 years	-		OFa	ctors behind	l policy cost incre		g expense (+5.0 billio	n yen)
			0.0 1		1	<u> </u>					
(2) Break	down of policy cost by the time of the Category	FY2019		Unit: billion yen) Fluctuation	1			l policy cost decr		nber sales revenue (-1)	8.1 billion
(A) Poli	cy cost (previously cited)	735.4	693.7	-41.8		yen)					
	Opportunity cost of capital investments, etc. vided before the beginning of the analysis	499.4	285.0	-214.4							
2) 1	Policy cost expected to be newly crued during the analysis period	236.1	408.7	+172.6							
	Government expenditure (subsidies, etc.)	5.8	3.7	-2.1							
	Government revenue (payments to the government, etc.)*1	-	-	-							
	Opportunity cost of surplus, etc.	154.2	364.8	+210.6							
	Opportunity cost of capital investments, etc.	76.0	40.1	-35.9							
(4) Sen	sitivity analysis (cases whe	re assumpt	tions chan	ge)	Į				J)	Jnit: billion yen)	
. /	Case before t	the	Fluctuatior	1 1. Gov		nent exp	(navm	Government revenue nents to the government,	3. (Dpportunity cost of	
	policy*2			(subs	sidies, etc	s.)	etc.)*1	capi	tal investments, etc.	

(Note) Components in each column may not add up to the total because of rounding.

*1 Government revenue (payments to the government, etc.) is booked as a negative amount. Example: -10 b. yen for 10 b. yen in payments to government, etc.

*² Assumed interest rates (discount factor and future interest rate) are based on the market yield on Japanese government bonds on January 28, 2016, before the introduction of the negative interest rate policy.

4. Outline of estimation and project prospect employed in the analysis

[Outline of estimation]

- Regarding the Forestation Project for Water Conservation out of the various projects undertaken by the Organization, the analysis covers the operating expenses for a period ending when the portions of the project that had started by FY2001 will be completed. In the project, expenses were calculated in regard to the following works: The afforestation and water source special forests development projects which have started in FY2002 and thereafter, are excluded from the analysis because they are fully subsidized. Therefore, the forest development and management expenses of approx. 405,000 hectares which were afforested in and prior to FY2001 are calculated until the completion of the project. (Total operating expenses in FY2020 and thereafter: 284.6 billion yen)
- 2) The analysis period: Forestation for Water Conservation: 89 years until all lumbering is completed (89 years in FY2019).
- 3) The operational income (revenue from timber sales) is estimated based on latest lumber prices.
- 4) The simulation of the future development of the projects has been done based on assumptions set based on the above-described way of thinking. Then, the amounts of investment, subsidies and grants-in-aid required for the implementation of these projects are calculated based on the simulation.

[Project prospect]

The required expenses are covered by financial resources including capital investment and loans until FY2038 when the project is expected to be possibly carried out with project revenues. From then, income from revenue from timber sales shall be appropriated for the funds for repayment such as loans. The period for revenues to be anticipated from revenue from timber sales shall be regarded to be until FY2108 when land afforested in and prior to FY2001 has matured and is deforested.

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	Result				Estimated	Planned	Assumptions for calculation			
FY	2015	2016	2017	2018	2019	2020		2021-2108		
Operational income	Operational income 0.36 0.41 0.66 0.57 0.51 0.46 233.7 Based on harvest schedule									
*Operational inc	*Operational income does not include compensation for administrative expenses related to sales and contract cancellation.									

5. Reasons for granting of subsidies, mechanism and underlying laws

This is a public project for the development of forests at water source locations as parts of protected forests, such as non-forest, sparsely wooded land and degraded forestland, for the purpose of securing stable water resources and preserving national land. Therefore, for the project expenses, excluding internal revenue sources, the project accepts capital investments (2/3 of expenses for planting before FY2001) and subsidies (the entirety of the expenses for planting and growing since FY2002 and for special measures for water source forests, as well as the amount equivalent to 2/3 of interest payable on loans) from the General Account.

