## The Okinawa Development Finance Corporation

## 1. Summary of operations implemented using FILP funds

With the purpose of promoting the development of industries in Okinawa, the Okinawa Development Finance Corporation (ODFC) provides longterm funds to supplement and encourage both private financial institutions' financing and private investment. In addition to business funds, the ODFC provides funds to all sectors, including education, housing, and medical treatment facilities, that are rarely provided by private financial institutions.
2. Amount of lending under FY2022 FILP

| (Unit: billion yen) |  |
| :---: | :---: |
| FY2022 FILP | Estimated outstanding amount of FILP lending at the end of FY2021 |
| 224.3 | $1,206.5$ |

3. Estimated policy cost analysis of the project
(1) Policy cost

| Category | FY2021 | FY2022 | Fluctuation |
| :--- | ---: | ---: | ---: |
| 1. Government expenditure <br> (subsidies, etc.) | 10.3 | 3.0 | -7.4 |
| 2. Government revenue <br> (payments to the government, etc.)*1 | -98.7 | -57.7 | +41.0 |
| 3. Opportunity cost of capital <br> investments, etc. | 48.5 | 37.0 | -11.5 |
| Total (1+2+3=policy cost(A)) | $\mathbf{- 3 9 . 9}$ | $\mathbf{- 1 7 . 7}$ | $\mathbf{+ 2 2 . 2}$ |
| Analysis period (years) | 37 years | 37 years | - |

(2) Breakdown of policy cost by the time of the provision of funds (Unit: billion yen)

|  | Category | FY2021 | FY2022 | Fluctuation |
| :---: | :---: | :---: | :---: | :---: |
| (A) Policy cost (previously cited) |  | -39.9 | -17.7 | +22.2 |
| 1) Opportunity cost of capital investments, etc. provided before the beginning of the analysis period |  | 49.0 | 36.4 | -12.6 |
| 2) Policy cost expected to be newly accrued during the analysis period |  | -88.9 | -54.1 | +34.8 |
| Government expenditure (subsidies, etc.) |  | 10.3 | 3.0 | -7.4 |
| Government revenue (payments to the government, etc.)*1 |  | -98.7 | -57.7 | +41.0 |
|  | Opportunity cost of surplus, etc. | -1.0 | 0.0 | +1.0 |
|  | Opportunity cost of capital investments, etc. | 0.5 | 0.6 | +0.1 |

(3) Year-to-Year comparison analysis


|  |  | FY2021 | FY2022 | Simple fuctur |
| :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \stackrel{\rightharpoonup}{0} \\ & 0 \\ & 0.0 \\ & 0.0 \\ & 0.0 \end{aligned}$ | ( Simple compaision | -39.9 | -17.7 | +22.2 |
|  | Past year comparison (after adjustment) | 1) Adjusting initial years (Analysis results after adjusting initial year to that for FY2022 analysis) | 2) Adjusting assumed interest rates <br> (Analysis results of re-estimation using assumed interest rate for FY2021) | Real fluctuation $(2-1)$ |
|  |  | -40.9 | -17.1 | +23.8 |
| [Real fluctuation factor analysis] <br> OFactors behind policy cost increase <br> - Increase in cost due to finalization of FY2020 results and revision of FY2021 projections (+59.1 billion yen) <br> OFactors behind policy cost decrease <br> - Decrease in cost due to interest rate gap for new loans provided in FY2022 (-20.1 billion yen) <br> - Decrease in cost due to decrease in prepayment ( -8.9 billion yen) <br> - Decrease in cost due to decrease in loan losses ( -3.3 billion yen) <br> - Others (Elimination of outstanding losses at the beginning of FY2022, etc.) (-3.1 <br> billion yen) |  |  |  |  |


| (4) Breakdown of policy cost by causative factor | (Unit: billion yen) |
| :--- | :---: |
| (A) Policy cost in FY2022 (previously cited) -17.7 <br> 1) Prepayments 17.3 <br> 2) Loan losses 6.4 <br> 3) Others (including profit spread) -41.5 $\mathbf{l}$ |  |

