## Financial Statements Statistics of Corporations by Industry,Annually <br> 1.Sales

| Classification | 2018 | Percent change | 2019 | Percent change | 2020 | Percent change | 2021 | Percent change | 2022 | Percent change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Industries | 15, 352, 114 | -0.6 | 14, 818,986 | -3. 5 | 13, 624,696 | -8. 1 | 14, 478, 878 | 6.3 | 15, 784, 396 | 9.0 |
| Manufactur ing | 4, 142, 698 | 2.0 | 3, 984,997 | -3. 8 | 3, 650,948 | -8. 4 | 4,017,740 | 10.0 | 4, 363, 420 | 8.6 |
| Food | 458, 416 | 2.1 | 441,287 | -3.7 | 421, 311 | -4. 5 | 416,385 | -1.2 | 454, 120 | 9.1 |
| Chemical and Allied Products | 428, 059 | 5.0 | 416,868 | -2.6 | 395,618 | -5.1 | 440, 299 | 11.3 | 462, 684 | 5.1 |
| Petroleum and Coal products | 113, 150 | 7.8 | 108, 588 | -4. 0 | 85, 334 | -21.4 | 111,957 | 31.2 | 149,588 | 33.6 |
| Iron and Steel | 172, 001 | 3.1 | 155,335 | -9.7 | 136, 282 | -12.3 | 187, 348 | 37.5 | 209, 864 | 12.0 |
| Fabricated Metal Products | 208, 771 | 5.8 | 203, 114 | -2.7 | 169,512 | -16.5 | 184, 360 | 8.8 | 194,657 | 5.6 |
| General-Purpose Machinery | 74,636 | 1.6 | 70, 281 | -5. 8 | 66,835 | -4.9 | 69,774 | 4.4 | 76,742 | 10.0 |
| Production Machinery | 268, 835 | 10.9 | 234, 539 | -12.8 | 213,673 | -8. 9 | 255, 278 | 19.5 | 298, 023 | 16.7 |
| Business oriented Machinery | 134, 256 | -0.9 | 134, 742 | 0.4 | 131, 259 | -2.6 | 132, 107 | 0.6 | 143, 423 | 8.6 |
| Electrical Machinery, Equipment and Supplies | 317, 953 | 0.8 | 303, 516 | -4.5 | 288, 892 | -4. 8 | 296, 212 | 2.5 | 299, 844 | 1.2 |
| Information and Communication Electronics Equipment | 332, 733 | 2.9 | 283, 277 | -14.9 | 262, 766 | -7. 2 | 342, 006 | 30.2 | 350, 749 | 2.6 |
| Transportation Equipment | 795, 140 | 1.8 | 792, 106 | -0.4 | 709,930 | -10.4 | 747, 299 | 5.3 | 833,987 | 11.6 |
| Non-Manufactur ing | 11, 209, 416 | -1.5 | 10,833,989 | -3. 3 | 9, 973, 748 | -7.9 | 10, 461, 138 | 4.9 | 11,420, 977 | 9.2 |
| Construction | 1,449,599 | 2.7 | 1, 433, 253 | -1.1 | 1,338,700 | -6. 6 | 1,366,686 | 2.1 | 1,498, 278 | 9.6 |
| Wholesale and Retail Trade | 5, 475, 705 | -6. 0 | 5, 220, 165 | -4.7 | 4, 821, 609 | -7. 6 | 4, 967, 401 | 3.0 | 5, 397, 646 | 8.7 |
| Real estate | 465, 363 | 7.1 | 453, 835 | -2. 5 | 443, 182 | -2.3 | 485, 822 | 9.6 | 462, 682 | -4.8 |
| Goods rental and Leasing | 161, 288 | 5.5 | 166, 242 | 3.1 | 157, 227 | -5. 4 | 173, 835 | 10.6 | 177, 388 | 2.0 |
| Information and Communications | 761, 794 | 4.5 | 780, 545 | 2.5 | 773, 737 | -0.9 | 799, 813 | 3.4 | 826, 023 | 3.3 |
| Transport and Postal activities | 718,625 | 8.8 | 670, 851 | -6. 6 | 573,545 | -14.5 | 660, 023 | 15.1 | 711, 177 | 7.8 |
| Production, Transmission and Distribution of Electricity | 275, 853 | 6.5 | 281, 038 | 1.9 | 277,935 | -1.1 | 285, 172 | 2.6 | 411,587 | 44.3 |
| Services | 1,759, 902 | -1.0 | 1,693, 962 | -3.7 | 1,470, 865 | -13.2 | 1,591, 299 | 8.2 | 1,758, 325 | 10.5 |
| Corporations with capital of |  |  |  |  |  |  |  |  |  |  |
| 1 billion yen or over | 5, 898, 234 | 3.7 | 5, 642, 193 | -4.3 | 5, 122, 621 | -9. 2 | 5, 436, 147 | 6.1 | 5,998,771 | 10.3 |
| 100 million to 1 billion yen | 2, 980, 151 | 3.8 | 2, 904, 238 | -2.5 | 2, 649,853 | -8. 8 | 2, 825, 763 | 6.6 | 3, 000, 816 | 6.2 |
| 10 to 100 million yen | 5,136,879 | -6. 5 | 4,992, 237 | -2.8 | 4, 639,992 | -7. 1 | 4, 959,869 | 6.9 | 5,330, 021 | 7.5 |
| under 10 million yen | 1,336,850 | -3.9 | 1. 280,319 | -4.2 | 1.212, 230 | -5. 3 | 1.257, 098 | 3.7 | 1.454, 787 | 15.7 |

