Financial Statements Statistics of Corporations by Industry,Annually 1.Sales

| Classification | 2015 | Percent change | 2016 | Percent change | 2017 | Percent change | 2018 | Percent change | 2019 | Percent change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Industries | 14, 315, 341 | -1.1 | 14, 557, 563 | 1.7 | 15, 441, 428 | 6.1 | 15, 352, 114 | -0.6 | 14, 818, 986 | -3. 5 |
| Manufactur ing | 3, 978, 421 | -1.8 | 3, 955, 614 | -0.6 | 4, 062, 598 | 2.7 | 4, 142,698 | 2.0 | 3, 984, 997 | -3.8 |
| Food | 448, 239 | 1.7 | 452, 845 | 1.0 | 448, 844 | -0.9 | 458, 416 | 2.1 | 441, 287 | -3.7 |
| Chemical and Allied Products | 424, 500 | 2.2 | 402, 133 | -5.3 | 407, 851 | 1.4 | 428, 059 | 5.0 | 416,868 | -2.6 |
| Petroleum and Coal products | 137, 329 | -28.0 | 110,414 | -19.6 | 104, 957 | -4.9 | 113, 150 | 7.8 | 108, 588 | -4.0 |
| Iron and Steel | 165, 187 | -6. 8 | 150, 729 | -8. 8 | 166, 754 | 10.6 | 172, 001 | 3.1 | 155, 335 | -9.7 |
| Fabricated Metal Products | 190, 756 | 5.4 | 188, 553 | -1. 2 | 197, 417 | 4.7 | 208, 771 | 5.8 | 203, 114 | -2.7 |
| General-Purpose Machinery | 67, 130 | 10.3 | 66,638 | -0.7 | 73,427 | 10.2 | 74,636 | 1.6 | 70,281 | -5.8 |
| Production Machinery | 225, 757 | -3.1 | 224,330 | -0.6 | 242, 510 | 8.1 | 268, 835 | 10.9 | 234, 539 | -12.8 |
| Business oriented Machinery | 155, 409 | 8.6 | 143,714 | -7. 5 | 135, 496 | -5.7 | 134, 256 | -0.9 | 134, 742 | 0.4 |
| Electrical Machinery, Equipment and Supplies | 286, 078 | -2.1 | 312,803 | 9.3 | 315, 398 | 0.8 | 317, 953 | 0.8 | 303, 516 | -4.5 |
| Information and Communication Electronics Equipment | 344, 874 | 3.1 | 341,658 | -0.9 | 323, 339 | -5.4 | 332, 733 | 2.9 | 283, 277 | -14.9 |
| Transportation Equipment | 709, 125 | 3.0 | 750, 267 | 5.8 | 781, 453 | 4.2 | 795, 140 | 1.8 | 792, 106 | -0.4 |
| Non-Manufactur ing | 10, 336, 920 | -0.9 | 10,601,949 | 2.6 | 11,378, 830 | 7.3 | 11, 209, 416 | -1.5 | 10,833,989 | -3.3 |
| Construction | 1, 227, 135 | -4. 5 | 1, 289, 662 | 5.1 | 1, 411, 153 | 9.4 | 1,449,599 | 2.7 | 1, 433, 253 | -1.1 |
| Wholesale and Retail Trade | 5, 263, 809 | -1.6 | 5, 315, 864 | 1.0 | 5, 822,638 | 9.5 | 5, 475, 705 | -6.0 | 5, 220, 165 | -4.7 |
| Real estate | 393, 835 | 6.5 | 429, 824 | 9.1 | 434, 335 | 1.0 | 465, 363 | 7.1 | 453, 835 | -2.5 |
| Goods rental and Leasing | 157, 019 | -2.4 | 157, 615 | 0.4 | 152, 863 | -3.0 | 161, 288 | 5.5 | 166, 242 | 3.1 |
| Information and Communications | 664, 510 | 11.5 | 688, 195 | 3.6 | 729, 035 | 5.9 | 761, 794 | 4.5 | 780, 545 | 2.5 |
| Transport and Postal activities | 697, 736 | 0.5 | 652, 982 | -6. 4 | 660, 415 | 1.1 | 718,625 | 8.8 | 670, 851 | -6. 6 |
| Production, Transmission and Distribution of Electricity | 205, 180 | -7. 4 | 235, 354 | 14.7 | 258, 940 | 10.0 | 275, 853 | 6.5 | 281, 038 | 1.9 |
| Services | 1,606,739 | -0.7 | 1,724,962 | 7.4 | 1,777, 280 | 3.0 | 1,759,902 | -1.0 | 1,693,962 | -3.7 |
| Corporations with capital of |  |  |  |  |  |  |  |  |  |  |
| 1 billion yen or over | 5, 471, 784 | -3. 2 | 5, 372,030 | -1.8 | 5, 686,673 | 5.9 | 5, 898, 234 | 3.7 | 5,642, 193 | -4.3 |
| 100 million to 1 billion yen | 2, 550, 166 | 1.3 | 2, 689, 626 | 5.5 | 2, 870, 924 | 6.7 | 2, 980, 151 | 3.8 | 2, 904, 238 | -2.5 |
| 10 to 100 million yen | 5, 090, 650 | 0.2 | 5, 280, 375 | 3.7 | 5, 492, 909 | 4.0 | 5, 136, 879 | -6. 5 | 4, 992, 237 | -2.8 |
| under 10 million yen | 1, 202, 742 | -2.0 | 1,215,532 | 1.1 | 1, 390, 922 | 14.4 | 1,336,850 | -3.9 | 1,280, 319 | -4.2 |