(Unit: billion yen)
(5) Sensitivity analysis (cases where assumptions change)

| (A) Policy cost (previously cited) | Case before the negative interest rate policy** ${ }^{2}$ | Fluctuation |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1. Government expenditure (subsidies, etc.) | $\begin{gathered} \text { 2. Government revenue } \\ \text { (payments to the government, } \end{gathered}$ $\text { etc.) }{ }^{*}$ | 3. Opportunity cost of capital investments, etc. |
| -17.7 | -16.8 | +1.0 | -0.0 | -25.0 | +25.9 |


| (A) Policy cost (previously cited) | Case of a $1 \%$ increase in loan write-offs | Fluctuation |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1. Government expenditure (subsidies, etc.) | $\begin{aligned} & \text { 2. Government revenue } \\ & \text { (payments to the government, } \\ & \text { etc.)*1 } \end{aligned}$ | 3. Opportunity cost of capital investments, etc. |
| -17.7 | -17.5 | +0.2 | +0.0 | +0.2 | - |

[^0]
## 4. Outline of estimation and project prospect employed in the analysis

1) Of investment activities, the estimation covers all but loans solely through non-FILP special funds.
2) The estimation is based on the assumption that the ODFC will implement the FY2022 lending plan worth 295.1 billion yen (including 293.0 billion yen in loans and 2.1 billion yen in investment) in addition to the existing loan balance of $1,535.2$ billion yen (planned for the end of FY2021).
3) The analysis period is supposed to be 37 years, during which the existing loans as well as the loans made based on the ODFC project plan for FY2022 will be fully paid back.
4) Prepayments are estimated to account for certain percentages of loans outstanding at the beginning of the period ( $8.01 \%$ for housing loans and $3.85 \%$ for nonhousing loans on average for the past five years).
5) A certain percentage of outstanding loans at the beginning of the period $(0.22 \%$ ( $0.14 \%$ for housing loans and $0.24 \%$ for non-housing loans) on average for the last five years) is set aside for new loan write-offs.


## 5. Reasons for granting of subsidies, mechanism and underlying laws

For the purpose of contributing to the development of the Okinawan economy, the ODFC receives financial assistance from the general and special accounts of the national treasury as compensation, etc. , for expenses needed to provide long-term funds with low interest rates that are rarely provided by general financial institutions.
(1) Major subsidies include 1) the "compensation for difference in balance" that receives the deficiency in loss and gain balance calculated on the basis of the ODFC project plans, etc. in the fiscal year from the general account to contribute to the swift and efficient management of operations, 2) the "interest compensation" regarding loans with low interest rates for business expansion of companies that work on employment creation utilizing local characteristics, etc. (i.e. "in addition to what is listed in the preceding items, other services, specified by an Ordinance of the Ministry of Health, Labour and Welfare, which are necessary for promoting the employment of physically disabled persons and others having particular difficulty in finding employment, ..." under Article 62, Paragraph 1 item 6 of the Employment Insurance Act; "in addition to what is listed in (a) through (c), services contributing to employment creation in consensual voluntary employment creation regions" under Article 140, Paragraph 1, (d) of the Ordinance for Enforcement of the Employment Insurance Act), 3) "subsidy" received from the special account for electric power development acceleration measures to supplement the difference of interest rate in case of loans with low interest rates for promoting companies to be located in the electric power areas (i.e. "the subsidy related to expenses needed for measures which are intended to promote companies to be located in the areas of municipalities where specific power generation facilities are already established or planned to be established, or in the neighboring municipalities of the said municipalities or otherwise the municipalities adjacent to the said neighboring municipalities, and implemented by the person designated by the Minister of the competent ministry..." under Article 51, Paragraph 1, Item 14 of the Cabinet Order of the Act on Special Accounts for Electric Power Development Acceleration. Measures)...
(2) Investments include 1) 'investments' received from the general account to enhance the management foundation of the ODFC, or to finance business that promote the creation of new business and contribute to the promotion of industries in Okinawa (Article 4, Paragraph 2 of the Okinawa Development Finance Corporation Act: "The Government may make additional investments in the ODFC as long as they do not exceed the budgeted amounts.") and 2) 'investments' received original capital for investment to private companies from Fiscal Loan Fund Special Account (Investment Account) to invest in those private companies that contribute to the development of local industries (Article 4, Paragraph 2 of the Okinawa Development Finance Corporation Act: same as the above).
(3) Payment to the national treasury is stipulated in the Okinawa Development Finance Corporation Act. (Article 25, Paragraph 1 of the Okinawa Development Finance Corporation Act: When any profit occurs in the loss and gain calculation in each accounting year, the ODFC shall pay it to the national treasury by May 31 of the next accounting year.)