Notes: All Industries and Non-Manufactur ing don't include Finance and Insurance.
2.Ordinary profits

| Classification | 2018 | Percent change | 2019 | Percent change | 2020 | Percent change | 2021 | Percent change | 2022 | Percent change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Industries | 839, 177 | 0.4 | 714,385 | -14.9 | 628,538 | -12.0 | 839, 247 | 33.5 | 952,800 | 13.5 |
| Manufacturing | 273,468 | -3.4 | 226,905 | -17.0 | 218, 304 | -3. 8 | 331,940 | 52.1 | 346,506 | 4.4 |
| Food | 19,674 | 0.0 | 17,633 | -10.4 | 15,096 | -14.4 | 19, 259 | 27.6 | 16,788 | -12.8 |
| Chemical and Allied Products | 45,373 | -3.9 | 45,342 | -0.1 | 41, 125 | -9. 3 | 56,359 | 37.0 | 53,461 | -5.1 |
| Petroleum and Coal products | 2,315 | -39.0 | -342 | -114.8 | 3,039 | * | 7,013 | 130.7 | 1,410 | -79.9 |
| Iron and Steel | 6,618 | -10.8 | 2,459 | -62.8 | 831 | -66. 2 | 12,502 | 1,405.1 | 13,744 | 9.9 |
| Fabricated Metal Products | 10,397 | -1.9 | 9,364 | -9.9 | 7,434 | -20.6 | 11,670 | 57.0 | 9,557 | -18.1 |
| General-Purpose Machinery | 5,971 | -1.9 | 4,462 | -25. 3 | 4,515 | 1.2 | 6,408 | 41.9 | 6,874 | 7.3 |
| Production Machinery | 26,326 | 37.7 | 19,729 | -25.1 | 16,694 | -15.4 | 23,906 | 43.2 | 32,806 | 37.2 |
| Business oriented Machinery | 9,878 | -36.7 | 10,340 | 4.7 | 10,929 | 5.7 | 15,599 | 42.7 | 19,263 | 23.5 |
| Electrical Machinery, Equipment and Supplies | 24,857 | -5. 0 | 21,848 | -12.1 | 21,802 | -0.2 | 30,965 | 42.0 | 32, 131 | 3.8 |
| Information and Communication Electronics Equipment | 19,288 | -3. 6 | 13,472 | -30. 2 | 15,770 | 17.1 | 35, 054 | 122.3 | 28,381 | -19.0 |
| Transportation Equipment | 59,975 | -3. 4 | 40,798 | -32.0 | 39,653 | -2.8 | 53,777 | 35.6 | 76,927 | 43.0 |
| Non-manufactur ing | 565,709 | 2.4 | 487, 480 | -13.8 | 410, 234 | -15.8 | 507, 307 | 23.7 | 606, 293 | 19.5 |
| Construction | 71,978 | 8.2 | 69,334 | -3.7 | 70, 129 | 1.1 | 69,361 | -1.1 | 78,051 | 12.5 |
| Wholesale and Retail Trade | 131, 249 | -6.6 | 116,819 | -11.0 | 110,660 | -5. 3 | 148,648 | 34.3 | 183, 059 | 23.1 |
| Real estate | 51, 607 | -15.0 | 46, 117 | -10.6 | 53, 542 | 16.1 | 60,580 | 13.1 | 59,392 | -2.0 |
| Goods rental and Leasing | 9,353 | 4.6 | 6,783 | -27.5 | 5,431 | -19.9 | 4,536 | -16.5 | 2, 026 | -55. 3 |
| Information and Communications | 75, 158 | -2.4 | 72,863 | -3.1 | 72,982 | 0.2 | 81,629 | 11.8 | 93, 111 | 14.1 |
| Transport and Postal activities | 38,494 | 5.0 | 33, 875 | -12.0 | -8,396 | -124.8 | 12, 288 | * | 39,024 | 217.6 |
| Production, Transmission and Distribution of Electricity | 10, 075 | -3. 8 | 11, 192 | 11.1 | 10, 024 | -10.4 | 3,103 | -69.0 | $-5,771$ | -286.0 |
| Services | 166, 394 | 18.7 | 120, 021 | -27.9 | 89,643 | -25.3 | 117, 214 | 30.8 | 141,630 | 20.8 |
| Corporations with capital of |  |  |  |  |  |  |  |  |  |  |
| 1 billion yen or over | 482, 378 | 4.2 | 416,995 | -13.6 | 370, 705 | -11.1 | 495, 341 | 33.6 | 573, 614 | 15.8 |
| 100 million to 1 billion yen | 136,617 | 5.1 | 115, 306 | -15.6 | 104, 222 | -9. 6 | 140, 200 | 34.5 | 150, 904 | 7.6 |
| 10 to 100 million yen | 183, 789 | -11.2 | 154,438 | -16.0 | 126, 043 | -18.4 | 179, 103 | 42.1 | 186, 286 | 4.0 |
| under 10 million yen | 36,392 | 2.2 | 27,646 | -24.0 | 27,568 | -0.3 | 24,603 | -10.8 | 41,996 | 70.7 |

[^0]Operating profits

| Classification | 2018 | Percent change | 2019 | Percent change | 2020 | Percent change | 2021 | Percent change | 2022 | Percent change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Industries | 677, 295 | 0.4 | 551, 626 | -18.6 | 416, 320 | -24.5 | 542, 156 | 30.2 | 632, 650 | 16.7 |
| Manufactur ing | 191, 517 | -6.7 | 140, 047 | -26.9 | 114, 116 | -18.5 | 207, 440 | 81.8 | 195, 744 | -5.6 |
| Non-Manufactur ing | 485, 779 | 3.6 | 411,580 | -15.3 | 302, 205 | -26.6 | 334, 716 | 10.8 | 436, 906 | 30.5 |

