# Financial Statements Statistics of Corporations by Industry, Annually 1. Sales

									(100	million yen,
Classification	2016	Percent change	2017	Percent change	2018	Percent change	2019	Percent change	2020	Percent change
All Industries	14, 557, 563	1.7	15, 441, 428	6. 1	15, 352, 114	-0.6	14, 818, 986	-3.5	13, 624, 696	-8.
Manufacturing	3, 955, 614	-0.6	4, 062, 598	2. 7	4, 142, 698	2.0	3, 984, 997	-3.8	3, 650, 948	-8.
Food	452, 845	1.0	448, 844	-0.9	458, 416	2. 1	441, 287	-3.7	421, 311	-4.
Chemical and Allied Products	402, 133	-5.3	407, 851	1.4	428, 059	5.0	416, 868	-2.6	395, 618	-5.
Petroleum and Coal products	110, 414	-19.6	104, 957	-4.9	113, 150	7.8	108, 588	-4.0	85, 334	-21.4
Iron and Steel	150, 729	-8.8	166, 754	10.6	172, 001	3.1	155, 335	-9.7	136, 282	-12.
Fabricated Metal Products	188, 553	-1.2	197, 417	4. 7	208, 771	5.8	203, 114	-2.7	169, 512	-16.5
General-Purpose Machinery	66, 638	-0.7	73, 427	10. 2	74, 636	1.6	70, 281	-5.8	66, 835	-4. 9
Production Machinery	224, 330	-0.6	242, 510	8. 1	268, 835	10. 9	234, 539	-12.8	213, 673	-8.9
Business oriented Machinery	143, 714	-7.5	135, 496	-5.7	134, 256	-0.9	134, 742	0.4	131, 259	-2. 6
Electrical Machinery,Equipment and Supplies	312, 803	9.3	315, 398	0.8	317, 953	0.8	303, 516	-4.5	288, 892	-4.3
Information and Communication Electronics Equipment	341, 658	-0.9	323, 339	-5.4	332, 733	2. 9	283, 277	-14. 9	262, 766	-7.2
Transportation Equipment	750, 267	5.8	781, 453	4. 2	795, 140	1.8	792, 106	-0.4	709, 930	-10.
Non-Manufacturing	10, 601, 949	2.6	11, 378, 830	7.3	11, 209, 416	-1.5	10, 833, 989	-3.3	9, 973, 748	-7.9
Construction	1, 289, 662	5.1	1, 411, 153	9.4	1, 449, 599	2.7	1, 433, 253	-1.1	1, 338, 700	-6.
Wholesale and Retail Trade	5, 315, 864	1.0	5, 822, 638	9.5	5, 475, 705	-6.0	5, 220, 165	-4.7	4, 821, 609	-7.
Real estate	429, 824	9.1	434, 335	1.0	465, 363	7.1	453, 835	-2.5	443, 182	-2.
Goods rental and Leasing	157, 615	0.4	152, 863	-3.0	161, 288	5.5	166, 242	3. 1	157, 227	-5.4
Information and Communications	688, 195	3.6	729, 035	5.9	761, 794	4. 5	780, 545	2. 5	773, 737	-0.9
Transport and Postal activities	652, 982	-6.4	660, 415	1.1	718, 625	8. 8	670, 851	-6.6	573, 545	-14.
Production, Transmission and Distribution of Electricity	235, 354	14. 7	258, 940	10. 0	275, 853	6.5	281, 038	1.9	277, 935	-1.
Services	1, 724, 962	7.4	1, 777, 280	3. 0	1, 759, 902	-1.0	1, 693, 962	-3.7	1, 470, 865	-13.2
Corporations with capital of										
1 billion yen or over	5, 372, 030	-1.8	5, 686, 673	5.9	5, 898, 234	3. 7	5, 642, 193	-4.3	5, 122, 621	-9.2
100 million to 1 billion yen	2, 689, 626	5.5	2, 870, 924	6. 7	2, 980, 151	3.8	2, 904, 238	-2.5	2, 649, 853	-8.
10 to 100 million yen	5, 280, 375	3.7	5, 492, 909	4.0	5, 136, 879	-6.5	4, 992, 237	-2.8	4, 639, 992	-7.
under 10 million yen	1, 215, 532	1.1	1, 390, 922	14.4	1, 336, 850	-3.9	1, 280, 319	-4. 2	1, 212, 230	-5.3

Notes : All Industries and Non-Manufacturing don't include Finance and Insurance.