## 6. Special remarks

In January 2022, the Okinawa Development Finance Corporation released its FY2021 policy finance assessment report.

## (Reference) Outcome and social and economic benefits of operations

| 1) Investment and loan performance |  |  |
| :---: | :---: | :---: |
| i. Financing (FY2020) | 19,000 cases | 300.8 billion yen |
| ii. Financing (aggregate amount from FY1972 to FY2020) | 480,000 cases | 6,941.9 billion yen |
| - Industrial Development: |  | 1,968.0 billion yen |
| - Small and Medium-Sized and Other Business: |  | 2,481.9 billion yen |
| - Housing: |  | 1,996.1 billion yen |
| - Primary Sector: |  | 232.8 billion yen |
| - Other items: |  | 263.1 billion yen |
| iii. Outstanding balance of lending (end of FY2020) | 59,000 cases | $1,032.0$ billion yen |
| iv. Capital investment (FY2020) | 5 cases | 0.2 billion yen |
| v. Capital investment (aggregate amount from FY1978 to FY2020) | 116 cases | 9.7 billion yen |

2) A comprehensive financial corporation that is rooted in the community

- As a regional-based policy financial institution, the ODFC conducts the businesses of Japan Finance Corporation, etc. in an integrated and comprehensive manner, and contributes to the promotion of Okinawa by developing and utilizing a unique system in harmony with specific circumstances in Okinawa - The ODFC provides policy financial functions that appropriately meet the various financial needs of the prefecture's residents and enterprises through "onestop" services.
-The ODFC's long-term, fixed-interest loans are used for capital investment, an area in which it takes business operators a long time to recover their investments, while private financial institutions act as the main banks for their business operations and provide them with the funds required for daily operations. $\cdot$ The ODFC contributes and employment stabilization and securement by creating and promoting jobs with Okinawa unique system. [Employment effect by loans for founders support in Okinawa and investments in creating and promoting jobs (FY2020): 209 jobs]

3) Safety net loans to prevent employment loss

These loans function as a safety net to alleviate sudden external damage from dramatic social and economic changes, including severe economic and employment conditions and typhoons, etc. to financially support enterprises and help prevent employment losses. On January 27, 2020, a counselling center on loans to and repayments by business operators affected by the COVID-19 outbreak was created to provide powerful cash flow support for business operators.
[Preventative effect in employment loss due to safety net loans (FY2020): 86,247 jobs]

## Overview of policy cost analysis results

## ［Changes in policy costs］



Notes：Policy costs for each fiscal year differ in assumptions including interest rates applied to estimates．
（Unit：billion yen）

|  | FY2013 | FY2014 | FY2015 | FY2016 | FY2017 | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Policy costs（total amount） | －4．8 | －1．4 | －4．0 | 1.0 | 0.9 | 6.4 | 4.6 | 12.7 | －39．9 | －17．7 |
| Government expenditure | 1.7 | 1.5 | 1.7 | 1.3 | 2.3 | 3.2 | 2.7 | 9.6 | 10.3 | 3.0 |
| ． | －48．5 | －40．3 | －34．9 | －33．5 | －20．8 | －21．2 | －20．5 | －9．8 | －98．7 | －57．7 |
| － | 42.0 | 37.3 | 29.2 | 33.1 | 19.4 | 24.3 | 22.4 | 12.9 | 48.5 | 37.0 |