Notes : All Industries and Non-Manufacturing don't include Finance and Insurance.
3.Ratios of operating profits and ordinary profits to sales

| Classification | Ratio of operating profits to sales |  |  |  |  | Ratio of ordinary profits to sales |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2019 | 2020 | 2021 | 2022 | 2018 | 2019 | 2020 | 2021 | 2022 |
| All Industries | 4.4 | 3.7 | 3.1 | 3.7 | 4.0 | 5.5 | 4.8 | 4.6 | 5.8 | 6.0 |
| Manufactur ing | 4.6 | 3.5 | 3.1 | 5.2 | 4.5 | 6.6 | 5.7 | 6.0 | 8.3 | 7.9 |
| Food | 3.5 | 2.9 | 2.3 | 2.9 | 2.0 | 4.3 | 4.0 | 3.6 | 4.6 | 3.7 |
| Chemical and Allied Products | 8.6 | 8.5 | 8.1 | 9.6 | 8.0 | 10.6 | 10.9 | 10.4 | 12.8 | 11.6 |
| Petroleum and Coal products | 1.7 | -1.3 | 2.9 | 5.8 | 0.7 | 2.0 | -0.3 | 3.6 | 6.3 | 0.9 |
| Iron and Steel | 2.5 | 0.3 | -0.9 | 4.8 | 4.6 | 3.8 | 1.6 | 0.6 | 6.7 | 6.5 |
| Fabricated Metal Products | 3.7 | 3.2 | 2.7 | 4.1 | 2.9 | 5.0 | 4.6 | 4.4 | 6.3 | 4.9 |
| General-Purpose Machinery | 6.7 | 5.5 | 4.7 | 6.9 | 6.7 | 8.0 | 6.3 | 6.8 | 9.2 | 9.0 |
| Production Machinery | 7.2 | 5.7 | 3.7 | 6.0 | 7.1 | 9.8 | 8.4 | 7.8 | 9.4 | 11.0 |
| Business oriented Machinery | 6.5 | 4.7 | 3.5 | 6.4 | 7.6 | 7.4 | 7.7 | 8.3 | 11.8 | 13.4 |
| Electrical Machinery, Equipment and Supplies | 4.9 | 4.3 | 3.2 | 6.5 | 6.0 | 7.8 | 7.2 | 7.5 | 10.5 | 10.7 |
| Information and Communication Electronics Equipment | 4.5 | 1.8 | 3.1 | 7.6 | 5.9 | 5.8 | 4.8 | 6.0 | 10.2 | 8.1 |
| Transportation Equipment | 3.9 | 2.0 | 1.0 | 2.8 | 3.4 | 7.5 | 5.2 | 5.6 | 7.2 | 9.2 |
| Non-Manufactur ing | 4.3 | 3.8 | 3.0 | 3.2 | 3.8 | 5.0 | 4.5 | 4.1 | 4.8 | 5.3 |
| Construction | 4.4 | 4.3 | 4.3 | 3.9 | 4.0 | 5.0 | 4.8 | 5.2 | 5.1 | 5.2 |
| Wholesale and Retail Trade | 1.7 | 1.5 | 1.5 | 1.8 | 2.1 | 2.4 | 2.2 | 2.3 | 3.0 | 3.4 |
| Real estate | 11.1 | 9.4 | 10.2 | 11.1 | 10.1 | 11.1 | 10.2 | 12.1 | 12.5 | 12.8 |
| Goods rental and Leasing | 7.5 | 4.1 | 3.0 | 2.7 | 1.5 | 5.8 | 4.1 | 3.5 | 2.6 | 1.1 |
| Information and Communications | 8.9 | 8.5 | 8.6 | 8.6 | 9.5 | 9.9 | 9.3 | 9.4 | 10.2 | 11.3 |
| Transport and Postal activities | 4.9 | 4.4 | -2.8 | -0.2 | 2.8 | 5.4 | 5.0 | -1.5 | 1.9 | 5.5 |
| Production, Transmission and Distribution of Electricity | 3.7 | 3.7 | 3.4 | -0.1 | -1.7 | 3.7 | 4.0 | 3.6 | 1.1 | -1.4 |
| Services | 8.3 | 6.3 | 4.0 | 3.7 | 6.6 | 9.5 | 7.1 | 6.1 | 7.4 | 8.1 |
| Corporations with capital of |  |  |  |  |  |  |  |  |  |  |
| 1 billion yen or over | 6.4 | 5.5 | 5.0 | 6.4 | 6.3 | 8.2 | 7.4 | 7.2 | 9.1 | 9.6 |
| 100 million to 1 billion yen | 4.1 | 3.5 | 3.3 | 4.2 | 4.3 | 4.6 | 4.0 | 3.9 | 5.0 | 5.0 |
| 10 to 100 million yen | 3.0 | 2.4 | 1.6 | 2.0 | 2.4 | 3.6 | 3.1 | 2.7 | 3.6 | 3.5 |
| under 10 million yen | 2.1 | 1.5 | -0.5 | -2.0 | -0.1 | 2.7 | 2.2 | 2.3 | 2.0 | 2.9 |

Notes : All Industries and Non-Manufacturing don't include Finance and Insurance

## 4.Cash dividends



Notes: 1. Net profits for the period = ordinary profits + special profits - special losses - income taxes-current - income taxes-deferred 2. Figures don't include Finance and Insurance.