2.Ordinary profits (100 million yen										
Classification	2016	Percent change	2017	Percent change	2018	Percent change	2019	Percent change	2020	Percent change
All Industries	749, 872	9. 9	835, 543	11.4	839, 177	0.4	714, 385	-14. 9	628, 538	-12.
Manufacturing	240, 537	3. 1	283, 176	17.7	273, 468	-3.4	226, 905	-17.0	218, 304	-3.8
Food	20, 218	10. 4	19, 668	-2.7	19, 674	0.0	17, 633	-10.4	15, 096	-14.
Chemical and Allied Products	40, 526	2. 5	47, 227	16.5	45, 373	-3.9	45, 342	-0.1	41, 125	-9.
Petroleum and Coal products	3, 779	*	3, 793	0.4	2, 315	-39.0	-342	-114.8	3, 039	
Iron and Steel	4, 020	-24. 6	7, 417	84. 5	6, 618	-10.8	2, 459	-62.8	831	-66.2
Fabricated Metal Products	8, 938	-2.0	10, 599	18.6	10, 397	-1.9	9, 364	-9.9	7, 434	-20.
General-Purpose Machinery	5, 118	4. 8	6, 085	18. 9	5, 971	-1.9	4, 462	-25.3	4, 515	1.3
Production Machinery	14, 294	-5.8	19, 121	33. 8	26, 326	37. 7	19, 729	-25. 1	16, 694	-15.
Business oriented Machinery	10, 832	-14. 5	15, 604	44. 1	9, 878	-36.7	10, 340	4. 7	10, 929	5.
Electrical Machinery, Equipment and Supplies	19, 735	25. 3	26, 162	32.6	24, 857	-5. 0	21, 848	-12. 1	21, 802	-0.
Information and Communication Electronics Equipment	17, 381	12. 8	20, 001	15. 1	19, 288	-3.6	13, 472	-30. 2	15, 770	17.
Transportation Equipment	55, 961	-1.7	62, 062	10. 9	59, 975	-3.4	40, 798	-32.0	39, 653	-2.
Non-manufacturing	509, 335	13. 5	552, 367	8.4	565, 709	2.4	487, 480	-13.8	410, 234	-15.
Construction	63, 878	23. 3	66, 507	4.1	71, 978	8. 2	69, 334	-3.7	70, 129	1.
Wholesale and Retail Trade	111, 462	0.4	140, 461	26.0	131, 249	-6.6	116, 819	-11.0	110, 660	-5.
Real estate	53, 318	24. 0	60, 700	13. 8	51, 607	-15.0	46, 117	-10.6	53, 542	16.
Goods rental and Leasing	9, 897	27. 5	8, 945	-9.6	9, 353	4. 6	6, 783	-27.5	5, 431	-19.
Information and Communications	68, 721	14. 3	77, 002	12. 1	75, 158	-2.4	72, 863	-3.1	72, 982	0.2
Transport and Postal activities	34, 939	-8.6	36, 657	4. 9	38, 494	5. 0	33, 875	-12.0	-8, 396	-124.
Production, Transmission and Distribution of Electricity	8, 685	-29.8	10, 472	20. 6	10, 075	-3.8	11, 192	11.1	10, 024	-10.
Services	149, 234	32. 4	140, 213	-6.0	166, 394	18.7	120, 021	-27. 9	89, 643	-25.
Corporations with capital of										
1 billion yen or over	424, 325	5. 5	462, 998	9. 1	482, 378	4. 2	416, 995	-13.6	370, 705	-11.
100 million to 1 billion yen	111, 773	11.9	130, 045	16.3	136, 617	5. 1	115, 306	-15.6	104, 222	-9.
10 to 100 million yen	182, 566	17. 3	206, 883	13. 3	183, 789	-11.2	154, 438	-16.0	126, 043	-18.
under 10 million yen	31, 209	28.5	35, 617	14. 1	36, 392	2. 2	27, 646	-24. 0	27, 568	-0.

2.Ordinary profits

Notes : 1 . \* can not be compared because of the negative figure in the previous year. 2 . All Industries and Non-Manufacturing don't include Finance and Insurance.

#### (Reference)

## **Operating profits**

(100 million yen,%)

Classification	2016	Percent change	2017	Percent change	2018	Percent change	2019	Percent change	2020	Percent change
All Industries	587, 283	4.0	674, 440	14. 8	677, 295	0.4	551, 626	-18.6	416, 320	-24.5
Manufacturing	172, 319	1.1	205, 366	19. 2	191, 517	-6.7	140, 047	-26. 9	114, 116	-18.5
Non-Manufacturing	414, 964	5. 2	469, 074	13.0	485, 779	3.6	411, 580	-15.3	302, 205	-26.6

Notes :All Industries and Non-Manufacturing don't include Finance and Insurance.