## 【Explanation of policy cost trends】

－The policy cost was on an uptrend after FY2012 due to such factors as a decline in loan interest receipts due to a decrease in the loan balance．However，as a result of an increase in loan interest receipts due to a rise in the loan balance caused by the provision of loans for COVID－19 control measures in FY2020 and FY2021，the policy cost turned down in FY2021．
－In FY2022，the policy cost increased as government revenue（payments to the government，etc．）decreased due to a decline in interest on loans that was attributable to a less－than－estimated amount of loans provided in FY2020．

## 【FILP agency＇s self－assessment of policy cost analysis results（FY2022）】

－In FY2022，the policy cost increased by 22.2 billion yen from the previous year＇s analysis due to such factors as a decline in loan interest receipts as the FY2020 lending amount was changed from the amount under a supplementary budget to the actual one．
－Although the results of the sensitivity analysis（case before the negative interest rate policy）showed an increase of 1.0 billion yen in the policy cost compared with the basic case，the financial impact is considered to be minimal given that the redeemability of FILP has been confirmed．In addition，the results of the sensitivity analysis（case of a $1 \%$ increase in loan write－offs）showed an increase of 200 million yen in the policy cost due to a decrease in payments to the government，etc．，but the financial impact is considered to be minimal．

## (Reference) Financial Statements

| Balance Sheet (Unit: million yen) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Item | End of FY2020 (Result) | $\begin{array}{\|c} \hline \text { End of FY2021 } \\ \text { (Estimated) } \\ \hline \end{array}$ | End of FY2022 (Planned) | Item | End of FY2020 (Result) | End of FY2021 (Estimated) | End of FY2022 (Planned) |
| (Assets) |  |  |  | (Liabilities and net assets) |  |  |  |
| Loans | 1,026,219 | 1,519,751 | 1,685,746 | Borrowings | 762,221 | 1,197,301 | 1,325,889 |
| Investments | 7,609 | 9,709 | 11,809 | Borrowings from goverrment fund for Fiscal Loan | 757,105 | 1,192,048 | 1,320,412 |
| Cash and deposits | 18,997 | 48,401 | 14,970 | Borrwings from government fund for industrial investment | 48 | - | - |
| Securities | 5,732 | 5,690 | 5,645 | Borrwings from the general account | 4 | 2 | 1 |
| Agency accounts | 30 | 30 | 30 | Borrowings from the Organization for Workers' |  |  |  |
| Accrued revenue | 558 | 731 | 1,075 | Retirement Allowance Mutual Aid | 5,065 | 5,250 | 5,475 |
| Accrued interest on loans | 557 | 730 | 1,074 | Bonds | 157,534 | 157,476 | 157,583 |
| Trust fee receivable | 1 | 1 | 1 | Okinawa Development Finance Corporation bonds | 155,000 | 155,000 | 155,000 |
| Accrued interest on securities | 1 | 1 | 1 | Housing and building bond | 2,534 | 2,476 | 2,583 |
| Miscellaneous accounts | 9 | 9 | 9 | Bond issue difference | -1 | -1 | -0 |
| Fixed assets | 6,472 | 6,818 | 6,851 | Trust money | - | 10 | 20 |
| Allowances for loan losses | -10,766 | -15,992 | -16,328 | Loan received | 21,995 | 57,649 | 58,141 |
|  |  |  |  | Accrued expenses | 893 | 1,063 | 3,958 |
|  |  |  |  | Accrued interests on borrowing | 647 | 785 | 3,648 |
|  |  |  |  | Accrued interest on bonds | 204 | 227 | 256 |
|  |  |  |  | Accrued commissions | 19 | 27 | 30 |
|  |  |  |  | Accrued social premium | 24 | 24 | 24 |
|  |  |  |  | Miscellaneous accounts | 95 | 95 | 95 |
|  |  |  |  | Provision for bonuses | 171 | 171 | 171 |
|  |  |  |  | Provision for retirement benefits | 2,386 | 2,386 | 2,386 |
|  |  |  |  | (Total liabilities) | 945,295 | 1,416,151 | 1,548,243 |
|  |  |  |  | Capital | 111,028 | 157,728 | 160,328 |
|  |  |  |  | General account | 77,178 | 121,678 | 121,678 |
|  |  |  |  | Succeeded from the former institutions | 21,556 | 21,556 | 21,556 |
|  |  |  |  | Industrial investment <br> Reserve fund | 12,294 | 14,494 | 17,094 |
|  |  |  |  | Reserve for rice fund and new business establishment promotion | 1,324 | 1,289 | 1,269 |
|  |  |  |  | Loss carried forward | - | -2,753 | - |
|  |  |  |  | Unappropriated retained earnings or unappropriated loss for the period (-) | -2,787 | 2,732 | -32 |
|  |  |  |  | (Total net assets) | 109,565 | 158,996 | 161,565 |
| Total assets | 1,054,859 | 1,575,147 | 1,709,808 | Total liabilities and net assets | 1,054,859 | 1,575,147 | 1,709,808 |