Notes : All Industries and Non-Manufactur ing except Finance and Insurance
2.Ordinary profits

| Classification | 2015 | Percent change | 2016 | Percent change | 2017 | Percent change | 2018 | Percent change | 2019 | Percent change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Industries | 682, 201 | 5.6 | 749, 872 | 9.9 | 835,543 | 11.4 | 839, 177 | 0.4 | 714, 385 | -14.9 |
| Manufactur ing | 233, 370 | -1.5 | 240,537 | 3.1 | 283, 176 | 17.7 | 273,468 | -3.4 | 226,905 | -17.0 |
| Food | 18,312 | 26.7 | 20, 218 | 10.4 | 19,668 | -2.7 | 19,674 | 0.0 | 17,633 | -10.4 |
| Chemical and Allied Products | 39,520 | 14.4 | 40,526 | 2.5 | 47, 227 | 16.5 | 45, 373 | -3.9 | 45, 342 | -0.1 |
| Petroleum and Coal products | -328 |  | 3,779 | * | 3,793 | 0.4 | 2,315 | -39.0 | -342 | -114.8 |
| Iron and Steel | 5,333 | -41.2 | 4, 020 | -24.6 | 7,417 | 84.5 | 6,618 | -10.8 | 2,459 | -62.8 |
| Fabricated Metal Products | 9, 120 | 0.1 | 8,938 | -2.0 | 10,599 | 18.6 | 10,397 | -1.9 | 9,364 | -9.9 |
| General-Purpose Machinery | 4,882 | 21.4 | 5,118 | 4.8 | 6,085 | 18.9 | 5,971 | -1.9 | 4,462 | -25.3 |
| Production Machinery | 15,180 | -8.3 | 14, 294 | -5.8 | 19, 121 | 33.8 | 26,326 | 37.7 | 19,729 | -25.1 |
| Bus iness oriented Machinery | 12,670 | 7.1 | 10,832 | -14.5 | 15,604 | 44.1 | 9,878 | $-36.7$ | 10,340 | 4.7 |
| Electrical Machinery, Equipment and Suppl ies | 15,748 | -15.1 | 19,735 | 25.3 | 26, 162 | 32.6 | 24,857 | -5.0 | 21,848 | -12.1 |
| Information and Communication Electronics Equipment | 15,410 | -28.0 | 17,381 | 12.8 | 20,001 | 15.1 | 19,288 | -3.6 | 13,472 | -30.2 |
| Transportation Equipment | 56,936 | -6.3 | 55,961 | -1.7 | 62, 062 | 10.9 | 59,975 | -3.4 | 40, 798 | -32.0 |
| Non-manufactur ing | 448, 831 | 9.8 | 509, 335 | 13.5 | 552, 367 | 8.4 | 565,709 | 2.4 | 487, 480 | -13.8 |
| Construction | 51, 790 | 9.7 | 63, 878 | 23.3 | 66,507 | 4.1 | 71,978 | 8.2 | 69,334 | -3.7 |
| Wholesale and Retail Trade | 111, 001 | 4.8 | 111,462 | 0.4 | 140,461 | 26.0 | 131, 249 | -6.6 | 116, 819 | $-11.0$ |
| Real estate | 43, 014 | -7.5 | 53,318 | 24.0 | 60,700 | 13.8 | 51,607 | -15.0 | 46, 117 | -10.6 |
| Goods rental and Leasing | 7,764 | -23.2 | 9,897 | 27.5 | 8,945 | -9. 6 | 9, 353 | 4.6 | 6,783 | -27.5 |
| Information and Communications | 60, 111 | 25.7 | 68,721 | 14.3 | 77,002 | 12.1 | 75, 158 | -2.4 | 72,863 | -3.1 |
| Transport and Postal activities | 38,231 | 20.6 | 34,939 | -8.6 | 36,657 | 4.9 | 38,494 | 5.0 | 33, 875 | -12.0 |
| Production, Transmission and Distribution of Electricity | 12,374 | 348.1 | 8,685 | -29.8 | 10,472 | 20.6 | 10,075 | -3. 8 | 11, 192 | 11.1 |
| Services | 112, 752 | 11.7 | 149, 234 | 32.4 | 140, 213 | -6. 0 | 166, 394 | 18.7 | 120, 021 | -27.9 |
| Corporations with capital of |  |  |  |  |  |  |  |  |  |  |
| 1 billion yen or over | 402,359 | 7.5 | 424,325 | 5.5 | 462, 998 | 9.1 | 482, 378 | 4.2 | 416,995 | -13.6 |
| 100 million to 1 billion yen | 99,865 | 4.0 | 111, 773 | 11.9 | 130,045 | 16.3 | 136,617 | 5.1 | 115, 306 | -15.6 |
| 10 to 100 million yen | 155, 684 | 3.7 | 182,566 | 17.3 | 206, 883 | 13.3 | 183, 789 | -11.2 | 154, 438 | -16.0 |
| under 10 million yen | 24, 293 | -4.8 | 31, 209 | 28.5 | 35,617 | 14.1 | 36,392 | 2.2 | 27,646 | -24.0 |

