

Financial Statements Statistics of Corporations by Industry,Annually
1.Sales

(100 million yen.%)

Classification	2010	Percent change	2011	Percent change	2012	Percent change	2013	Percent change	2014	Percent change
	All Industries	13,857,426	1.3	13,810,469	-0.3	13,745,105	-0.5	14,091,572	2.5	14,478,425
Manufacturing	4,033,137	5.8	4,020,917	-0.3	3,865,086	-3.9	3,941,566	2.0	4,050,824	2.8
Food	474,636	8.0	507,800	7.0	477,621	-5.9	427,323	-10.5	440,613	3.1
Chemical and Allied Products	381,950	3.9	387,483	1.4	382,252	-1.3	408,392	6.8	415,201	1.7
Petroleum and Coal products	162,306	-1.7	201,346	24.1	189,672	-5.8	189,951	0.1	190,726	0.4
Iron and Steel	182,092	15.8	180,598	-0.8	162,747	-9.9	170,524	4.8	177,289	4.0
Fabricated Metal Products	183,476	-3.5	197,608	7.7	175,277	-11.3	185,059	5.6	181,003	-2.2
General-Purpose Machinery	50,765	-12.6	56,957	12.2	56,380	-1.0	57,818	2.6	60,885	5.3
Production Machinery	206,296	9.4	214,074	3.8	211,803	-1.1	221,790	4.7	232,980	5.0
Business oriented Machinery	145,644	8.3	133,549	-8.3	130,011	-2.6	141,376	8.7	143,079	1.2
Electrical Machinery,Equipment and Supplies	347,767	3.8	296,645	-14.7	280,772	-5.4	268,166	-4.5	292,340	9.0
Information and Communication Electronics Equipment	345,942	8.5	330,082	-4.6	310,309	-6.0	326,479	5.2	334,537	2.5
Transportation Equipment	629,095	9.1	621,158	-1.3	666,004	7.2	687,022	3.2	688,736	0.2
Non-Manufacturing	9,824,290	-0.4	9,789,552	-0.4	9,880,019	0.9	10,150,006	2.7	10,427,601	2.7
Construction	1,112,996	-7.8	1,094,533	-1.7	1,149,917	5.1	1,225,004	6.5	1,285,148	4.9
Wholesale and Retail Trade	5,148,168	3.1	5,113,953	-0.7	5,078,829	-0.7	5,198,818	2.4	5,346,908	2.8
Real estate	366,315	-10.6	357,124	-2.5	326,817	-8.5	377,048	15.4	369,812	-1.9
Goods rental and Leasing	141,503	2.6	135,734	-4.1	139,161	2.5	141,032	1.3	160,866	14.1
Information and Communications	584,547	0.7	546,837	-6.5	579,259	5.9	598,138	3.3	595,756	-0.4
Transport and Postal activities	572,935	1.0	631,152	10.2	675,714	7.1	653,938	-3.2	694,067	6.1
Production,Transmission and Distribution of Electricity	178,830	8.2	181,515	1.5	192,229	5.9	213,436	11.0	221,623	3.8
Services	1,606,932	-5.6	1,604,163	-0.2	1,615,987	0.7	1,611,811	-0.3	1,618,214	0.4
Corporations with capital of										
1 billion yen or over	5,424,924	4.9	5,379,177	-0.8	5,351,772	-0.5	5,596,713	4.6	5,651,905	1.0
100 million to 1 billion yen	2,283,941	3.6	2,363,750	3.5	2,297,239	-2.8	2,293,312	-0.2	2,517,657	9.8
10 to 100 million yen	5,077,687	-2.3	4,884,835	-3.8	4,945,590	1.2	5,010,318	1.3	5,080,964	1.4
under 10 million yen	1,070,875	-3.3	1,182,707	10.4	1,150,503	-2.7	1,191,228	3.5	1,227,899	3.1

Notes : 1.All Industries and Non-Manufacturing except Finance and Insurance.

: 2.Since fiscal year 2009, figures include Japan Post Holdings,Japan Post Service and Japan Post Network.