Note: Components may not add up to the total because of rounding.

| Income S |  |  |  |  |  |  | nit: million yen) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Item | $\begin{array}{\|c} \hline \begin{array}{c} \text { End of FY2020 } \\ \text { (Result) } \end{array} \\ \hline \end{array}$ | $\begin{gathered} \text { End of FY2021 } \\ \text { (Estimated) } \\ \hline \end{gathered}$ | $\begin{array}{\|c\|} \hline \begin{array}{c} \text { End of FY2022 } \\ \text { (Planned) } \end{array} \\ \hline \end{array}$ | Item | $\begin{array}{\|c\|} \hline \begin{array}{c} \text { End of FY2020 } \\ \text { (Result) } \end{array} \\ \hline \end{array}$ | $\begin{array}{\|c} \hline \begin{array}{c} \text { End of FY2021 } \\ \text { (Estimated) } \end{array} \\ \hline \end{array}$ | $\begin{gathered} \hline \text { End of FY2022 } \\ \text { (Planned) } \\ \hline \end{gathered}$ |
| (Losses) |  |  |  | (Profits) |  |  |  |
| Ordinary expenses | 20,316 | 26,674 | 33,022 | Ordinary income | 17,528 | 29,405 | 32,990 |
| Interest on borrowings | 2,760 | 2,677 | 8,537 | Interest on loans | 8,950 | 11,207 | 14,996 |
| Interest on bonds | 810 | 705 | 913 | Dividends received | 33 | 19 | 19 |
| Expenses for entrusting business | 79 | 137 | 157 | Commissions from housing loans | 3 | 4 | 8 |
| Administrative expenses | 4,500 | 4,784 | 4,881 | Trust fees | 5 | 5 | 5 |
| Bond issuing expenses | 47 | 57 | 57 | Receipts from the general account | 691 | 7,356 | 1,931 |
| Depreciation expenses | 1,290 | 2,171 | 2,000 | Receipts from the special accounts for energy related measures | 6 | 5 | 4 |
| Written-off of loans | 1,141 | 2,029 | 1,852 | Security income |  |  |  |
| Fixed assets depreciation expenses | 150 | 142 | 148 | Profit on securities | 13 | 24 | 23 |
| Provision of allowance for loan losses | 10,766 | 15,992 | 16,328 | Miscellaneous receipts | 46 | 20 | 13 |
| Miscellaneous losses | 62 | - | - | Reversal of allowance for loan losses | 7,781 | 10,766 | 15,992 |
| Reserve fund | - | 150 | 150 | Current loss | 2,787 | - | 32 |
| Current profits | - | 2,732 | - |  |  |  |  |
| Total | 20,316 | 29,405 | 33,022 | Total | 20,316 | 29,405 | 33,022 |