Notes : 1. * can not be compared because of the negative figure in the previous year
2. All Industries and Non-Wanufactur ing don't include Finance and Insurance.


Notes :All Industries and Non-Manufacturing don't include Finance and Insurance.
3.Ratios of operating profits and ordinary profits to sales

| Classification | Ratio of operating profits to sales |  |  |  |  | Ratio of ordinary profits to sales |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2015 | 2016 | 2017 | 2018 | 2019 | 2015 | 2016 | 2017 | 2018 | 2019 |
| All Industries | 3.9 | 4.0 | 4.4 | 4.4 | 3.7 | 4.8 | 5.2 | 5.4 | 5.5 | 4.8 |
| Manufactur ing | 4.3 | 4.4 | 5.1 | 4.6 | 3.5 | 5.9 | 6.1 | 7.0 | 6.6 | 5.7 |
| Food | 3.2 | 3.8 | 3.5 | 3.5 | 2.9 | 4.1 | 4.5 | 4.4 | 4.3 | 4.0 |
| Chemical and Allied Products | 7.7 | 8.4 | 8.9 | 8.6 | 8.5 | 9.3 | 10.1 | 11.6 | 10.6 | 10.9 |
| Petroleum and Coal products | -0.6 | 3.2 | 3.3 | 1.7 | -1.3 | -0.2 | 3.4 | 3.6 | 2.0 | -0.3 |
| Iron and Steel | 2.3 | 1.7 | 3.2 | 2.5 | 0.3 | 3.2 | 2.7 | 4.4 | 3.8 | 1.6 |
| Fabricated Metal Products | 4.2 | 3.9 | 4.4 | 3.7 | 3.2 | 4.8 | 4.7 | 5.4 | 5.0 | 4.6 |
| General-Purpose Machinery | 6.1 | 6.1 | 6.7 | 6.7 | 5.5 | 7.3 | 7.7 | 8.3 | 8.0 | 6.3 |
| Production Machinery | 5.6 | 5.2 | 6.5 | 7.2 | 5.7 | 6.7 | 6.4 | 7.9 | 9.8 | 8.4 |
| Business oriented Machinery | 5.5 | 4.9 | 6.1 | 6.5 | 4.7 | 8.2 | 7.5 | 11.5 | 7.4 | 7.7 |
| Electrical Machinery, Equipment and Supplies | 3.7 | 3.8 | 5.8 | 4.9 | 4.3 | 5.5 | 6.3 | 8.3 | 7.8 | 7.2 |
| Information and Communication Electronics Equipment | 2.7 | 3.4 | 5.0 | 4.5 | 1.8 | 4.5 | 5.1 | 6.2 | 5.8 | 4.8 |
| Transportation Equipment | 5.0 | 4.0 | 4.9 | 3.9 | 2.0 | 8.0 | 7.5 | 7.9 | 7.5 | 5.2 |
| Non-Manufactur ing | 3.8 | 3.9 | 4.1 | 4.3 | 3.8 | 4.3 | 4.8 | 4.9 | 5.0 | 4.5 |
| Construction | 3.9 | 4.6 | 4.2 | 4.4 | 4.3 | 4.2 | 5.0 | 4.7 | 5.0 | 4.8 |
| Wholesale and Retail Trade | 1.6 | 1.6 | 1.7 | 1.7 | 1.5 | 2.1 | 2.1 | 2.4 | 2.4 | 2.2 |
| Real estate | 11.6 | 11.5 | 13.2 | 11.1 | 9.4 | 10.9 | 12.4 | 14.0 | 11.1 | 10.2 |
| Goods rental and Leasing | 5.5 | 4.8 | 6.1 | 7.5 | 4.1 | 4.9 | 6.3 | 5.9 | 5.8 | 4.1 |
| Information and Communications | 8.7 | 9.5 | 9.6 | 8.9 | 8.5 | 9.0 | 10.0 | 10.6 | 9.9 | 9.3 |
| Transport and Postal activities | 5.0 | 4.8 | 5.1 | 4.9 | 4.4 | 5.5 | 5.4 | 5.6 | 5.4 | 5.0 |
| Production, Transmission and Distribution of Electricity | 6.9 | 4.2 | 4.5 | 3.7 | 3.7 | 6.0 | 3.7 | 4.0 | 3.7 | 4.0 |
| Services | 5.8 | 5.9 | 6.7 | 8.3 | 6.3 | 7.0 | 8.7 | 7.9 | 9.5 | 7.1 |
| Corporations with capital of |  |  |  |  |  |  |  |  |  |  |
| 1 billion yen or over | 5.9 | 5.8 | 6.3 | 6.4 | 5.5 | 7.4 | 7.9 | 8.1 | 8.2 | 7.4 |
| 100 million to 1 billion yen | 3.6 | 3.8 | 4.0 | 4.1 | 3.5 | 3.9 | 4.2 | 4.5 | 4.6 | 4.0 |
| 10 to 100 million yen | 2.7 | 3.0 | 3.2 | 3.0 | 2.4 | 3.1 | 3.5 | 3.8 | 3.6 | 3.1 |
| under 10 million yen | 1.3 | 1.1 | 1.8 | 2.1 | 1.5 | 2.0 | 2.6 | 2.6 | 2.7 | 2.2 |