(Underlying laws and regulations)

(Capital investment)

"Act on the Forest Research and Management Organization, National Research and Development Agency"

(Capital)

- Article 6: The capital of the Organization shall be the amount of funds provided by the Government as provided for in Article 5, Paragraph 2 of the Supplementary Provisions of the Act.
 - 2 The government may grant the Agency additional funding if deemed to be necessary within the scope provided for in the budget.3 (Omitted)

(Subsidies)

Budgetary measure

(Payments to the National Treasury)

"Act on the Forest Research and Management Organization, National Research and Development Agency"

- Article 17: After the disposition related to the last business year of the medium- to long-term objective period prescribed in Article 35-4, paragraph (2), item (i) of the Act on General Rules (hereinafter referred to as the medium- to long-term objective period in this paragraph and paragraph (4)) based on the provisions of Article 44, paragraph (1) or (2) of said Act, in each account related to the operations described in the preceding Article, items (i) and (ii), and if there are reserve funds specified in paragraph (1) of said Article, the Organization may appropriate the amount approved by the Minister of Agriculture, Forestry and Fisheries among the amount corresponding to such funds to the operations prescribed in Article 13, paragraph (1) during the next medium- to long-term objective period as provided by the medium- to long-term plan approved under Article 35-5, paragraph (1) of said Act concerning the next period of such medium- to long-term objective period (when the approval was obtained on the revisions according to the latter clause of Article 35-5, paragraph (1) of said Act, then as provided by the revised version).
 - 2 When the Organization has a surplus after deducting the amount approved in paragraph (1) from the reserve amount stipulated in the same clause, it shall pay the surplus to the national treasury.

3 to 5 (Omitted)

6. Special remarks

None

(Reference) Outcome and social and economic benefits of operations

In Forestation for Water Conservation, the afforestation project in private water source forest areas totaling 483,000 hectares was completed by the end of FY2019.

The estimates on the beneficial effects for the 405,000 hectares of planted area (the total area targeted for mid-term assessment from FY1961 to FY2001 (Afforestation and water source forest special development projects that are carried out in FY2002 and thereafter are fully subsidized.)) based on the "Guidelines for Implementation of Evaluation on Afforestation Public Projects" indicates about 10,871.3 billion yen for the total expenses and 15,649.5 billion yen for the total benefits.

The following is the breakdown:

- (1) Water source development and protection effect (flood prevention, water preservation at watersheds, water purification): 10,729.7 billion yen
- (2) Mountain terrain preservation effect (soil outflow prevention, mudslide prevention): 3,674.3 billion yen
- (3) Environment preservation effect (carbon fix): 1,077.5 billion yen
- (4) Timber production effect (securing and facilitation of tmber production): 168.0 billion yen

Albeit the difficulty in obtaining a quantitative measurement of the benefits generated by the operations in and after FY2020, the benefit can be estimated as follows with a certain condition and based on the aforementioned amount of the impact;

in the case where the social discount rate is set to 4%: 1,810.6 billion yen

in the case where the social discount rate is set to that of the policy cost analysis: 2,895.3 billion yen

Overview of policy cost analysis results



Notes 1. Policy costs for each fiscal year differ in assumptions including interest rates applied to estimates. 2. Figures until FY2016 indicate the policy cost of Forestry and Forest Products Research Institute.

									(Unit: bil	lion yen)
	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020
Policy costs (total amount)	613.7	692.8	709.6	663.1	653.8	676.3	676.1	712.5	735.4	693.7
Government expenditure (subsidies, etc.)	25.0	22.9	23.0	19.7	15.7	13.0	8.3	7.1	5.8	3.7
Government revenue (payments to the government, etc.)	-	-	-	-	-	-	-	-	-	-
Opportunity cost of capital investments, etc.	588.8	669.9	686.5	643.4	638.1	663.2	667.8	705.4	729.6	690.0

[Explanation of policy cost trends]

•As the forestation project for water conservation in and before 2001 is subject to analysis and the total project cost remains almost unchanged, total investments accepted by the Organization that accepts investments covering a portion of the project cost remain almost unchanged. Therefore, no major fluctuations are seen in policy costs.