## 5.Earned surplus

| (100 million yen,\%) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Classification | 2018 | Percent change | 2019 | Percent change | 2020 | Percent change | 2021 | Percent change | 2022 | Percent change |
| All Industries | 4, 631,308 | 3.7 | 4, 750, 161 | 2.6 | 4, 843, 648 | 2.0 | 5, 164, 750 | 6.6 | 5, 547, 777 | 7. 4 |
| Manufacturing | 1,636, 012 | 6.7 | 1, 629, 354 | -0.4 | 1,678,193 | 3.0 | 1,861,465 | 10.9 | 2, 006, 321 | 7.8 |
| Non-Manufactur ing | 2, 995, 296 | 2.2 | 3,120,806 | 4. 2 | 3,165, 455 | 1.4 | 3,303, 285 | 4.4 | 3,541, 456 | 7.2 |
| Corporations with capital of |  |  |  |  |  |  |  |  |  |  |
| 1 billion yen or over | 2, 340,903 | 8.1 | 2,375, 822 | 1.5 | 2, 420, 728 | 1.9 | 2,564, 249 | 5.9 | 2, 804, 059 | 9. 4 |
| 100 million to 1 billion yen | 695, 895 | 8.2 | 708,950 | 1.9 | 711,726 | 0.4 | 794,325 | 11.6 | 858,788 | 8.1 |
| 10 to 100 million yen | 1,464, 067 | -2. 2 | 1,535, 269 | 4.9 | 1,530,908 | -0.3 | 1,632,408 | 6.6 | 1,674,697 | 2.6 |
| under 10 million yen | 130,443 | -17.8 | 130, 119 | -0.2 | 180, 286 | 38.6 | 173, 768 | -3.6 | 210, 234 | 21.0 |

Notes : All Industries and Non-Manufacturing don't include Finance and Insurance

## 6.Value added

| Classification | 2018 |  | 2019 |  | 2020 | (100 million yen,\%) |  |  | 2022 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Ratio of component |  | Ratio of component |  | Ratio of component |  | Ratio of component |  | Ratio of component |
| Value added | 3,144, 822 | 100.0 | 2, 946, 721 | 100.0 | 2, 733, 287 | 100.0 | 3,000, 025 | 100.0 | 3,179, 136 | 100.0 |
| Salaries and wages | 2, 086, 088 | 66.3 | 2, 022, 743 | 68.6 | 1,954, 072 | 71.5 | 2, 065, 953 | 68.9 | 2, 144, 447 | 67.5 |
| Interest | 64,966 | 2.1 | 56,291 | 1.9 | 60,123 | 2. 2 | 69, 229 | 2.3 | 71,664 | 2. 3 |
| Rental or leasing expenses for fixed and liquid assets | 273,143 | 8.7 | 266, 095 | 9.1 | 261,616 | 9.6 | 289, 542 | 9.6 | 293, 464 | 9. 2 |
| Taxes and public charges | 108, 295 | 3.4 | 106, 257 | 3.6 | 101, 279 | 3.7 | 102,375 | 3.4 | 108, 576 | 3.4 |
| Net operating income | 612,329 | 19.5 | 495, 336 | 16.8 | 356, 197 | 13.0 | 472, 927 | 15.8 | 560, 986 | 17.6 |
| Ratio of value added | 20.5 |  | 19.9 |  | 20.1 |  | 20.7 |  | 20.1 |  |
| Labor productivity (10 thousand yen) | 730 |  | 715 |  | 688 |  | 722 |  | 738 |  |

Notes : 1. Value added = salaries and wages + interest + rental or leasing expenses for fixed and liquid assets +
taxes and public charges + net operating income (operating income -interest and discounting expenses)
2. Personal expenses = Directors' remuneration + Bonus for directors + Salaries and wages + Bonus for employees + Welfare expenses
3. Net operating income = operating income - interest

| 4. Ratio of value added $=$ | $\begin{array}{c}\text { value added } \\ \text { sales }\end{array} \times 100$ |
| :--- | :---: |
| 5. Labor productivity $=$ | value added |