Notes : All Industries and Non-Manufacturing don't include Finance and Insurance

## 4.Cash dividends

| Classification | 2015 | Ratio of component | 2016 | Ratio of component | 2017 | Ratio of component | 2018 | Ratio of component | 2019 | Ratio of component |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net profits for the period | 418,315 | 100.0 | 497, 465 | 100.0 | 614, 707 | 100.0 | 620, 300 | 100.0 | 449, 630 | 100.0 |
| Dividends | 222, 106 | 53.1 | 200, 802 | 40.4 | 233, 182 | 37.9 | 262,068 | 42.2 | 243, 951 | 54.3 |

Notes : 1. Net profits for the period = ordinary profits + special profits - special losses - corporation tax and inhabitants' tax and enterprise tax - tax expenses adject
2. Figures except Finance and Insurance.

## 5.Earned surplus

| (100 million yen,\%) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Classification | 2015 | Percent change | 2016 | Percent change | 2017 | Percent change | 2018 | Percent change | 2019 | Percent change |
| All Industries | 3,778,689 | 6.6 | 4, 062, 348 | 7.5 | 4, 464, 844 | 9.9 | 4,631,308 | 3.7 | 4, 750, 161 | 2.6 |
| Manufacturing | 1,318,841 | 7.1 | 1,405, 858 | 6.6 | 1,533, 205 | 9.1 | 1,636,012 | 6.7 | 1,629, 354 | -0. 4 |
| Non-Manufactur ing | 2, 459, 848 | 6.4 | 2, 656, 489 | 8.0 | 2, 931,639 | 10.4 | 2, 995, 296 | 2.2 | 3,120,806 | 4.2 |
| Corporations with capital of |  |  |  |  |  |  |  |  |  |  |
| 1 billion yen or over | 1,822,032 | 6.9 | 1,960, 078 | 7.6 | 2, 166, 053 | 10.5 | 2, 340,903 | 8.1 | 2, 375, 822 | 1.5 |
| 100 million to 1 billion yen | 557, 518 | 2.6 | 590,679 | 5.9 | 643, 230 | 8.9 | 695, 895 | 8.2 | 708, 950 | 1.9 |
| 10 to 100 million yen | 1,307, 281 | 10.8 | 1,380, 416 | 5.6 | 1, 496, 804 | 8.4 | 1,464,067 | -2. 2 | 1,535, 269 | 4.9 |
| under 10 million yen | 91,858 | -21.3 | 131, 174 | 42.8 | 158,758 | 21.0 | 130,443 | -17.8 | 130,119 | -0.2 |

Notes : All Industries and Non-Manufacturing don't include Finance and Insurance.

## 6.Value added

| (100 million yen,\%) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Classification | 2015 | Ratio of component | 2016 | Ratio of component | 2017 | Ratio of component | 2018 | Ratio of component | 2019 | Ratio of component |
| Value added | 2,936, 829 | 100.0 | 2, 987, 974 | 100.0 | 3,117, 130 | 100.0 | 3, 144, 822 | 100.0 | 2,946, 721 | 100.0 |
| Salaries and wages | 1,982, 228 | 67.5 | 2, 018, 791 | 67.5 | 2, 064, 805 | 66.2 | 2, 086, 088 | 66.3 | 2, 022, 743 | 68.6 |
| Interest | 66,952 | 2.3 | 62,464 | 2.1 | 61,994 | 2.0 | 64,966 | 2.1 | 56, 291 | 1.9 |
| Rental or leasing expenses for fixed and liquid assets | 283, 852 | 9.7 | 271, 768 | 9.1 | 276, 195 | 8.9 | 273,143 | 8.7 | 266, 095 | 9.1 |
| Taxes and public charges | 105, 811 | 3.6 | 110, 131 | 3.7 | 101,690 | 3.3 | 108, 295 | 3.4 | 106, 257 | 3.6 |
| Net operating income | 497,986 | 16.9 | 524, 820 | 17.6 | 612,446 | 19.6 | 612,329 | 19.5 | 495, 336 | 16. 8 |
| Ratio of value added | 20.5 |  | 20.5 |  | 20.2 |  | 20.5 |  | 19.9 |  |
| Labor productivity (10 thousand yen) | 725 |  | 727 |  | 739 |  | 730 |  | 715 |  |