Classification		Ratio of o	perating profit	s to sales			Ratio of c	ordinary profits	s to sales	(%
GTASSITICATION	2016	2017	2018	2019	2020	2016	2017	2018	2019	2020
All Industries	4. 0	4.4	4.4	3.7	3. 1	5. 2	5.4	5.5	4.8	4.6
Manufacturing	4. 4	5.1	4. 6	3.5	3. 1	6. 1	7.0	6.6	5. 7	6.0
Food	3. 8	3.5	3. 5	2. 9	2.3	4. 5	4. 4	4. 3	4. 0	3.6
Chemical and Allied Products	8. 4	8.9	8.6	8. 5	8. 1	10. 1	11.6	10. 6	10. 9	10. 4
Petroleum and Coal products	3. 2	3.3	1.7	-1.3	2.9	3.4	3.6	2.0	-0. 3	3.6
Iron and Steel	1.7	3. 2	2. 5	0.3	-0.9	2. 7	4. 4	3. 8	1.6	0.6
Fabricated Metal Products	3. 9	4.4	3. 7	3. 2	2. 7	4. 7	5.4	5.0	4. 6	4.4
General-Purpose Machinery	6. 1	6.7	6. 7	5.5	4. 7	7.7	8.3	8.0	6. 3	6.8
Production Machinery	5. 2	6.5	7. 2	5.7	3. 7	6.4	7.9	9.8	8.4	7.8
Business oriented Machinery	4. 9	6.1	6.5	4.7	3.5	7.5	11.5	7.4	7.7	8.3
Electrical Machinery, Equipment and Supplies	3. 8	5.8	4.9	4.3	3. 2	6.3	8.3	7.8	7. 2	7.5
Information and Communication Electronics Equipment	3. 4	5.0	4.5	1.8	3. 1	5. 1	6. 2	5.8	4. 8	6.0
Transportation Equipment	4. 0	4.9	3.9	2.0	1.0	7.5	7.9	7.5	5. 2	5.6
Non-Manufacturing	3. 9	4. 1	4.3	3.8	3.0	4.8	4. 9	5.0	4. 5	4. 1
Construction	4. 6	4. 2	4.4	4.3	4. 3	5.0	4. 7	5.0	4. 8	5.2
Wholesale and Retail Trade	1.6	1.7	1.7	1.5	1.5	2. 1	2.4	2.4	2. 2	2.3
Real estate	11.5	13. 2	11. 1	9.4	10. 2	12. 4	14. 0	11. 1	10. 2	12. 1
Goods rental and Leasing	4. 8	6.1	7.5	4. 1	3. 0	6. 3	5.9	5.8	4. 1	3.5
Information and Communications	9.5	9.6	8.9	8.5	8.6	10. 0	10. 6	9.9	9.3	9.4
Transport and Postal activities	4. 8	5.1	4. 9	4.4	-2.8	5.4	5.6	5.4	5.0	-1.5
Production, Transmission and Distribution of Electricity	4. 2	4.5	3. 7	3. 7	3. 4	3. 7	4.0	3. 7	4. 0	3. 6
Services	5.9	6.7	8.3	6.3	4.0	8.7	7.9	9.5	7.1	6. 1
Corporations with capital of										
1 billion yen or over	5.8	6.3	6.4	5.5	5.0	7.9	8. 1	8. 2	7.4	7.2
100 million to 1 billion yen	3.8	4.0	4. 1	3.5	3. 3	4. 2	4.5	4.6	4. 0	3.9
10 to 100 million yen	3.0	3.2	3.0	2.4	1.6	3.5	3.8	3.6	3. 1	2.7
under 10 million yen	1.1	1.8	2. 1	1.5	-0.5	2.6	2.6	2.7	2. 2	2.3

#### 3.Ratios of operating profits and ordinary profits to sales

Notes : All Industries and Non-Manufacturing don't include Finance and Insurance.

#### 4.Cash dividends

(100 million yen,%)

Classification	2016	Ratio of component	2017	Ratio of component	2018	Ratio of component	2019	Ratio of component	2020	Ratio of component
Net profits for the period	497, 465	100. 0	614, 707	100. 0	620, 300	100.0	449, 630	100.0	385, 357	100. 0
Dividends	200, 802	40.4	233, 182	37.9	262, 068	42. 2	243, 951	54. 3	262, 437	68.1

Notes : 1. Net profits for the period = ordinary profits + special profits - special losses - income taxes-current - income taxes-deferred 2. Figures don't include Finance and Insurance.

## 5.Earned surplus

(100 million yen,%)

Classification	2016		2017		2018		2019		2020	
Grassification	2010	Percent change	2017	Percent change	2016	Percent change	2019	Percent change	2020	Percent change
All Industries	4, 062, 348	7. 5	4, 464, 844	9. 9	4, 631, 308	3. 7	4, 750, 161	2. 6	4, 843, 648	2. 0
Manufacturing	1, 405, 858	6.6	1, 533, 205	9. 1	1, 636, 012	6. 7	1, 629, 354	-0.4	1, 678, 193	3. 0
Non-Manufacturing	2, 656, 489	8. 0	2, 931, 639	10. 4	2, 995, 296	2. 2	3, 120, 806	4. 2	3, 165, 455	1.4
Corporations with capital of										
1 billion yen or over	1, 960, 078	7.6	2, 166, 053	10. 5	2, 340, 903	8. 1	2, 375, 822	1.5	2, 420, 728	1.9
100 million to 1 billion yen	590, 679	5.9	643, 230	8. 9	695, 895	8. 2	708, 950	1. 9	711, 726	0.4
10 to 100 million yen	1, 380, 416	5. 6	1, 496, 804	8.4	1, 464, 067	-2. 2	1, 535, 269	4. 9	1, 530, 908	-0.3
under 10 million yen	131, 174	42. 8	158, 758	21.0	130, 443	-17.8	130, 119	-0. 2	180, 286	38.6

Notes : All Industries and Non-Manufacturing don't include Finance and Insurance.

