National Cancer Center (National Research and Development Agency)

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1. Summary of operations implemented using FILP funds

The National Cancer Center unerringly provides citizens with better-quality healthcare by developing medical facilities and machines, by conducting surveys and developing research and technology on medical measures against cancer and other malignant neoplasms that have a grave impact on the health of citizens, and by integrating the relevant healthcare services with the training of technicians.

2. Amount of lending under FY2019 FILP

mount of fending under 1 12019 THE	(Unit: billion yen)
FY2019 FILP	Estimated outstanding amount of FILP lending at the end of FY2018
2.9	19.6

3. Estimated policy cost analysis of the project

(1) Policy cost			billion y	yen)		nparison analysis fluctuation from previous ye)	Unit: billion y
Category	FY20	18 FY2019	Fluctua	ation		FY2018	FY2019	Simple fluctua
. Government expenditure (subsidies, etc.)	1	0.1 9.9) -	0.2	Simple compariso (before adjustmen		3 6.7	-0
2. Government revenue (payments to the government, e	etc.)*			Doliov cost	Past year comparison	1) Adjusting initial year (Analysis results after adjust initial year to that for FY201	ng	Real fluctuati (2-1)
 Opportunity cost of capital investments, etc. 	-1	2.8 -3.2	2 -	0.4	after (after adjustment) analysis) 6.	FY2018) 8 7.4	. ,
Total (1+2+3=policy cost(A))) '	7.3 6.7		0.6	eal fluctuation	n factor analysis]	.	10
Analysis period (years)	26 ye	ars 25 years	s -1 y	ear OI	Factors behind	d policy cost increase	edical care service expe	maaa ata
(2) Breakdown of policy cost by the tim Category	ne of the provisi FY20		(Unit: billion Fluctua	^{n yen)} - It).5 billion yer herease in sub lion yen)	· · · · · · · · · · · · · · · · · · ·	retirement allowances (+0.2
(A) Policy cost (previously cited))	7.3 6.7	7 -	0.6		d policy cost decrease		
 Opportunity cost of capital investment provided before the beginning of the ar period 		5.9 14.1	-		Ione	d policy cost decrease		
Policy cost expected to be ne accrued during the analysis p	-	8.6 -7.4	+ +	1.2				
Government expendit (subsidies, etc.)	ure 1	0.1 9.9) -	0.2				
Government revenue (payme the government, etc.)*	ents to	-	-	-				
Opportunity cost of surpletc.	lus, -1	8.7 -17.4	+ +	1.4				
Opportunity cost of capit investments, etc.	tal		•	-				
(4) Sensitivity analysis (cases	where assu	mptions cha	nge)				(Unit: billion yen)	
(A) Policy cost fundraising	n which a interest rate l by 1 %	Fluctuatio	on 1	. Government e (subsidies)	(pay	ments to the government	. Opportunity cost of pital investments, etc.	
6.7	27.0		+20.3		-1.1	-	+21.5	
(A) Policy cost medical ca	n which are service e cut by 1%	Fluctuatio	on 1	. Government o (subsidies	(pay	ments to the government	. Opportunity cost of pital investments, etc.	
6.7	17.5		+10.8				+10.8	

(Note) Components in each column may not add up to the total because of rounding.

* Government revenue (payments to the government, etc.) is booked as a negative amount. Example: -10 b. yen for 10 b. yen in payments to government, etc.

4. Outline of estimation and project prospect employed in the analysis

[Outline of estimation]

The estimation covers the National Cancer Center's development of buildings and medical machines that are required for providing medical services involving cancer and other malignant neoplasms that have a grave impact on the health of citizens.

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[Project prospect]

The scale of projects is estimated to be ¥2.9 billion in FY2019. The analysis period is 25 years until the redemption of loans regarding FY2018 operations

								(Unit: mil	lion yen)
	Result				Estimated	Plar	nned	Assumptions for calculation		
FY	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Medical services revenues	38,910	43,093	48,316	49,249	52,501	54,472	54,472	54,472	54,472	54,472
Medical services expenses	34,017	36,304	41,293	41,727	45,975	47,852	47,852	47,852	47,852	47,852

5. Reasons for granting of subsidies, mechanism and underlying laws

Reasons for granting of subsidies and mechanism

(Reasons)

In order to contribute to the progress and improvement of the public health, improving the high and technical medical treatments of cancer and other new vicious organisms as a national medical policy by carrying out the investigation, research, and exploitation of techniques of medical treatments of cancer and other new vicious organisms and providing medical treatments related closely to these works, and training of engineers.

(Underlying laws and regulations)

Article 46 of the Act on General Rules for Incorporated Administrative Agencies (Act No.103 of 1999)

(Delivery of Financial Resources)

Article 46

The government may, within the scope of the budget, deliver to an Incorporated Administrative Agency an amount, equivalent to all or part of the necessary amount of money, to be appropriated to the financial resources for its operations.