Notes : 1. Value added = salaries and wages + interest + rental or leasing expenses for fixed and liquid assets +
taxes and public charges + net operating income (operating income -interest and discounting expenses)
2. Personal expenses = Directors' remuneration + Bonus for directors + Salaries and wages + Bonus for employees + Welfare expenses
3. Net operating income $=$ operating income - interest
4. Ratio of value added $=$

$$
\frac{\text { value added }}{\text { sales }} \times 10
$$

5. Labor productivity =

$$
\begin{gathered}
\text { value added } \\
\hline \text { number of employees }
\end{gathered}
$$

6. Figures except Finance and Insurance.
7.Investment in plant and equipment

| Classification | 2015 | Percent change | 2016 | Percent change | 2017 | Percent change | 2018 | Percent change | 2019 | Percent change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Industries | $\begin{array}{r} 426,365 \\ (424,474) \end{array}$ | $\begin{gathered} \text { abe } \\ \hline 7.5) \end{gathered}$ | $\begin{aligned} & 429,380 \\ & (426,888) \end{aligned}$ | $\begin{aligned} & \frac{a}{0} 56.7 \\ & (0.6) \\ & \hline \end{aligned}$ | $\begin{aligned} & 454,475 \\ & (453,529) \end{aligned}$ | 5.8 <br> (6. 2) | $\begin{aligned} & 491,277 \\ & (487,356) \end{aligned}$ | $\begin{array}{r}8.1 \\ \text { (7.5) } \\ \hline\end{array}$ | $\begin{aligned} & 440,394 \\ & (431,978) \end{aligned}$ | $\begin{aligned} & \frac{10}{-10.4} \\ & (-11.4) \end{aligned}$ |
| Manufactur ing | $\begin{aligned} & 133,336 \\ & (133,511) \end{aligned}$ | $\begin{gathered} 10.9 \\ (12.1) \end{gathered}$ | 144, 731 | $\begin{gathered} 8.5 \\ (8.1) \\ \hline \end{gathered}$ | $\begin{gathered} 151,140 \\ (150,597) \end{gathered}$ | 4.4 (4.4) | $\begin{aligned} & 160,947 \\ & (159,979) \end{aligned}$ | $\begin{gathered} 6.5 \\ (6.2) \end{gathered}$ | $\begin{gathered} 153,542 \\ (151,726) \end{gathered}$ | $\begin{aligned} & -4.6 \\ & (-5.2) \end{aligned}$ |
| Food | 12,233 | -4.7 | 14,435 | 18.0 | 16,512 | 14.4 | 16,570 | 0.4 | 15, 149 | -8.6 |
| Chemical and Allied Products | 15,389 | 8.5 | 18,039 | 17.2 | 17, 186 | -4.7 | 19,298 | 12.3 | 21,821 | 13.1 |
| Petroleum and Coal products | 1,633 | -15.0 | 1,503 | -8.0 | 1,320 | -12.2 | 2,479 | 87.8 | 2,748 | 10.9 |
| Iron and Stee I | 6,566 | -11.5 | 8,427 | 28.3 | 9, 143 | 8.5 | 10, 722 | 17.3 | 3,983 | -62.9 |
| Fabricated Metal Products | 6, 132 | -0.6 | 6,925 | 12.9 | 8,337 | 20.4 | 7,929 | -4.9 | 8, 133 | 2.6 |
| General-Purpose Machinery | 2,465 | 22.8 | 2,388 | -3.1 | 2,378 | -0.4 | 2,459 | 3.4 | 2, 721 | 10.6 |
| Production Machinery | 7, 190 | 27.5 | 7,633 | 6.2 | 6,940 | -9. 1 | 8,808 | 26.9 | 8,788 | -0.2 |
| Bus iness or iented Machinery | 4,897 | -4. 2 | 4,983 | 1.8 | 3,944 | -20.8 | 5,201 | 31.9 | 4.728 | -9. 1 |
| Electrical Machinery, Equipment and Suppl ies | 10, 170 | 20.9 | 10,522 | 3.5 | 13,150 | 25.0 | 11,545 | -12.2 | 11,598 | 0.5 |
| Information and Communication Electronics Equipment | 16,845 | 49.7 | 16,004 | -5.0 | 16, 262 | 1.6 | 19, 202 | 18.1 | 17, 146 | -10.7 |
| Transportation Equipment | 24,020 | 14.2 | 27,603 | 14.9 | 26,103 | -5.4 | 28,891 | 10.7 | 28,403 | -1.7 |
| Non-Manufactur ing | $\begin{gathered} 293,029 \\ (290,963) \end{gathered}$ | $\begin{gathered} 5.4 \\ (5.6) \end{gathered}$ | $\begin{array}{r} 284,650 \\ (282,614) \end{array}$ | $\begin{gathered} -2.9 \\ (-2.9) \end{gathered}$ | $\begin{array}{r} 303,336 \\ (302,931) \end{array}$ | $\begin{gathered} 6.6 \\ (7.2) \end{gathered}$ | $\begin{gathered} 330,329 \\ (327,377) \end{gathered}$ | $\begin{gathered} 8.9 \\ (8.1) \end{gathered}$ | $\begin{array}{r} 286,852 \\ (280,251) \end{array}$ | $\begin{gathered} -13.2 \\ (-14.4) \end{gathered}$ |
| Construction | 21,522 | 5.4 | 20,535 | -4.6 | 27, 182 | 32.4 | 26,707 | -1.7 | 23,733 | -11. 1 |
| Wholesale and Retail Trade | 60,888 | 4.3 | 57, 726 | -5. 2 | 58,704 | 1.7 | 50,549 | $-13.9$ | 55,704 | 10.2 |
| Real estate | 33,561 | 27.0 | 30,585 | -8.9 | 32,391 | 5.9 | 52,563 | 62.3 | 40,619 | -22.7 |
| Goods rental and Leasing | 17,377 | -10.2 | 20,748 | 19.4 | 18,214 | -12.2 | 19,096 | 4.8 | 17,943 | -6.0 |
| Information and Communications | 38,506 | 10.5 | 33, 197 | -13.8 | 35,318 | 6.4 | 40,868 | 15.7 | 34, 153 | -16.4 |
| Transport and Postal activities | 42, 137 | 20.1 | 45,717 | 8.5 | 46,508 | 1.7 | 58,072 | 24.9 | 49,313 | -15.1 |
| Production, Transmission and Distribution of Electricity | 23, 796 | 3.3 | 20,392 | -14.3 | 23,585 | 15.7 | 27,609 | 17.1 | 20,520 | -25.7 |
| Services | 44,622 | -10.6 | 45,862 | 2.8 | 50,438 | 10.0 | 45, 224 | -10.7 | 35,933 | -20.2 |
| Corporations with capital of |  |  |  |  |  |  |  |  |  |  |
| 1 billion yen or over | 200, 160 | 5.8 | 198,537 | -0.8 | 212,560 | 7.1 | 249, 988 | 17.6 | 219, 253 | -12.3 |
| 100 million to 1 billion yen | 60,718 | 22.7 | 65,748 | 8.3 | 70, 170 | 6.7 | 72,476 | 3.3 | 71,552 | -1.3 |
| 10 to 100 million yen | 128, 151 | 9.9 | 133,720 | 4.3 | 137, 294 | 2.7 | 127, 994 | -6.8 | 110,971 | -13.3 |
| under 10 million yen | 37,337 | -13.1 | 31,375 | -16.0 | 34,451 | 9.8 | 40,818 | 18.5 | 38,617 | -5.4 |