#### 6.Value added

-									(100	million yen,%)
Classification	2016	Ratio of component	2017	Ratio of component	2018	Ratio of component	2019	Ratio of component	2020	Ratio of component
Value added	2, 987, 974	100. 0	3, 117, 130	100. 0	3, 144, 822	100. 0	2, 946, 721	100. 0	2, 733, 287	100. 0
Salaries and wages	2, 018, 791	67. 5	2, 064, 805	66. 2	2, 086, 088	66. 3	2, 022, 743	68.6	1, 954, 072	71.5
Interest	62, 464	2. 1	61, 994	2.0	64, 966	2. 1	56, 291	1.9	60, 123	2. 2
Rental or leasing expenses for fixed and liquid assets	271, 768	9.1	276, 195	8.9	273, 143	8. 7	266, 095	9.1	261, 616	9. 6
Taxes and public charges	110, 131	3. 7	101, 690	3.3	108, 295	3. 4	106, 257	3.6	101, 279	3. 7
Net operating income	524, 820	17.6	612, 446	19.6	612, 329	19.5	495, 336	16.8	356, 197	13.0
Ratio of value added	20. 5		20. 2		20. 5		19.9		20. 1	
Labor productivity(10 thousand yen)	727		739		730		715		688	

Notes : 1. Value added = salaries and wages + interest + rental or leasing expenses for fixed and liquid assets +

taxes and public charges + net operating income(operating income -interest and discounting expenses)

2. Personal expenses = Directors' remuneration + Bonus for directors + Salaries and wages + Bonus for employees + Welfare expenses

3. Net operating income = operating income - interest

4. Ratio of value added = <u>value added</u> × 100 sales

sales value added

6. Figures don't include Finance and Insurance.

#### 7.Investment in plant and equipment

(100 million yen,5										million yen,%
Classification	2016	Percent change	2017	Percent change	2018	Percent change	2019	Percent change	2020	Percent change
All Industries	429, 380 (426, 888)	0.7 (0.6)	454, 475 (453, 529)	5.8 (6.2)	491, 277 (487, 356)	8. 1 (7. 5)	440, 394 (431, 978)	-10. 4 (-11. 4)	418, 314 (409, 785)	-5.0 (-5.1)
Manufacturing	144, 731 (144, 274)	8.5 (8.1)	151, 140 (150, 597)	4.4 (4.4)	160, 947 (159, 979)	6.5 (6.2)	153, 542 (151, 726)	-4.6 (-5.2)	135, 413 (133, 788)	-11.8 (-11.8)
Food	14, 435	18.0	16, 512	14.4	16, 570	0.4	15, 149	-8.6	11, 839	-21.9
Chemical and Allied Products	18, 039	17.2	17, 186	-4. 7	19, 298	12. 3	21, 821	13. 1	18, 931	-13. 2
Petroleum and Coal products	1, 503	-8.0	1, 320	-12.2	2, 479	87. 8	2, 748	10. 9	1, 889	-31.3
Iron and Steel	8, 427	28.3	9, 143	8. 5	10, 722	17.3	3, 983	-62. 9	9, 901	148.6
Fabricated Metal Products	6, 925	12.9	8, 337	20. 4	7, 929	-4. 9	8, 133	2.6	5, 718	-29.7
General-Purpose Machinery	2, 388	-3.1	2, 378	-0.4	2, 459	3.4	2, 721	10.6	1, 901	-30. 1
Production Machinery	7, 633	6.2	6, 940	-9. 1	8, 808	26. 9	8, 788	-0. 2	5, 087	-42. 1
Business oriented Machinery	4, 983	1.8	3, 944	-20. 8	5, 201	31.9	4, 728	-9.1	3, 659	-22.6
Electrical Machinery,Equipment and Supplies	10, 522	3. 5	13, 150	25.0	11, 545	-12.2	11, 598	0.5	8, 170	-29.6
Information and Communication Electronics Equipment	16,004	-5.0	16, 262	1.6	19, 202	18.1	17, 146	-10.7	15, 052	-12.2
Transportation Equipment	27, 603	14. 9	26, 103	-5.4	28, 891	10.7	28, 403	-1.7	25, 313	-10.9
Non-Manufacturing	284, 650 (282, 614)	-2. 9 (-2. 9)	303, 336 (302, 931)	6. 6 (7. 2)	330, 329 (327, 377)	8.9 (8.1)	286, 852 (280, 251)	-13.2 (-14.4)	282, 901 (275, 996)	-1.4 (-1.5
Construction	20, 535	-4.6	27, 182	32. 4	26, 707	-1.7	23, 733	-11.1	24, 845	4.7
Wholesale and Retail Trade	57, 726	-5. 2	58, 704	1. 7	50, 549	-13.9	55, 704	10. 2	52, 026	-6.6
Real estate	30, 585	-8.9	32, 391	5. 9	52, 563	62. 3	40, 619	-22.7	36, 694	-9.7
Goods rental and Leasing	20, 748	19.4	18, 214	-12. 2	19,096	4. 8	17, 943	-6.0	16, 608	-7.4
Information and Communications	33, 197	-13.8	35, 318	6.4	40, 868	15. 7	34, 153	-16.4	46, 215	35.3
Transport and Postal activities	45, 717	8. 5	46, 508	1.7	58,072	24. 9	49, 313	-15.1	41, 083	-16.7
Production, Transmission and Distribution of Electricity	20, 392	-14. 3	23, 585	15. 7	27, 609	17. 1	20, 520	-25. 7	19, 409	-5.4
Services	45, 862	2.8	50, 438	10. 0	45, 024	-10. 7	35, 933	-20. 2	38, 232	6.4
Corporations with capital of										
1 billion yen or over	198, 537	-0. 8	212, 560	7. 1	249, 988	17.6	219, 253	-12.3	212, 942	-2. 9
100 million to 1 billion yen	65, 748	8. 3	70, 170	6. 7	72, 476	3. 3	71, 552	-1.3	66, 596	-6.9
10 to 100 million yen	133, 720	4. 3	137, 294	2.7	127, 994	-6.8	110, 971	-13.3	103, 929	-6.3
under 10 million yen	31, 375	-16.0	34, 451	9.8	40, 818	18.5	38, 617	-5.4	34, 848	-9.8