On October 1 2012, Japan Post Company was born out of the merger of Japan Post Service and Japan Post Network.

2. Ordinary profits

(100 million yen,%)

Classification	2010		2011		2012		2013		2014	
		Percent change								
All Industries	437,275	36.1	452,748	3.5	484,611	7.0	596,381	23.1	645,861	8.3
Manufacturing	158,083	73.5	148,508	-6.1	156,960	5.7	216,728	38.1	236,987	9.3
Food	14,576	-4.5	17,224	18.2	14,445	-16.1	15,312	6.0	14,452	-5.6
Chemical and Allied Products	30,348	17.4	34,452	13.5	32,187	-6.6	36,200	12.5	34,557	-4.5
Petroleum and Coal products	3,335	1,130.1	5,517	65.4	1,356	-75.4	2,194	61.8	-1,298	-159.2
Iron and Steel	5,303	*	3,127	-41.0	1,369	-56.2	7,019	412.7	9,072	29.2
Fabricated Metal Products	5,552	99.0	6,420	15.6	6,358	-1.0	7,697	21.1	9,109	18.3
General-Purpose Machinery	2,032	73.6	2,704	33.1	3,291	21.7	3,763	14.3	4,022	6.9
Production Machinery	8,030	*	11,294	40.6	8,971	-20.6	14,524	61.9	16,554	14.0
Business oriented Machinery	9,026	40.6	9,114	1.0	8,111	-11.0	12,291	51.5	11,835	-3.7
Electrical Machinery, Equipment and Supplies	14,911	164.5	11,016	-26.1	8,929	-18.9	12,267	37.4	18,543	51.2
Information and Communication Electronics Equipment	9,183	*	3,338	-63.7	5,792	73.6	13,317	129.9	21,401	60.7
Transportation Equipment	21,657	78.6	17,901	-17.3	35,647	99.1	57,374	60.9	60,743	5.9
Non-manufacturing	279,192	21.3	304,239	9.0	327,651	7.7	379,654	15.9	408,874	7.7
Construction	18,122	15.5	17,315	-4.5	27,752	60.3	34,516	24.4	47,190	36.7
Wholesale and Retail Trade	77,684	27.2	102,886	32.4	102,275	-0.6	112,584	10.1	105,910	-5.9
Real estate	33,244	7.5	33,080	-0.5	31,019	-6.2	41,164	32.7	46,484	12.9
Goods rental and Leasing	7,875	68.5	9,322	18.4	8,682	-6.9	9,543	9.9	10,111	6.0
Information and Communications	43,897	10.1	42,318	-3.6	49,483	16.9	44,794	-9.5	47,825	6.8
Transport and Postal activities	19,714	59.2	21,303	8.1	26,133	22.7	28,816	10.3	31,695	10.0
Production, Transmission and Distribution of Electricity	9,620	31.5	-10,957	-213.9	-12,954	*	-2,061	*	2,762	*
Services	57,464	16.4	75,338	31.1	79,831	6.0	93,944	17.7	100,933	7.4
Corporations with capital of										
1 billion yen or over	259,345	44.9	239,825	-7.5	259,709	8.3	348,183	34.1	374,204	7.5
100 million to 1 billion yen	71,624	24.9	75,001	4.7	77,753	3.7	84,496	8.7	96,020	13.6
10 to 100 million yen	102,785	12.5	115,162	12.0	127,738	10.9	144,700	13.3	150,127	3.8
under 10 million yen	3,522	*	22,760	546.3	19,412	-14.7	19,002	-2.1	25,510	34.3

Notes : 1. * can not be compared because of the negative figure in the previous year.

2. All Industries and Non-Manufacturing don't include Finance and Insurance.

3. Figures include Japan Post Holdings, Japan Post Service Company and Japan Post Network since the survey of the 2009.

On October 1 2012, Japan Post Company was born out of the merger of Japan Post Service and Japan Post Network.