•Policy costs fluctuate due to interest rate changes over the long policy cost analysis period (89 years) for the long-term forestation project for water conservation.

[FILP agency's self-assessment of policy cost analysis results (FY2020)]

• The policy cost in FY2020 decreased by 13.1 billion yen from the previous year in real terms due mainly to a rise in revenue from timber sales, indicating no problem. In the sensitivity analysis (case before the negative interest rate policy), the policy cost increased by 42.5 billion yen from the basic case due to changes in assumptions including the assumed discount factor, indicating no problem.

[Changes in policy costs]

Cash and bank deposits 7,480 6,838 6,825 Prepaid expenses 15 15 15 Accrued income 0 0 0 Return for provision for bonuses - 205 193 Other current assets 144 153 188 Fixed assets 1,053,438 1,079,441 1,101,022 Tangible fixed assets 1,053,253 1,079,273 1,100,866 Water source forest 1,051,832 1,077,884 1,099,507 Buildings 10 8 6 Structures 30 26 23 Tools furniture and fixtures 112 87 62 Land 1,269 1,269 1,269 Intangible fixed assets 45 28 16 Trademark rights 1 1 1 Software 44 27 15 Telephone subscription right 0 0 0 Investment and other assets 140 140 140	T.		(Ui	nit: million yen)
(Assets) 7,639 7,211 7,221 Cash and bank deposits 7,480 6,838 6,825 Prepaid expenses 15 15 15 Accrued income 0 0 0 Return for provision for bonuses - 205 193 Other current assets 144 153 188 Fixed assets 1,053,438 1,079,441 1,101,022 Tangible fixed assets 1,053,253 1,079,273 1,100,866 Water source forest 1,051,832 1,077,884 1,099,507 Buildings 10 8 6 Structures 30 26 23 Tools furniture and fixtures 112 87 62 Land 1,269 1,269 1,269 Intangible fixed assets 45 28 16 Trademark rights 1 1 1 Software 44 27 15 Security deposit and guarantee 140 140 140	Item	End of FY2018	End of FY2019	End of FY2020
Current assets 7,639 7,211 7,221 Cash and bank deposits 7,480 6,838 6,825 Prepaid expenses 15 15 15 Accrued income 0 0 0 Return for provision for bonuses - 205 193 Other current assets 144 153 188 Fixed assets 1,053,438 1,079,441 1,101,022 Tangible fixed assets 1,051,832 1,077,884 1,099,507 Buildings 10 8 6 Structures 30 26 23 Tools furniture and fixtures 112 87 62 Land 1,269 1,269 1,269 Intangible fixed assets 45 28 16 Trademark rights 1 1 1 1 Software 44 27 15 15 Telephone subscription right 0 0 0 0 Investment and other assets 140 140 <td>(Liabilities and equity)</td> <td>(Result)</td> <td>(Estimated)</td> <td>(Planned)</td>	(Liabilities and equity)	(Result)	(Estimated)	(Planned)
Cash and bank deposits 7,480 6,838 6,825 Prepaid expenses 15 15 15 Accrued income 0 0 0 Return for provision for bonuses - 205 193 Other current assets 144 153 188 Fixed assets 1,053,438 1,079,441 1,101,022 Tangible fixed assets 1,053,253 1,079,273 1,100,866 Water source forest 1,051,832 1,077,884 1,099,507 Buildings 10 8 6 Structures 30 26 23 Tools furniture and fixtures 112 87 62 Land 1,269 1,269 1,269 Intangible fixed assets 45 28 16 Trademark rights 1 1 1 Software 44 27 15 Telephone subscription right 0 0 0 Investment and other assets 140 140 140	Current liabilities	14,397	10,559	10,153
Prepaid expenses 15 15 15 Accrued income 0 0 0 Return for provision for bonuses - 205 193 Other current assets 144 153 188 Fixed assets 1,053,438 1,079,441 1,101,022 Tangible fixed assets 1,053,253 1,079,273 1,100,866 Water source forest 1,051,832 1,077,884 1,099,507 Buildings 10 8 6 Structures 30 26 23 Tools furniture and fixtures 112 87 62 Land 1,269 1,269 1,269 Intangible fixed assets 45 28 16 Trademark rights 1 1 1 Software 44 27 15 Telephone subscription right 0 0 0 Investment and other assets 140 140 140	Forest Research and Management Organization bonds	3,100	-	10,155
Accrued income 0 0 0 Return for provision for bonuses - 205 193 Other current assets 144 153 188 ixed assets 1,053,438 1,079,441 1,101,022 Tangible fixed assets 1,053,253 1,079,273 1,100,866 Water source forest 1,051,832 1,077,884 1,099,507 Buildings 10 8 6 Structures 30 26 23 Tools furniture and fixtures 112 87 62 Land 1,269 1,269 1,269 Intangible fixed assets 45 28 16 Trademark rights 1 1 1 Software 44 27 15 Telephone subscription right 0 0 0 Investment and other assets 140 140 140	to be redeemed within one year Discount on bond (-)	5,100 - 0		