Notes : 1. Investment in plant and equipment = increases of tangible fixed assets (excluding land)+depreciation expenses. 2. Figures include investment in software. ()) Figures exclude investment in software.

3. All Industries and Non-Manufacturing don't include Finance and Insurance.

8	Incr	eases	in	inv	entories
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					(100 million yen,%)
Classification	2016	2017	2018	2019	2020
All Industries	28, 526	69, 618	46, 533	20, 140	-651
Finished goods and merchandise	18, 598	37, 973	26, 250	19, 419	-6, 815
Goods in process	2, 723	19, 618	9, 055	5, 391	-557
Raw materials and goods in storage	7, 206	12, 027	11, 228	-4, 671	6, 721
Manufacturing	3, 857	28, 632	28, 789	2, 915	-1, 168
Petroleum and Coal products	2, 476	2, 035	1, 233	-1, 076	1, 109
Iron and steel	-126	3, 659	2, 627	490	-2, 354
General-Purpose Machinery	387	647	898	176	-873
Production Machinery	981	3, 345	2, 938	-347	-1, 934
Business oriented Machinery	662	1, 064	1, 387	781	372
Electrical Machinery, Equipment and Supplies	459	4, 768	1, 238	665	-1, 566
Information and Communication Electronics Equipment	33	1, 743	3, 584	-86	498
Non-Manufacturing	24, 669	40, 986	17, 744	17, 225	517
Construction	-3, 877	1, 587	3, 511	5, 193	-809
Wholesale and Retail Trade	7, 477	14, 637	9, 687	-5, 163	-9, 764
Real estate	15, 320	20, 807	7, 583	12, 757	2, 918
Ratio of inventories to sales	7. 5	7.7	8. 1	8. 1	8.8

Notes : 1. Increases in inventories mean increases in inventories during the period.

3. All Industries and Non-Manufacturing don't include Finance and Insurance.

#### 9.Financial items(balance base)

									(100 million yen,%)		
Classification	2016	Percent change	2017	Percent change	2018	Percent change	2019	Percent change	2020	Percent change	
Bills and accounts receivable	2, 267, 286	0. 9	2, 432, 590	7.3	2, 402, 155	-1.3	2, 263, 735	-5.8	2, 195, 915	-3.0	
Bills and accounts payable	1, 674, 136	0. 7	1, 813, 036	8. 3	1, 762, 338	-2.8	1, 622, 155	-8.0	1, 541, 082	-5.0	
Short-term borrowings	1, 564, 710	-3. 1	1, 688, 914	7.9	1, 671, 351	-1.0	1, 759, 906	5. 3	1, 869, 143	6. 2	
Long-term borrowings	3, 107, 044	5. 1	3, 084, 779	-0.7	3, 193, 429	3. 5	3, 216, 839	0. 7	3, 624, 108	12. 7	
Cash and deposits	2, 109, 590	5. 5	2, 219, 695	5. 2	2, 232, 019	0. 6	2, 212, 944	-0. 9	2, 594, 934	17. 3	
Short-term securities	175, 381	-7. 2	179, 586	2. 4	172, 102	-4. 2	157, 644	-8.4	200, 365	27. 1	
Liquidity ratio	15.3		15. 3		15. 4		15. 8		19. 1		