6. Figures don't include Finance and Insurance.
7.Investment in plant and equipment

| Classification | 2018 | Percent change | 2019 | Percent change | 2020 | Percent change | 2021 | Percent change | 2022 | Percent change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Industries | $\begin{aligned} & \hline 491,277 \\ & (487,356) \end{aligned}$ | $\begin{gathered} \\ \hline 8 \mathrm{nge} .1 \\ (7.5) \end{gathered}$ | $\begin{aligned} & \hline 440,394 \\ & (431,978) \end{aligned}$ | $\begin{gathered} \text { Cnarge } \\ (-11.4 \\ (-11.4) \end{gathered}$ | $\begin{gathered} 418,314 \\ (409,785) \end{gathered}$ | $\begin{aligned} & \text { cange } 0 \\ & (-5.1) \end{aligned}$ | $\begin{aligned} & \hline 456,613 \\ & (447,705) \end{aligned}$ | $\begin{gathered} \text { Ige } \\ \hline 9.2 \\ (9.3) \end{gathered}$ | $\begin{gathered} \hline 476,559 \\ (466,498) \end{gathered}$ | 4.4 (4.2) |
| Manufactur ing | $\begin{gathered} 160,947 \\ (159,979) \end{gathered}$ | $\begin{gathered} 6.5 \\ (6.2) \end{gathered}$ | $\begin{array}{r} 153,542 \\ (151,726) \end{array}$ | $\begin{gathered} -4.6 \\ (-5.2) \end{gathered}$ | $\begin{gathered} 135,413 \\ (133,788) \end{gathered}$ | $\begin{gathered} -11.8 \\ (-11.8) \end{gathered}$ | $\begin{array}{r} 143,037 \\ (139,723) \end{array}$ | $\begin{gathered} 5.6 \\ (4.4) \end{gathered}$ | $\begin{array}{r} 158,543 \\ (154,434) \end{array}$ | $\begin{gathered} 10.8 \\ (10.5) \end{gathered}$ |
| Food | 16,570 | 0.4 | 15,149 | -8. 6 | 11,839 | -21.9 | 10,573 | -10.7 | 14,426 | 36.4 |
| Chemical and Allied Products | 19,298 | 12.3 | 21,821 | 13.1 | 18,931 | -13.2 | 19,629 | 3.7 | 22, 322 | 13.7 |
| Petroleum and Coal products | 2,479 | 87.8 | 2,748 | 10.9 | 1,889 | -31.3 | 1,649 | -12.7 | 1,493 | -9. 5 |
| Iron and Steel | 10, 722 | 17.3 | 3,983 | -62.9 | 9,901 | 148.6 | 8, 252 | -16.7 | 8,393 | 1.7 |
| Fabricated Metal Products | 7,929 | -4.9 | 8, 133 | 2.6 | 5,718 | -29.7 | 6,251 | 9.3 | 6,848 | 9.5 |
| General-Purpose Machinery | 2,459 | 3.4 | 2, 721 | 10.6 | 1,901 | -30.1 | 2,691 | 41.6 | 2,303 | -14.4 |
| Production Machinery | 8,808 | 26.9 | 8.788 | -0.2 | 5,087 | -42. 1 | 8,545 | 68.0 | 9,627 | 12.7 |
| Business oriented Machinery | 5,201 | 31.9 | 4,728 | -9. 1 | 3,659 | -22.6 | 3,554 | -2.9 | 5,098 | 43.5 |
| Electrical Machinery, Equipment and Supplies | 11,545 | -12.2 | 11,598 | 0.5 | 8, 170 | -29.6 | 7,560 | -7.5 | 9,834 | 30.1 |
| Information and Communication Electronics Equipment | 19,202 | 18.1 | 17, 146 | -10.7 | 15, 052 | -12.2 | 17,714 | 17.7 | 21,085 | 19.0 |
| Transportation Equipment | 28,891 | 10.7 | 28,403 | -1.7 | 25,313 | -10.9 | 25,825 | 2.0 | 23, 733 | -8.1 |
| Non-Manufactur ing | $\begin{gathered} 330,329 \\ (327,377) \end{gathered}$ | $\begin{gathered} 8.9 \\ (8.1) \end{gathered}$ | $\begin{gathered} 286,852 \\ (280,251) \end{gathered}$ | $\begin{gathered} -13.2 \\ (-14.4) \end{gathered}$ | $\begin{gathered} 282,901 \\ (275,996) \end{gathered}$ | $\begin{aligned} & -1.4 \\ & (-1.5) \end{aligned}$ | $\begin{gathered} 313,576 \\ (307,982) \end{gathered}$ | $\begin{array}{r} 10.8 \\ (11.6) \end{array}$ | $\begin{gathered} 318,016 \\ (312,064) \end{gathered}$ | $\begin{array}{r}1.4 \\ (1.3) \\ \hline\end{array}$ |
| Construction | 26,707 | -1.7 | 23,733 | -11.1 | 24,845 | 4.7 | 25,858 | 4.1 | 26,370 | 2.0 |
| Wholesale and Retail Trade | 50,549 | -13.9 | 55, 704 | 10.2 | 52,026 | -6. 6 | 56, 153 | 7.9 | 59, 289 | 5.6 |
| Real estate | 52,563 | 62.3 | 40,619 | -22.7 | 36,694 | -9.7 | 37,970 | 3.5 | 46, 844 | 23.4 |
| Goods rental and Leasing | 19,096 | 4.8 | 17,943 | -6. 0 | 16,608 | -7.4 | 17,984 | 8.3 | 18,843 | 4.8 |
| Information and Communications | 40,868 | 15.7 | 34, 153 | -16.4 | 46, 215 | 35.3 | 48,669 | 5.3 | 43,741 | -10.1 |
| Transport and Postal activities | 58,072 | 24.9 | 49,313 | -15.1 | 41,083 | -16.7 | 42,318 | 3.0 | 33,659 | -20.5 |
| Production, Transmission and Distribution of Electricity | 27,609 | 17.1 | 20,520 | -25.7 | 19,409 | -5.4 | 26,851 | 38.3 | 25,674 | -4.4 |
| Services | 45,024 | -10.7 | 35, 933 | -20.2 | 38, 232 | 6.4 | 49,315 | 29.0 | 52, 112 | 5.7 |
| Corporations with capital of |  |  |  |  |  |  |  |  |  |  |
| 1 billion yen or over | 249, 988 | 17.6 | 219, 253 | -12.3 | 212,942 | -2.9 | 218, 121 | 2.4 | 227, 838 | 4.5 |
| 100 million to 1 billion yen | 72,476 | 3.3 | 71, 552 | -1.3 | 66,596 | -6.9 | 73, 905 | 11.0 | 75, 342 | 1.9 |
| 10 to 100 million yen | 127, 994 | -6. 8 | 110, 971 | -13.3 | 103, 929 | -6.3 | 122, 121 | 17.5 | 125,912 | 3.1 |
| under 10 million yen | 40.818 | 18.5 | 38.617 | -5.4 | 34,848 | -9.8 | 42.466 | 21.9 | 47.468 | 11.8 |