(Underlying law for payments to the national treasury)

Article 20, Paragraph 1 and 2 of the Act on National Research and Development Agencies that Conduct Research related to Advanced and Specialized Medical Care (Act No.93 of 2008)

(Disposition of Reserve Funds)

Article 20

National Centers for Advanced and Specialized Medical Care may, if there is a reserve fund as prescribed by Article 44, Paragraph 1 of the Act after the deposition as prescribed by Article 44, Paragraph 1 or 2 of the Act in the last fiscal year of the project in the period of the medium to long-term target (hereinafter referred to as "medium to long-term target period") as prescribed by Article 35-4, Paragraph 2, Item 1 of the Act, use the amount approved by Minister of Health, Labour and Welfare as revenue for operations which National Centers for Advanced and Specialized Medical Care conduct, as prescribed by from Article 13 to 19 in the next medium to long-term target period as specified in the medium to long-term plan approved as prescribed by Article 35-5, Paragraph 1 of the Act concerning next medium to long-term target period (if any change is approved as prescribed by the same Paragraph, use the plan after the change).

2 National Centers for Advanced and Specialized Medical Care may deduct from the amount equal to the reserve specified in Paragraph 1 the amount approved under the said Paragraph. After the deduction, the remaining amount, if any, shall be paid to the national treasury.

3 (omitted)

6. Special remarks

Based on the Act on the Promotion of Administrative Reform to Realize Simple and Efficient Government (Act No. 47 of 2006) and Act on Incorporated Administrative Agency Engaging in Research on Highly-Specialized Medicine (Act No. 93 of 2008), etc., the Special Account of the National Center for Advanced and Specialized Medical Care was abolished as of the end of FY2009, and the National Center for Advanced and Specialized Medical Care was reorganized into an Incorporated Administrative Agency on April 1, 2010.

Under the provisions of Article 130 of the Act on the Arrangement of the Relevant Acts Incidental to Enforcement of the Act for Partial Amendment of the Act on the General Rules for Incorporated Administrative Agencies (Act No. 67 of 2014), the National Cancer Center Japan (Incorporated Administrative Agency) was reorganized into the National Cancer Center (National Research and Development Agency) on April 1, 2015.

(Reference) Outcome and social and economic benefits of operations

1 Diagnosis and Cure

NCC establishes the explication, diagnosis, and remedy of the carcinogenesis, promotes the multidisciplinary remedy including the chemotherapy and the radiation therapy, achieves good results proud of to the world, and does its best to disseminate the normal remedy of the cancer in Japan.

NCC establishes the various databases about the prevention, research, and diagnosis of the cancer, aims at more improvement of the levels of research and diagnosis, and tries to operate the overall support system of the cancer diagnosis that restores the newest information and technology to the region by giving that information to medical institutions of distant lands.

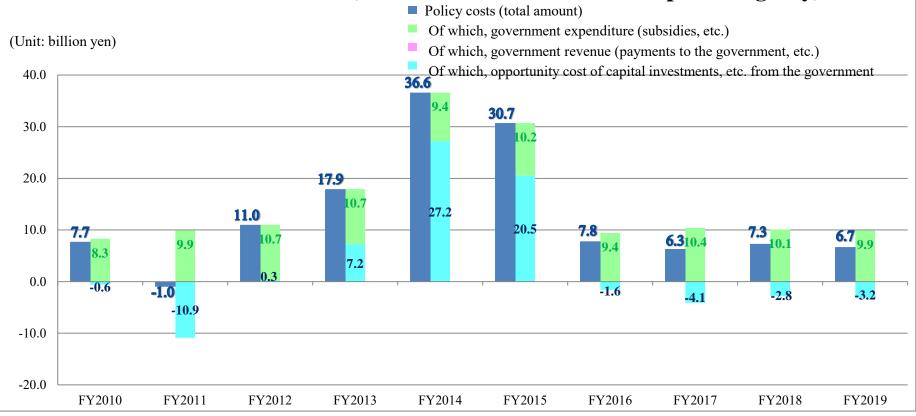
Furthermore, NCC engages actively in the various medical examinations for cancer prevention, the proton beam therapy, and the palliative care that relieves the pain and improves the quality of lives of the patients whose cancer were too advanced and incurable.

2 Research

NCC advances the research that is helpful to prevention, diagnosis and curing of cancer, and puts extensive researches in effect, from a research that is connected directly with the clinical experiences to a research that treats genetic levels.

(Reference) Changes in Policy Costs by Component

<National Cancer Center (National Research and Development Agency)>



Note: Policy costs for each fiscal year differ in assumptions including interest rates applied to estimates.