Return for provision for bonuses Other current assets - 205 193 Other current assets 144 153 188 ixed assets 1,053,438 1,079,441 1,101,022 Tangible fixed assets 1,053,438 1,079,273 1,100,866 Water source forest 1,051,832 1,077,884 1,099,507 Buildings 10 8 6 Structures 30 26 23 Tools furniture and fixtures 112 87 62 Land 1,269 1,269 1,269 Intangible fixed assets 45 28 16 Trademark rights 1 1 1 Software 44 27 15 Telephone subscription right 0 0 0 Investment and other assets 140 140 140	Short-term loans payable	10,728		9,602
Other current assets 144 153 188 ixed assets 1,053,438 1,079,441 1,101,022 Tangible fixed assets 1,053,253 1,079,273 1,100,866 Water source forest 1,051,832 1,077,884 1,099,507 Buildings 10 8 6 Structures 30 26 23 Tools furniture and fixtures 112 87 62 Land 1,269 1,269 1,269 Intangible fixed assets 45 28 16 Trademark rights 1 1 1 Software 44 27 15 Telephone subscription right 0 0 0 Investment and other assets 140 140 140	Lease liabilities (short-term)	20	-	2
ixed assets 1,053,438 1,079,441 1,101,022 Tangible fixed assets 1,053,253 1,079,273 1,100,866 Water source forest 1,051,832 1,077,884 1,099,507 Buildings 10 8 6 Structures 30 26 23 Tools furniture and fixtures 112 87 62 Land 1,269 1,269 1,269 Intangible fixed assets 45 28 16 Trademark rights 1 1 1 Software 44 27 15 Telephone subscription right 0 0 0 Investment and other assets 140 140 140	Accrued payments	387	254	30
Tangible fixed assets 1,053,253 1,079,273 1,100,866 Water source forest 1,051,832 1,077,884 1,099,507 Buildings 10 8 6 Structures 30 26 23 Tools furniture and fixtures 112 87 62 Land 1,269 1,269 1,269 Intangible fixed assets 45 28 16 Trademark rights 1 1 1 Software 44 27 15 Telephone subscription right 0 0 0 Investment and other assets 140 140 140	Accrued expenses	41	16	
Water source forest1,051,8321,077,8841,099,507Buildings1086Structures302623Tools furniture and fixtures1128762Land1,2691,2691,269Intangible fixed assets452816Trademark rights111Software442715Telephone subscription right000Investment and other assets140140140	Deposit received	18	10	1
Buildings1086Structures302623Tools furniture and fixtures1128762Land1,2691,2691,269Intangible fixed assets452816Trademark rights111Software442715Telephone subscription right000Investment and other assets140140140	Allowances	10	17	1
Structures302623Tools furniture and fixtures1128762Land1,2691,2691,269Intangible fixed assets452816Trademark rights111Software442715Telephone subscription right000Investment and other assets140140140	Allowance for bonuses		205	19
Tools furniture and fixtures1128762Land1,2691,2691,269Intangible fixed assets452816Trademark rights111Software442715Telephone subscription right000Investment and other assets140140140	Other current liabilities	104	205	19
Land1,2691,269Intangible fixed assets452816Trademark rights111Software442715Telephone subscription right000Investment and other assets140140140Security deposit and guarantee140140140	Fixed liabilities	104,983	100,556	96,42
Intangible fixed assets452816Trademark rights111Software442715Telephone subscription right00Investment and other assets7140Security deposit and guarantee140140	Asset collateral liabilities	104,985	100,550	90,42
Trademark rights11Software4427Telephone subscription right00Investment and other assets00Security deposit and guarantee140140140140140	Asset collateral subsidies	92	66	1
Software442715Telephone subscription right00Investment and other assets140140Security deposit and guarantee140140			66	4
Telephone subscription right00Investment and other assets140140Security deposit and guarantee140140	Long-term loans payable	102,343	-	93,99
Investment and other assets Security deposit and guarantee 140 140 140	Lease liabilities (long-term)	75	55	3
Security deposit and guarantee 140 140 140	Reserves	0.470	2 420	
	Reserves for retirement pensions	2,473		2,34
	(Total liabilities)	119,380	111,115	106,57
	Capital	751 400	7(2,172	772.04
	Financing by the Government	751,400		772,94
	Capital surplus	188,100	-	226,72
	Capital surplus	201,701	226,457	243,64
	Other administrative costs accumulated Amount equivalent to accumulated net gains or			
	losses on sale or disposal (-)	- 13,601	- 15,166	- 16,91
	Retained earnings	2,197	2,075	2,00
	Reserve carried forward during former medium-term target period	897	397	
	Reserve fund	829		1,67
	Unappropriated income for the current			-
	year	472	377	32
	(Of this, gross profit)	(472)	· · ·	(326
Total assets 1,061,077 1,086,653 1,108,243	(Total equity) Total liabilities and equity	941,697 1,061,077	975,538 1,086,653	1,001,67 1,108,24