Note: Components may not add up to the total because of rounding.

| Hypothetical Balance Sheet for Private Companies |  |  | (Unit: million yen) |
| :---: | :---: | :---: | :---: |
| Item | End of FY2020 | Item | End of FY2020 |
| (Assets) |  | (Liabilities) |  |
| Cash and deposits | 19,027 | Borrowings | 762,221 |
| Cash | 69 | Bonds | 157,533 |
| Deposits | 18,958 | Other liabilities | 1,898 |
| Securities | 12,344 | Accrued expenses | 893 |
| Stocks | 6,622 | Other liabilities | 1,005 |
| Corporate Bonds | 5,721 | Provision for bonuses | 171 |
| Loans and bills discounted | 1,004,224 | Provision for retirement benefits | 2,386 |
| Loans on bills | 283 | (Total liabilities) | 924,210 |
| Loans on bonds | 1,025,937 | (Net assets) |  |
| Loans not unexecuted | -21,995 | Capital stock | 111,028 |
| Other assets | 604 | Retained earnings | -2,048 |
| Accrued revenue | 534 | Other retained earnings | -2,048 |
| Other assets | 70 | Reserve for rice fund and new business establishment promotion | 1,324 |
| Tangible fixed assets | 7,250 | Retained earnings brought forward | -3,372 |
| Buildings | 6,138 | Net unrealized gains or losses on other securities | -11 |
| Land | 3,295 | (Total net assets) | 108,970 |
| Construction in progress | 11 |  |  |
| Other tangible fixed assets | 2,844 |  |  |
| Accumulated depreciation | -5,038 |  |  |
| Intangible fixed assets | 497 |  |  |
| Software | 496 |  |  |
| Software in progress | 1 |  |  |
| Allowances for loan losses | -10,766 |  |  |
| Total assets | 1,033,179 | Total liabilities and net assets | 1,033,179 |

Hypothetical Profit and Loss Statement for Private Companies

| Item | FY2020 |
| :---: | ---: |
| (Ordinary income) | 9,755 |
| Interest income | 9,010 |
| Interest on loans | 8,963 |
| Interestand dividend on securities | 47 |
| Fees and commissions | 8 |
| National treasury subsidy | 6 |
| Governmental subsidy | 691 |
| Other ordinary income | 41 |
| Gain on sale of stocks, etc. | 4 |
| Other ordinary income | 37 |
| (Ordinary expenses) | 12,437 |
| Financing cost | 3,571 |
| Intereston boroving and rediscounts | 2,760 |
| Interest on bonds | 810 |
| Fees and commissions payments | 79 |
| Other operating expenses | 47 |
| Operating expenses | 4,677 |
| Other ordinary expenses | 4,062 |
| Provision of allowance for loan loses | 3,622 |
| Written-off of loans | 178 |
| Written-off of stocks, etc. | 260 |
| Other ordinary expenses | 2 |
| (Ordinary loss) | $-2,682$ |
| (Extraordinary loss) | -0 |
| Loss on retirement of fixed assets | -0 |
| Net loss | $-2,683$ |


[^0]:    (Note) Components in each column may not add up to the total because of rounding.
    *1 Government revenue (payments to the government, etc.) is booked as a negative amount. Example: -10 b . yen for 10 b . yen in payments to government, etc.
    *2 Assumed interest rates (discount factor and future interest rate) are based on the market yield on Japanese government bonds on January 28, 2016, before the introduction of the negative interest rate policy.