Notes: 1. Investment in plant and equipment = increases of tangible fixed assets (excluding land) +depreciation expenses.
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3. AII Industries and Non-Manufacturing don't include Finance and Insurance,
8.Increases in inventories

| Classification | 2018 | 2019 | 2020 | 2021 | 2022 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Industries | 46,533 | 20, 140 | -651 | 95, 951 | 170, 206 |
| Finished goods and merchandise | 26, 250 | 19,419 | -6,815 | 38,445 | 84,095 |
| Goods in process | 9, 055 | 5,391 | -557 | 14,610 | 35,718 |
| Raw materials and goods in storage | 11,228 | -4,671 | 6, 721 | 42,896 | 50,393 |
| Manufacturing | 28,789 | 2,915 | -1,168 | 66,460 | 88, 830 |
| Petroleum and Coal products | 1,233 | -1,076 | 1,109 | 6,587 | 2, 142 |
| Iron and steel | 2,627 | 490 | -2,354 | 9,946 | 6, 181 |
| General-Purpose Machinery | 898 | 176 | -873 | 653 | 1,619 |
| Production Machinery | 2,938 | -347 | -1,934 | 3,734 | 8,476 |
| Business oriented Machinery | 1,387 | 781 | 372 | 918 | 3,622 |
| Electrical Machinery, Equipment and Supplies | 1,238 | 665 | -1,566 | 4, 282 | 8,650 |
| Information and Communication Electronics Equipment | 3,584 | -86 | 498 | 6,502 | 10,386 |
| Non-Manufactur ing | 17,744 | 17, 225 | 517 | 29,491 | 81,376 |
| Construction | 3,511 | 5,193 | -809 | 205 | 8,563 |
| Wholesale and Retail Trade | 9,687 | -5,163 | -9, 764 | 19,918 | 37, 862 |
| Real estate | 7,583 | 12,757 | 2,918 | 1,353 | 21,612 |
| Ratio of inventories to sales | 8.1 | 8.1 | 8.8 | 9.2 | 9.5 |

Notes: 1. Increases in inventories mean increases in inventories during the period.
2. Ratio of inventories to sales $=\quad$ inventories (end of the period) $\qquad$ $\times 100$
3. All Industries and Non-Manufacturing don' $t$ include Finance and Insurance.
sales
9.Financial items(balance base)

| Classification | 2018 | Percent change | 2019 | Percent change | 2020 | Percent change | 2021 | Percent change | 2022 | Percent change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Bills and accounts receivable | 2, 402, 155 | -1.3 | 2, 263, 735 | -5. 8 | 2, 195, 915 | -3. 0 | 2, 414,686 | 10.0 | 2, 541, 187 | 5.2 |
| Bills and accounts payable | 1, 762, 338 | -2. 8 | 1,622,155 | -8. 0 | 1,541, 082 | -5.0 | 1,684, 924 | 9.3 | 1,773,815 | 5.3 |
| Short-term borrowings | 1, 671, 351 | -1.0 | 1,759,906 | 5.3 | 1, 869, 143 | 6.2 | 1,914, 842 | 2.4 | 2, 003, 759 | 4.6 |
| Long-term borrowings | 3, 193,429 | 3.5 | 3, 216, 839 | 0.7 | 3, 624, 108 | 12.7 | 3, 947, 365 | 8.9 | 3, 943, 006 | -0.1 |
| Cash and deposits | 2, 232, 019 | 0.6 | 2, 212,944 | -0.9 | 2, 594, 934 | 17.3 | 2, 809, 756 | 8.3 | 2, 951, 245 | 5.0 |
| Short-term securities | 172, 102 | -4.2 | 157, 644 | -8. 4 | 200, 365 | 27.1 | 193, 298 | -3. 5 | 165,886 | -14.2 |
| Liquidity ratio | 15.4 |  | 15.8 |  | 19.1 |  | 20.4 |  | 19.7 |  |

Notes : 1. Liquidity ratio $=$
cash and deposits + short-term securities (average of the beginning and the end of fiscal year)
$\times 100$
2. Figures don't include Finance and Insurance.
10.Raising of funds(flow base)

| Classification | 2018 | Ratio of component | 2019 | Ratio of component | 2020 | Ratio of component | 2021 | Ratio of component | 2022 | Ratio of component |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Raising of funds | 929, 449 | 100.0 | 884, 948 | 100.0 | 1,389, 611 | 100.0 | 1,141,626 | 100.0 | 1,137,980 | 100.0 |
| External funds | 173,645 | 18.7 | 256, 396 | 29.0 | 581, 251 | 41.8 | 108, 443 | 9. 5 | 154,619 | 13.6 |
| Capital increases | 15,461 | 1.7 | -38, 130 | -4. 3 | -59, 603 | -4.3 | -106, 260 | -9.3 | -91, 183 | -8. 0 |
| Bond issues | 56,704 | 6.1 | 94,906 | 10.7 | 142, 912 | 10.3 | 86,539 | 7. 6 | 64,012 | 5.6 |
| Total borrowings | 101, 480 | 10.9 | 199, 620 | 22.6 | 497, 942 | 35.8 | 128, 164 | 11.2 | 181,790 | 16.0 |
| Long-term borrowings | 65,383 | 7.0 | 106,398 | 12.0 | 358, 987 | 25. 8 | 93,480 | 8.2 | 80, 215 | 7.1 |
| Short-term borrowings | 36,097 | 3.9 | 93, 222 | 10.6 | 138, 956 | 10.0 | 34,684 | 3.0 | 101,575 | 8.9 |
| Internal funds | 755, 803 | 81.3 | 628,552 | 71.0 | 808, 360 | 58.2 | 1,033,183 | 90.5 | 983, 361 | 86.4 |
| Internal reserves | 375, 310 | 40.4 | 238, 855 | 27.0 | 420, 541 | 30.3 | 619,850 | 54.3 | 560, 833 | 49.3 |
| Depreciation expenses | 380, 494 | 40.9 | 389, 697 | 44.0 | 387, 819 | 27.9 | 413,333 | 36.2 | 422, 528 | 37.1 |

Notes: 1. Capital increases $=$ increase of capital stock, capital reserves and subscription rights to shares.
2. Amounts of bills receivable discounted are included in short-term borrowings.
3. Internal reserves = increase of earned surplus (minus treasury stock), allowance, allowance by special laws and a part of liabilities (such as accrued expense) during a year
When the amount of increase of [(bills receivable + accounts receivable + bills receivable discounted) - (bills
payable + accounts payable)] is negative, the absolute value of the amount is counted as internal reserves
4. Special depreciation expenses are included in depreciation expenses.
5. Figures don't include Finance and Insurance.