Notes : 1.Liquidity ratio =

cash and deposits + short-term securities (average of the beginning and the end of fiscal year) × 100 sales

2. Figures don't include Finance and Insurance.

#### 10.Raising of funds(flow base)

									(100 r	million yen,%)
Classification	2016	Ratio of component	2017	Ratio of component	2018	Ratio of component	2019	Ratio of component	2020	Ratio of component
Raising of funds	484, 502	100.0	1, 125, 452	100. 0	929, 449	100. 0	884, 948	100. 0	1, 389, 611	100. 0
External funds	-371, 931	-76. 8	116, 160	10. 3	173, 645	18. 7	256, 396	29.0	581, 251	41.8
Capital increases	-566, 129	-116.8	-37, 615	-3.3	15, 461	1. 7	-38, 130	-4.3	-59, 603	-4.3
Bond issues	94, 772	19.5	64, 365	5.7	56, 704	6. 1	94, 906	10. 7	142, 912	10. 3
Total borrowings	99, 427	20. 5	89, 409	7.9	101, 480	10. 9	199, 620	22. 6	497, 942	35.8
Long-term borrowings	110, 295	22. 7	33, 230	2. 9	65, 383	7.0	106, 398	12.0	358, 987	25. 8
Short-term borrowings	-10, 868	-2.2	56, 179	5.0	36, 097	3. 9	93, 222	10. 6	138, 956	10. 0
Internal funds	856, 433	176.8	1, 009, 292	89. 7	755, 803	81. 3	628, 552	71.0	808, 360	58. 2
Internal reserves	476, 085	98. 3	627, 561	55.8	375, 310	40. 4	238, 855	27.0	420, 541	30. 3
Depreciation expenses	380, 347	78.5	381, 731	33. 9	380, 494	40. 9	389, 697	44. 0	387, 819	27.9

Notes : 1. Capital increases = increase of capital stock, capital reserves and subscription rights to shares.

2. Amounts of bills receivable discounted are included in short-term borrowings.

3. Internal reserves = increase of earned surplus (minus treasury stock), allowance, allowance by special laws and a part of liabilities (such as accrued expense) during a year.

When the amount of increase of [(bills receivable + accounts receivable + bills receivable discounted) - (bills payable + accounts payable)] is negative, the absolute value of the amount is counted as internal reserves.

4. Special depreciation expenses are included in depreciation expenses.

5. Figures don't include Finance and Insurance.

11.Ratio of net worth

					(%)
Classification	2016	2017	2018	2019	2020
All Industries	40. 6	41.7	42. 0	42. 1	40. 7
Manufacturing	47.6	48.6	49. 9	49.0	48.8
Non-Manufacturing	37. 9	39. 1	39. 1	39.6	37. 7
Corporations with capital of					
1 billion yen or over	44. 8	45. 2	45. 5	44. 8	43. 1
100 million to 1 billion yen	39.9	40. 2	42. 0	42. 7	42. 2
10 to 100 million yen	38.3	41.0	41.2	42. 8	41.4
under 10 million yen	19. 1	20. 5	19. 3	17. 1	17. 9