(Points)

• The FY2019 policy costs rose to 6.7 billion yen due to a cost decrease of 0.4 billion yen through a decrease in the opportunity cost for investments, etc. that accompanied a change in the assumed interest rate.

• In the analyses in FY2014 and FY2015, the policy cost was on a rise due to deterioration in the current balance, but turned to be on a decrease since FY2016 as a result of management improvement.

(Reference)	Financial Statements
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Balance Sheet	End of FY2017	End of FY2018	End of FY2019	T.	End of FY2017	End of FY2018	nit: million yen End of FY2019
Item	(Result)	(Estimated)	(Planned)	Item	(Result)	(Estimated)	(Planned)
(Assets)	Γ			(Liabilities and equity)	1	['	1
Current assets	22,799		· · · · · ·	Current liabilities	23,318		23,072
Cash and bank deposits	13,032		-	e i		99	1
Accounts due for medical operations			-		11		1
Accounts receivable	1,532				69		194
Inventory assets	330	330	330	• • •	2,096	-	-
Prepaid expenses	8	8	8	· · · · · · · · · · · · · · · · · · ·	3,310	-	-
Other current assets	57	57	57	Money unpaid	8,809	8,111	8,45
Fixed assets	114,625	113,711	123,957	Lease obligation to be paid within a year	894	208	14
Tangible fixed assets	112,889	112,154	115,251	Unpaid consumption tax, etc.	275	275	27
Buildings	42,474	40,636	40,189		5,176	5,176	5,17
Structures	249		206	Deposits payable	574	574	57
Medical instruments and equipment	5,590	7,207			14	17	1
Other instruments and equipment	3,466		-		1,263		1,41
Vehicles	0		0	Other current liabilities	293		29
Land	61,085	61,085	61,085	Fixed liabilities	19,432		29,84
Other tangible fixed assets	25		-		1,347		
Intangible fixed assets	1,686			Grants for asset collateral operation cost	287		13
Software	1,665		973	1	997		38
Telephone subscription right	0				63	48	
Other intangible fixed assets	21	21	21	Long-term loans payable	14,580		
Investment and other assets	50			Lease liabilities	665		5:
Long-term loan receivable	17		-	Reserve for retirement pensions	493		8,2
Long-term prepaid expenses	33	33	33	_	154		1:
Bankruptcy or rehabilitation claims, etc.	45			Asset retirement obligation	2,192	2,206	2,2
Loan loss provisions	-45			Other fixed liabilities	0		
Return for provision for retirement benefits	-	. '	7,667	(Total liabilities)	42,750	44,847	52,92
Other investment assets	0	0	0		1 '		1
				Capital	1 '		1
		1		Financing by the Government	91,662	91,662	91,6
		1		Capital surplus	-1,449		-2,6
		1		Capital surplus	6,246		
		1		Amount equivalent to accumulated depreciation cost (-)	-7,329		-
		1		Amount equivalent to accumulated impairment loss (-)			
				Amount equivalent to accumulated interest cost (-)	-13	-13	-
		1		Amount equivalent to accumulated net gains or losses on sale or disposal (-)	-175	-175	-1
		1		Retained earnings	4,461		
				Reserve fund	3,359		
				Unappropriated retained earnings for the period			
				(Of this, gross profit)	1,101		
				(Total equity)	94,674		
						!	1
Total assets	137,424	. 141,771	150,580	Total liabilities and equity	137,424	141,771	150,5

(Note 1) Components may not add up to the total because of rounding.

Income Statement	EV2017	· · · ·	t: million yen FY2019
Item	FY2017	FY2018	112019
Ordinary expenses	(Result) 70,224	(Estimated) 75,802	(Planned) 77,76
Operating expenses	69,893	75,482	77,47
Research operating expenses	10,694	12,791	13,29
Clinical research operations expenses	5,477	6,144	6,12
	47,547	50,252	51,81
Medical care operations expenses	2,553	2,673	2,77
Education and research operations expenses	2,335	2,075	2,77
Information operating expenses			
General and administrative expenses	1,266	1,198	1,21
Other ordinary expenses	331	320	29
Ordinary income	71,595	78,676	79,37
Income from grants for operation cost	6,275	6,913	6,05
Operating income	62,841	68,079	69,83
Research operating income	8,707	9,569	9,56
Clinical research operations income	4,209	4,839	4,83
Medical care operations income	49,685	53,580	54,65
Education and research operations income	52	52	4
Information operating income	43	38	3
Other operating income	145	0	69
Other ordinary income	2,480	3,685	3,48
Temporary losses	287	7	7,81
Loss on retirement of fixed assets	280	6	
Loss on sale of fixed assets	6	-	
Other temporary losses	0	1	7,81
Temporary profits	17	8	7,55
Gain on sales of fixed assets	1	-	
Other temporary profits	16	8	7,55
Net profit	1,101	2,874	1,35