## 11.Ratio of net worth

| Classification | 2018 | 2019 | 2020 | 2021 | 2022 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Industries | 42. 0 | 42.1 | 40.7 | 40.5 | 40. 8 |
| Manufactur ing | 49.9 | 49.0 | 48.8 | 49.4 | 49.8 |
| Non-Manufactur ing | 39.1 | 39.6 | 37.7 | 37.3 | 37.6 |
| Corporations with capital of |  |  |  |  |  |
| 1 billion yen or over | 45.5 | 44.8 | 43.1 | 42. 8 | 42.8 |
| 100 million to 1 billion yen | 42. 0 | 42.7 | 42. 2 | 43.1 | 42.7 |
| 10 to 100 million yen | 41.2 | 42.8 | 41.4 | 41.0 | 41.4 |
| under 10 million yen | 19.3 | 17.1 | 17.9 | 16.8 | 19.6 |

Notes : 1. Ratio of net worth =
Net assets - Subscription rights to shares
$\times 100$
Liabilities and Net assets
2. All Industries and Non-Manufacturing don't include Finance and Insurance.
12. Ordinary Profits

| Classification |  |  |  |  |  |  | 2021 |  |  | (100 million yen,\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 | Percent change | 2019 | Percent change | 2020 | Percent change |  | Percent change | 2022 | Percent change |
| All Industries (including Finance and Insurance) | 952, 295 | -1.1 | 811,910 | -14.7 | 733,699 | -9.6 | 964, 190 | 31.4 | 1,077, 229 | 11.7 |
| Finance and Insurance | 113,118 | -11.1 | 97, 525 | -13.8 | 105, 161 | 7.8 | 124,943 | 18.8 | 124, 429 | -0.4 |
| Banking | 47, 476 | -17.3 | 43, 484 | -8.4 | 39,416 | $-9.4$ | 49, 219 | 24.9 | 56,828 | 15.5 |
| Money lending business etc. | 11,860 | 11.0 | 11, 794 | -0.6 | 8, 164 | -30.8 | 13, 284 | 62.7 | 14,751 | 11.0 |
| Financial products transaction dealers | 3,982 | -44.1 | 4,023 | 1.0 | 7,524 | 87.0 | 6,592 | -12.4 | 4, 552 | -30.9 |
| Futures commodity transaction dealers etc. | 11, 144 | -26.1 | 8,341 | -25.2 | 9, 705 | 16.4 | 12,241 | 26.1 | 11,509 | -6.0 |
| Life insurance institutions | 27, 135 | 2.6 | 20,852 | -23.2 | 31,942 | 53.2 | 31, 727 | -0.7 | 25,730 | -18.9 |
| Non-life insurance institutions | 8,775 | 7.0 | 6,521 | -25.7 | 6,179 | $-5.3$ | 9, 068 | 46.8 | 7,802 | -14.0 |
| Miscellaneous insurance institutions | 2,746 | 20.8 | 2,509 | -8.6 | 2,231 | -11.1 | 2,811 | 26.0 | 3,259 | 15.9 |
| All Industries (including Finance and Insurance) |  |  |  |  |  |  |  |  |  |  |
| Corporations with capital of |  |  |  |  |  |  |  |  |  |  |
| 1 billion yen or over | 580,407 | 0.8 | 501, 638 | -13.6 | 465, 810 | -7.1 | 601, 713 | 29.2 | 678, 741 | 12.8 |
| 100 million to 1 billion yen | 142,647 | 5.0 | 121,086 | -15.1 | 109, 061 | $-9.9$ | 148,678 | 36.3 | 159, 813 | 7.5 |
| 10 to 100 million yen | 189,994 | -11.0 | 158,973 | -16.3 | 130, 396 | -18.0 | 184, 820 | 41.7 | 192,457 | 4.1 |
| under 10 million yen | 39, 247 | 3.7 | 30, 212 | -23.0 | 28,433 | -5.9 | 28,978 | 1.9 | 46, 218 | 59.5 |
| Finance and Insurance |  |  |  |  |  |  |  |  |  |  |
| Corporations with capital of |  |  |  |  |  |  |  |  |  |  |
| 1 billion yen or over | 98,029 | -12.9 | 84, 643 | -13.7 | 95, 104 | 12.4 | 106, 371 | 11.8 | 105, 127 | -1.2 |
| 100 million to 1 billion yen | 6,030 | 4.1 | 5,780 | -4.1 | 4,839 | $-16.3$ | 8,479 | 75.2 | 8,909 | 5.1 |
| 10 to 100 mill ion yen | 6, 205 | -6.0 | 4,536 | -26.9 | 4,353 | -4.0 | 5,718 | 31.3 | 6, 171 | 7.9 |
| under 10 million yen | 2,854 | 28.0 | 2,566 | -10.1 | 865 | -66.3 | 4,376 | 406.1 | 4, 222 | -3.5 |