Notes : 1.Ratio of net worth =

Net assets - Subscription rights to shares

— ×100

Liabilities and Net assets

2. All Industries and Non-Manufacturing don't include Finance and Insurance.

				annary i i	•							
									(1	(100 million yen,%)		
Classification	2016	Percent change	2017	Percent change	2018	Percent change	2019	Percent change	2020	Percent change		
All Industries (including Finance and Insurance)	866, 016	7.1	962, 764	11.2	952, 295	-1.1	811, 910	-14.7	733, 699	-9.6		
Finance and Insurance	116, 144	-8.4	127, 221	9.5	113, 118	-11.1	97, 525	-13.8	105, 161	7.8		
Banking	56, 015	-17.5	57, 404	2.5	47, 476	-17.3	43, 484	-8.4	39, 416	-9.4		
Money lending business etc.	7, 584	-12.7	10, 687	40.9	11, 860	11.0	11, 794	-0.6	8, 164	-30.8		
Financial products transaction dealers	6, 993	-19.6	7, 125	1.9	3, 982	-44.1	4, 023	1.0	7, 524	87.0		
Futures commodity transaction dealers etc.	10, 500	60.8	15, 080	43.6	11, 144	-26.1	8, 341	-25.2	9, 705	16.4		
Life insurance institutions	24, 237	-3.8	26, 453	9.1	27, 135	2.6	20, 852	-23.2	31, 942	53.2		
Non-life insurance institutions	8, 637	8.6	8, 197	-5.1	8, 775	7.0	6, 521	-25.7	6, 179	-5.3		
Miscellaneous insurance institutions	2, 179	20.5	2, 274	4.4	2, 746	20.8	2, 509	-8.6	2, 231	-11.1		
All Industries (including Finance and Insurance)												
Corporations with capital of												
1 billion yen or over	527, 619	2.0	575, 595	9.1	580, 407	0.8	501, 638	-13.6	465, 810	-7.1		
100 million to 1 billion yen	117, 173	11.1	135, 838	15.9	142, 647	5.0	121, 086	-15.1	109, 061	-9.9		
10 to 100 million yen	189, 056	18.5	213, 484	12.9	189, 994	-11.0	158, 973	-16.3	130, 396	-18.0		
under 10 million yen	32, 168	21.5	37, 847	17.7	39, 247	3.7	30, 212	-23.0	28, 433	-5.9		
Finance and Insurance												
Corporations with capital of												
1 billion yen or over	103, 294	-10.3	112, 597	9.0	98, 029	-12.9	84, 643	-13.7	95, 104	12.4		
100 million to 1 billion yen	5, 400	-2.9	5, 793	7.3	6, 030	4.1	5, 780	-4.1	4, 839	-16.3		
10 to 100 million yen	6, 490	66.5	6, 600	1.7	6, 205	-6.0	4, 536	-26.9	4, 353	-4.0		
under 10 million yen	960	-56.2	2, 231	132.5	2, 854	28.0	2, 566	-10.1	865	-66.3		

12. Ordinary Profits

Notes: 1. Beginning in 2008.

2. Money lending business etc. are non-deposit money corporations, including lending and credit card business.

3. Financial products transaction dealers are those engaged in Type I Financial products transaction

and limited to those engaged in Securities-Related Business. 4. Futures commodity transaction dealers etc. are futures commodity transaction dealers, investment advisory

and agent services, investment management services , and auxiliaries for financial products transaction.

### 13.Cash dividends

									(100	million yen,%)
Classification	2016	Ratio of component	2017	Ratio of component	2018	Ratio of component	2019	Ratio of component	2020	Ratio of component
All Industries (including Finance and Insurance)										
Net profits for the period	578, 801	100. 0	703, 905	100. 0	693, 592	100. 0	506, 274	100. 0	457, 048	100. 0
Dividends	241, 721	41.8	282, 727	40. 2	309, 965	44. 7	284, 126	56. 1	312, 043	68. 3
Finance and Insurance										
Net profits for the period	81, 336	100. 0	89, 198	100.0	73, 292	100. 0	56, 645	100. 0	71, 692	100. 0
Dividends	40, 919	50. 3	49, 545	55.5	47, 896	65.3	40, 175	70. 9	49, 606	69. 2

Notes : 1.Beginning in 2008.

2. Net profits for the period = ordinary profits + special profits - special losses - income taxes-current - income taxes-deferred

(100 million ven.%)

14.Earned surplus

(100 million yen,%)

Classification	2016		2017		2018		2019		2020	
	2010	Percent change		Percent change	2010	Percent change	2010	Percent change	2020	Percent change
All Industries (including Finance and Insurance)	4, 606, 122	7.3	5, 074, 454	10. 2	5, 260, 166	3.7	5, 385, 772	2. 4	5, 507, 192	2.3
Finance and Insurance	543, 775	5.9	609, 610	12. 1	628, 859	3. 2	635, 612	1. 1	663, 544	4.4
All Industries (including Finance and Insurance)										
Corporations with capital of										
1 billion yen or over	2, 452, 761	7.3	2, 696, 141	9. 9	2, 886, 059	7.0	2, 932, 340	1.6	3, 007, 314	2.6
100 million to 1 billion yen	626, 853	6. 2	681, 958	8. 8	736, 900	8. 1	752, 183	2. 1	752, 929	0. 1
10 to 100 million yen	1, 395, 546	5.3	1, 530, 896	9. 7	1, 505, 518	-1.7	1, 567, 618	4. 1	1, 558, 968	-0.6
under 10 million yen	130, 963	46.4	165, 459	26. 3	131, 690	-20. 4	133, 631	1.5	187, 982	40. 7
Finance and Insurance										
Corporations with capital of										
1 billion yen or over	492, 683	6. 1	530, 088	7.6	545, 156	2. 8	556, 518	2. 1	586, 585	5.4
100 million to 1 billion yen	36, 174	9.8	38, 728	7. 1	41, 004	5.9	43, 233	5.4	41, 202	-4. 7
10 to 100 million yen	15, 129	-18.4	34, 092	125. 3	41, 451	21.6	32, 350	-22. 0	28, 060	-13.3
under 10 million yen	-212	*	6, 701	*	1, 247	-81.4	3, 512	181.6	7, 696	119. 1

Notes : 1.Beginning in 2008.