Notes: 1. Investment in plant and equipment = increases of tangible fixed assets (excluding land) + depreciation expenses.
2. Figures include investment in software. ( $\quad$ ):Figures exclude investment in software.
3. All Industries and Non-Manufacturing exceet Finance and Insurance.
8.Increases in inventories


Notes: 1. Increases in inventories mean increases in inventories during the period.

[^0]inventories (end of the period) sales

## 9.Financial items(balance base)

|  |  |  |  |  |  |  | (100 million yen,\%) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Classification | 2015 | Percent change | 2016 | Percent change | 2017 | Percent change | 2018 | Percent change | 2019 | Percent change |
| Bills and accounts receivable | 2, 247, 030 | -2.9 | 2, 267, 286 | 0.9 | 2,432,590 | 7.3 | 2, 402, 155 | -1. 3 | 2, 263, 735 | -5. 8 |
| Bills and accounts payable | 1,662, 300 | -5.9 | 1,674,136 | 0.7 | 1,813, 036 | 8.3 | 1,762, 338 | -2. 8 | 1,622,155 | -8. 0 |
| Short-term borrowings | 1,614,324 | 0.0 | 1,564,710 | -3.1 | 1,688, 914 | 7. 9 | 1,671, 351 | -1. 0 | 1,759,906 | 5.3 |
| Long-term borrowings | 2, 957, 099 | 2.4 | 3, 107, 044 | 5.1 | 3, 084, 779 | -0.7 | 3, 193,429 | 3.5 | 3,216,839 | 0.7 |
| Cash and deposits | 1,999, 634 | 7.6 | 2, 109,590 | 5.5 | 2, 219,695 | 5.2 | 2, 232, 019 | 0.6 | 2, 212,944 | -0.9 |
| Short-term securities | 188, 934 | -22. 5 | 175,381 | -7.2 | 179,586 | 2.4 | 172, 102 | -4.2 | 157, 644 | -8. 4 |
| Liquidity ratio | 14.9 |  | 15.3 |  | 15.3 |  | 15.4 |  | 15.8 |  |