Notes 1. Components may not add up to the total because of rounding. 2. Results at the end of FY2018 are adjusted for comparison with estimated results at the end of FY2019 and planned results at the end of FY2020.

T	FY2018	FY2019	FY2020	
Item	(Result)	(Estimated)	(Planned)	
Ordinary expenses	2,387	2,672	2,40	
Cost of forestation activities	104	62	5	
Administrative expense related to sales from and ermination of forestation activities	341	892	76	
Water reservoir forest service expense	20	25	2	
Administrative expenses for reconstruction promotion	49	33	3	
General and administrative expenses	759	791	86	
Finance expenses	1,107	868	68	
Miscellaneous losses	6	0		
Ordinary income	2,359	2,549	2,33	
Revenues from forestation activities	448	407	35	
Compensation for administrative expenses related to sales from and termination of forestation activities	335	839	66	
Reversal of asset collateral subsidies	29	26	2	
Revenue from national treasury subsidies	1,405	1,156	1,14	
Revenue for water reservoir forest service cost	2	3		
Income regarding return for provision for bonuses	-	33	3	
Financial income	0	0		
Miscellaneous income	141	85	11	
Ordinary loss	28	123	7	
Temporary losses	-	208		
Transfer of provision for bonuses accompanying accounting standard revision	-	208		
Temporary profits	-	208		
Income regarding return for provision for bonuses	-	208		
Net loss	28	123	7	
Reversal of reserve carried forward during former nedium-term target period	500	500	39	
Gross profit	472	377	32	