 $2.\ast$  can not be compared because of the negative figure in the previous year.

#### 15.Investment in plant and equipment

										(100 million yen,%)		
Classification	2016	Percent change	2017	Percent change	2018	Percent change	2019	Percent change	2020	Percent change		
All Industries (including Finance and Insurance)	448, 063	0.5	474, 675	5.9	509, 118	7.3	464, 698	-8.7	441, 840	-4.9		
	(444, 163)	(0.5)	(472, 397)	(6.4)	(505, 580)	(7.0)	(451, 369)	(-10. 7)	(430, 705)	(-4.6)		
Finance and Insurance	18, 683	-4. 4	20, 199	8. 1	17, 841	-11.7	24, 304	36.2	23, 526	-3. 2		
	(17, 275)	(-2.0)	(18, 868)	(9. 2)	(18, 224)	(-3.4)	(19, 392)	(6.4)	(20, 920)	(7.9)		
Banking	9, 935	-8.9	9, 393	-5.5	9, 038	-3.8	11, 463	26.8	10, 378	-9.5		
Money lending business etc.	2, 829	3. 1	3,656	29. 2	1, 196	-67.3	3, 505	193. 1	2, 861	-18.4		
Financial products transaction dealers	1, 297	-10. 7	1, 119	-13.7	1, 149	2.7	1, 235	7.5	1,686	36. 5		
Futures commodity transaction dealers etc.	474	18.4	624	31.7	916	47.0	1, 441	57. 2	1, 225	-15.0		
Life insurance institutions	2,870	1.2	3, 674	28.0	3, 920	6.7	4, 349	10.9	3, 621	-16.7		
Non-life insurance institutions	716	24.8	999	39.4	1, 011	1.2	1, 617	60. 0	2,852	76.3		
Miscellaneous insurance institutions	561	-9.4	736	31. 1	612	-16.8	695	13. 6	903	30.0		
All Industries (including Finance and Insurance)												
Corporations with capital of												
1 billion yen or over	215, 570	-1.0	230, 529	6.9	265, 914	15. 3	240, 145	-9.7	234, 062	-2.5		
100 million to 1 billion yen	66, 547	8. 2	71, 296	7. 1	73, 338	2. 9	73, 533	0.3	67, 531	-8. 2		
10 to 100 million yen	134, 173	4. 2	137, 931	2.8	128, 695	-6.7	111, 728	-13.2	104, 778	-6. 2		
under 10 million yen	31, 773	-16. 2	34, 919	9. 9	41, 170	17. 9	39, 293	-4.6	35, 468	-9.7		
Finance and Insurance												
Corporations with capital of												
1 billion yen or over	17, 034	-3. 0	17, 968	5. 5	15, 926	-11.4	20, 892	31.2	21, 121	1.1		
100 million to 1 billion yen	799	4. 7	1, 126	41.0	862	-23.5	1, 981	129. 9	935	-52. 8		
10 to 100 million yen	453	-27. 5	637	40. 6	701	10. 2	756	7.8	850	12. 3		
under 10 million yen	398	-31. 8	468	17.7	352	-24. 8	675	91.8	621	-8.1		

Notes: 1. Beginning in 2008.

2. Investment in plant and equipment = increases of tangible fixed assets (excluding land)+depreciation expenses.

3. Figures include investment in software. ( ): Figures exclude investment in software.

4. Money lending business etc. are non-deposit money corporations, including lending and credit card business.

5. Financial products transaction dealers are those engaged in Type I Financial products transaction

and limited to those engaged in Securities-Related Business.

6. Futures commodity transaction dealers etc. are futures commodity transaction dealers, investment advisory

and agent services, investment management services , and auxiliaries for financial products transaction.

16.Ratio of net worth

	0010	0017	2010	2010	(%)
Classification	2016	2017	2018	2019	2020
All Industries (including Finance and Insurance)	19. 7	20. 6	20. 7	20. 1	19.4
Finance and Insurance	6. 1	6. 2	6. 1	5.6	5.8
All Industries (including Finance and Insurance)					
Corporations with capital of					
1 billion yen or over	15. 9	16. 2	16.4	15. 7	15.3
100 million to 1 billion yen	33. 7	34. 2	35. 9	36.3	35.8
10 to 100 million yen	36. 7	39. 7	40. 5	42. 5	40. 5
under 10 million yen	18.6	20. 1	18.9	16.7	16.5
Finance and Insurance					
Corporations with capital of					
1 billion yen or over	5. 8	5.8	5.8	5.3	5.5
100 million to 1 billion yen	11. 2	11.5	11. 7	11.6	12.6
10 to 100 million yen	13. 9	17. 1	26.9	32. 2	20.5
under 10 million yen	14. 4	14.8	13. 4	10. 8	8.2

× 100

Notes : 1.Beginning in 2008.

2. Ratio of net worth =

Net assets - Subscription rights to shares

Liabilities and capital

(%)