Notes: 1. Liquidity ratio $=$ cash and deposits + short-term securities (average of the beginning and the end of fiscal year)
2. Figures don' t include Finance and Insurance.
10.Raising of funds(flow base)

| Classification | 2015 | Ratio of component | 2016 | Ratio of component | 2017 | Ratio of component | 2018 | Ratio of component | 2019 | Ratio of component |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Raising of funds | 641, 254 | 100.0 | 484, 502 | 100.0 | 1, 125, 452 | 100.0 | 929, 449 | 100.0 | 884,948 | 100.0 |
| External funds | -42, 494 | -6. 6 | -371, 931 | -76. 8 | 116, 160 | 10.3 | 173,645 | 18.7 | 256, 396 | 29.0 |
| Capital increases | -78, 574 | -12. 2 | -566, 129 | -116.8 | -37, 615 | -3. 3 | 15,461 | 1.7 | -38, 130 | -4.3 |
| Bond issues | 1,811 | 0.3 | 94, 772 | 19.5 | 64,365 | 5.7 | 56, 704 | 6.1 | 94,906 | 10.7 |
| Total borrowings | 34,269 | 5.3 | 99,427 | 20.5 | 89,409 | 7.9 | 101, 480 | 10.9 | 199, 620 | 22.6 |
| Long-term borrowings | 4,159 | 0.6 | 110, 295 | 22.7 | 33, 230 | 2. 9 | 65,383 | 7.0 | 106, 398 | 12.0 |
| Short-term borrowings | 30, 110 | 4.7 | -10,868 | -2. 2 | 56, 179 | 5.0 | 36,097 | 3.9 | 93, 222 | 10.6 |
| Internal funds | 683, 748 | 106.6 | 856, 433 | 176.8 | 1,009, 292 | 89.7 | 755,803 | 81.3 | 628, 552 | 71.0 |
| Internal reserves | 286, 205 | 44.6 | 476, 085 | 98.3 | 627, 561 | 55.8 | 375, 310 | 40.4 | 238, 855 | 27.0 |
| Depreciation expenses | 397, 544 | 62.0 | 380, 347 | 78.5 | 381, 731 | 33.9 | 380, 494 | 40.9 | 389,697 | 44.0 |

Notes: 1. Capital increases = increase of capital stock, capital reserves and subscription rights to shares.
2. Amounts of bills receivable discounted are included in short-term borrowings.
3. Internal reserves = increase of earned surplus (minus treasury stock), allowance, allowance by special laws and a part of liabilities (such as accrued expense) during a year.
When the amount of increase of [(bills receivable + accounts receivable + bills receivable discounted) - (bills payable + accounts payable)] is negative, the absolute value of the amount is counted as internal reserves.
4. Special depreciation expenses are included in depreciation expenses.
5. Figures don't include Finance and Insurance.

## 11.Ratio of net worth

| Classification | 2015 | 2016 | 2017 | 2018 | 2019 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Industries | 39.9 | 40.6 | 41.7 | 42.0 | 42.1 |
| Manufactur ing | 46.4 | 47.6 | 48.6 | 49.9 | 49.0 |
| Non-Manufactur ing | 37.5 | 37.9 | 39.1 | 39.1 | 39.6 |
| Corporations with capital of |  |  |  |  |  |
| 1 billion yen or over | 45.0 | 44.8 | 45.2 | 45.5 | 44.8 |
| 100 million to 1 billion yen | 39.2 | 39.9 | 40.2 | 42.0 | 42.7 |
| 10 to 100 million yen | 37.9 | 38.3 | 41.0 | 41.2 | 42.8 |
| under 10 million yen | 13.9 | 19.1 | 20.5 | 19.3 | 17.1 |

Notes:

1. Ratio of net worth =

Net assets - Subscription rights to shares
2. All Industries and Non-Manufacturing don't include Finance and Insurance.