Notes: 1. Money lending business etc. are non-deposit money corporations, including lending and credit card business.
2. Financial products transaction dealers are those engaged in Type I Financial products transaction
and I imited to those engaged in Securities-Related Bus iness.
3. Futures commodity transaction dealers etc. are futures commodity transaction dealers, investment advisory and agent services, investment management services, and auxiliaries for financial products transaction.
13.Cash dividends

| Classification | 2018 | Ratio of component | 2019 | Ratio of component | 2020 | Ratio of component component | 2021 | Ratio of component component | 2022 | Ratio of component |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{\|l} \hline \text { All Industries } \\ \text { (including Finance and Insurance) } \end{array}$ |  |  |  |  |  |  |  |  |  |  |
| Net profits for the period | 693,592 | 100.0 | 506, 274 | 100.0 | 457, 048 | 100.0 | 715,818 | 100.0 | 834, 861 | 100.0 |
| Dividends | 309, 965 | 44.7 | 284, 126 | 56.1 | 312,043 | 68.3 | 355,715 | 49.7 | 381, 766 | 45.7 |
| Finance and Insurance |  |  |  |  |  |  |  |  |  |  |
| Net profits for the period | 73,292 | 100.0 | 56,645 | 100.0 | 71,692 | 100.0 | 85,747 | 100.0 | 90,642 | 100.0 |
| Dividends | 47,896 | 65.3 | 40, 175 | 70.9 | 49,606 | 69.2 | 57, 066 | 66.6 | 56,075 | 61.9 |

Notes : Net profits for the period = ordinary profits + special profits - special losses - income taxes-current - income taxes-deferred.

## 14.Earned surplus

|  |  |  |  |  |  |  |  |  | (100 million yen,\%) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Classification | 2018 | Percent change | 2019 | Percent change | 2020 | Percent change | 2021 | Percent change | 2022 | Percent change |
| All Industries (including Finance and Insurance) <br> Finance and Insurance | $\begin{array}{r} 5,260,166 \\ 628,859 \\ \hline \end{array}$ | $\begin{aligned} & 3.7 \\ & 3.2 \end{aligned}$ | $\begin{array}{r} 5,385,772 \\ 635,612 \\ \hline \end{array}$ | $\begin{array}{r} 2.4 \\ 1.1 \\ \hline \end{array}$ | $\begin{array}{r} 5,507,192 \\ 663,544 \\ \hline \end{array}$ | $\begin{aligned} & 2.3 \\ & 4.4 \end{aligned}$ | $\begin{array}{r} 5,850,535 \\ 685,785 \\ \hline \end{array}$ | 6.2 3.4 | $\begin{array}{r} 6,275,272 \\ 727,496 \\ \hline \end{array}$ | 7.3 <br> 6.1 |
| All Industries (including Finance and Insurance) Corporations with capital of <br> 1 billion yen or over 100 million to 1 billion yen 10 to 100 million yen under 10 million yen | $\begin{array}{r} 2,886,059 \\ 736,900 \\ 1,505,518 \\ 131,690 \\ \hline \end{array}$ | $\begin{array}{r} 7.0 \\ 8.1 \\ -1.7 \\ -20.4 \\ \hline \end{array}$ | $\begin{array}{r} 2,932,340 \\ 752,183 \\ 1,567,618 \\ 133,631 \\ \hline \end{array}$ | $\begin{array}{r} 1.6 \\ 2.1 \\ 4.1 \\ 1.5 \\ \hline \end{array}$ | $\begin{array}{r} 3,007,314 \\ 752,929 \\ 1,558,968 \\ 187,982 \\ \hline \end{array}$ | $\begin{array}{r} 2.6 \\ 0.1 \\ -0.6 \\ 40.7 \\ \hline \end{array}$ | $\begin{array}{r} 3,165,616 \\ 838,877 \\ 1,659,943 \\ 186,098 \\ \hline \end{array}$ | $\begin{array}{r} 5.3 \\ 11.4 \\ 6.5 \\ -1.0 \\ \hline \end{array}$ | $\begin{array}{r} 3,429,476 \\ 909,114 \\ 1,709,509 \\ 227,173 \\ \hline \end{array}$ | $\begin{array}{r}8.3 \\ 8.4 \\ 3.0 \\ 22.1 \\ \hline\end{array}$ |
| Finance and Insurance <br> Corporations with capital of <br> 1 billion yen or over <br> 100 million to 1 billion yen <br> 10 to 100 million yen <br> under 10 million yen | 545, 156 <br> 41, 004 <br> 41, 451 <br> 1,247 | $\begin{array}{r} 2.8 \\ 5.9 \\ 21.6 \\ -81.4 \\ \hline \end{array}$ | 556, 518 <br> 43, 233 <br> 32, 350 <br> 3,512 | $\begin{array}{r} 2.1 \\ 5.4 \\ -22.0 \\ 181.6 \\ \hline \end{array}$ | 586, 585 <br> 41, 202 <br> 28, 060 <br> 7,696 | $\begin{array}{r} 5.4 \\ -4.7 \\ -13.3 \\ 119.1 \\ \hline \end{array}$ | 601,367 44,552 27,535 12,331 | 2.5 8.1 -1.9 60.2 | 625,417 50,326 34,813 16,939 | $\begin{array}{r}4.0 \\ 13.0 \\ 26.4 \\ 37.4 \\ \hline\end{array}$ |

15.Investment in plant and equipment


Notes: 1. Investment in plant and equipment $=$ increases of tangible fixed assets (excluding land) + depreciation expenses.
2. Figures include investment in software. ( ): Figures exclude investment in software
3. Money lending business etc. are non-deposit money corporations, including lending and credit card business.
4. Financial products transaction dealers are those engaged in Type I Financial products transaction
and I imited to those engaged in Secur ities-Rel ated Bus iness.
5. Futures commodity transaction dealers etc. are futures commodity transaction dealers, investment advisory
and agent services, investment management services, and auxiliaries for financial products transaction.
16.Ratio of net worth


[^1]
[^0]:    Notes : $\begin{aligned} & 1 \\ & 2 .\end{aligned} .^{*}$ can not be compared because of the negat ive figure in the previous year

[^1]:    Notes : Ratio of net worth $=\quad \frac{\text { Net assets - Subscription rights to shares }}{\text { Liabilities and capital }} \times 100$