| Classification | 2015 | $\begin{gathered} \text { Percent } \\ \text { change } \end{gathered}$ | 2016 | $\begin{aligned} & \text { Percent } \\ & \text { change } \end{aligned}$ | 2017 | Percent change | 2018 | Percent change | 2019 | Percent change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Industries (including Finance and Insurance) | 808, 963 | 2.9 | 866, 016 | 7.1 | 962, 764 | 11.2 | 952, 295 | -1.1 | 811,910 | -14.7 |
| Finance and Insurance | 126,762 | $-9.4$ | 116, 144 | -8.4 | 127, 221 | 9.5 | 113, 118 | -11.1 | 97, 525 | $-13.8$ |
| Banking | 67,877 | -8.2 | 56,015 | -17.5 | 57, 404 | 2.5 | 47, 476 | -17.3 | 43, 484 | $-8.4$ |
| Money lending business etc. | 8,687 | 7.1 | 7,584 | -12.7 | 10,687 | 40.9 | 11,860 | 11.0 | 11, 794 | -0.6 |
| Financial products transaction dealers | 8,696 | -17.5 | 6,993 | -19.6 | 7, 125 | 1.9 | 3,982 | -44.1 | 4, 023 | 1.0 |
| Futures commodity transaction dealers etc. | 6,531 | -18.0 | 10,500 | 60.8 | 15,080 | 43.6 | 11, 144 | -26.1 | 8,341 | -25.2 |
| Life insurance institutions | 25,207 | -17.3 | 24, 237 | $-3.8$ | 26,453 | 9.1 | 27, 135 | 2.6 | 20, 852 | -23.2 |
| Non-life insurance institutions | 7,955 | 12.4 | 8,637 | 8.6 | 8, 197 | -5.1 | 8.775 | 7.0 | 6. 521 | -25.7 |
| Miscellaneous insurance institutions | 1,809 | -1.9 | 2,179 | 20.5 | 2,274 | 4.4 | 2,746 | 20.8 | 2,509 | $-8.6$ |
| All Industries (including Finance and Insurance) |  |  |  |  |  |  |  |  |  |  |
| Corporations with capital of |  |  |  |  |  |  |  |  |  |  |
| 1 billion yen or over | 517, 469 | 2.9 | 527,619 | 2.0 | 575,595 | 9.1 | 580,407 | 0.8 | 501, 638 | -13.6 |
| 100 million to 1 billion yen | 105, 426 | 4.0 | 117, 173 | 11.1 | 135, 838 | 15.9 | 142,647 | 5.0 | 121,086 | -15.1 |
| 10 to 100 million yen | 159, 581 | 3.6 | 189, 056 | 18.5 | 213, 484 | 12.9 | 189,994 | -11.0 | 158,973 | -16.3 |
| under 10 million yen | 26,486 | $-3.8$ | 32, 168 | 21.5 | 37, 847 | 17.7 | 39, 247 | 3.7 | 30, 212 | -23.0 |
| Finance and Insurance |  |  |  |  |  |  |  |  |  |  |
| Corporations with capital of |  |  |  |  |  |  |  |  |  |  |
| 1 billion yen or over | 115,110 | -10.6 | 103, 294 | -10.3 | 112,597 | 9.0 | 98,029 | -12.9 | 84,643 | -13.7 |
| 100 million to 1 billion yen | 5,561 | 4.4 | 5,400 | -2.9 | 5.793 | 7.3 | 6,030 | 4.1 | 5,780 | -4.1 |
| 10 to 100 mill ion yen | 3,898 | $-0.1$ | 6.490 | 66.5 | 6,600 | 1.7 | 6, 205 | -6.0 | 4.536 | -26.9 |
| under 10 million yen | 2, 193 | 9.1 | 960 | -56.2 | 2,231 | 132.5 | 2, 854 | 28.0 | 2,566 | -10.1 |

Notes: 1. Beginning in 2008
2. Money lending business etc. are non-deposit money corporations, including lending and credit card business.
3. Financial products transaction dealers are those engaged in Type I Financial products transaction
and limited to those engaged in Securities-Related Business.
4. Futures commodity transaction dealers etc. are futures commodity transaction dealers, investment advisory and agent services, investment management services, and auxiliaries for financial products transaction.

## 13.Cash dividends



Notes: 1. Beginning in 2008.
2. Net profits for the period = ordinary profits + special profits - special losses - corporation tax and inhabitants' tax and enterprise tax - tax expenses adject
14.Earned surplus


Notes : 1. Beginning in 2008.
2. * can not be compared because of the negative figure in the previous year.
15.Investment in plant and equipment


Notes: 1. Begining in 2008 .
2. Investment in plant and equi ipnent = increases of tangible fixed assets (excl luding land) ddepreciation expenses.
3. Fi igures include investnent in software. ( ): Fi igures exclude investment in software.
4. Money lending bus iness etc. are non-deposit money corporations, including lending and credit card business.
5. Financial products transaction dealers are those engaged in Type I Financial products transaction
and l imited to those engaged in Seurities-Rel ated Bus iness.
6. Futures commodity transaction dealers etc. are futures commodity transaction deal ers, investment advisory
and agent services, investment managenent services, and auxiliaries for financial products transaction.
16.Ratio of net worth


Notes : 1. Beginning in 2008.
2. Ratio of net worth =

Net assets - Subscription rights to shares $\quad \times 100$


[^0]:    2. Ratio of inventories to sales =
    3. All Industries and Non-Manufacturing except Finance and Insurance