(Reference)

Operating profits

(100 million yen,%)

Classification	2010		2011		2012		2013		2014	
		Percent change								
All Industries	390,815	41.9	389,654	-0.3	400,241	2.7	486,452	21.5	533,635	9.7
Manufacturing	127,639	117.1	111,318	-12.8	112,405	1.0	161,489	43.7	168,811	4.5
Non-Manufacturing	263,176	21.5	278,336	5.8	287,836	3.4	324,964	12.9	364,824	12.3

Notes :1 . All Industries and Non-Manufacturing don't include Finance and Insurance.
2 . Figures include Japan Post Holdings, Japan Post Service Company and Japan Post Network since the survey of the 2009.
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3.Ratios of operating profits and ordinary profits to sales

Classification	Ratio of operating profits to sales					Ratio of ordinary profits to sales				
	2010	2011	2012	2013	2014	2010	2011	2012	2013	2014
All Industries	2.8	2.8	2.9	3.5	3.7	3.2	3.3	3.5	4.2	4.5
Manufacturing	3.2	2.8	2.9	4.1	4.2	3.9	3.7	4.1	5.5	5.9
Food	2.8	3.1	2.4	2.7	2.6	3.1	3.4	3.0	3.6	3.3
Chemical and Allied Products	7.5	7.2	7.1	7.5	6.7	7.9	8.9	8.4	8.9	8.3
Petroleum and Coal products	1.9	2.6	0.8	1.1	-1.1	2.1	2.7	0.7	1.2	-0.7
Iron and Steel	2.8	1.3	-0.1	3.2	4.1	2.9	1.7	0.8	4.1	5.1
Fabricated Metal Products	2.3	2.4	3.0	3.5	4.2	3.0	3.2	3.6	4.2	5.0
General-Purpose Machinery	3.5	3.9	4.6	5.1	5.2	4.0	4.7	5.8	6.5	6.6
Production Machinery	3.2	4.4	3.4	4.8	5.6	3.9	5.3	4.2	6.5	7.1
Business oriented Machinery	5.0	5.6	4.7	6.2	5.8	6.2	6.8	6.2	8.7	8.3
Electrical Machinery, Equipment and Supplies	3.0	2.5	1.8	3.4	4.6	4.3	3.7	3.2	4.6	6.3
Information and Communication Electronics Equipment	2.0	0.4	0.2	2.3	4.0	2.7	1.0	1.9	4.1	6.4
Transportation Equipment	1.6	1.1	3.4	5.8	5.5	3.4	2.9	5.4	8.4	8.8
Non-Manufacturing	2.7	2.8	2.9	3.2	3.5	2.8	3.1	3.3	3.7	3.9
Construction	1.4	1.4	2.0	2.4	3.2	1.6	1.6	2.4	2.8	3.7
Wholesale and Retail Trade	1.1	1.6	1.6	1.5	1.4	1.5	2.0	2.0	2.2	2.0
Real estate	12.1	11.7	9.9	11.0	12.6	9.1	9.3	9.5	10.9	12.6
Goods rental and Leasing	5.1	6.7	6.1	8.0	7.4	5.6	6.9	6.2	6.8	6.3
Information and Communications	7.2	7.3	8.0	7.0	7.7	7.5	7.7	8.5	7.5	8.0
Transport and Postal activities	3.7	3.5	3.9	4.1	4.2	3.4	3.4	3.9	4.4	4.6
Production, Transmission and Distribution of Electricity	7.2	-4.4	-5.3	0.3	2.8	5.4	-6.0	-6.7	-1.0	1.2
Services	3.4	4.0	4.4	5.0	5.7	3.6	4.7	4.9	5.8	6.2
Corporations with capital of										
1 billion yen or over	4.2	3.7	3.8	5.0	5.2	4.8	4.5	4.9	6.2	6.6
100 million to 1 billion yen	3.0	3.1	3.2	3.4	3.5	3.1	3.2	3.4	3.7	3.8
10 to 100 million yen	1.8	2.1	2.3	2.5	2.6	2.0	2.4	2.6	2.9	3.0
under 10 million yen	0.0	1.4	0.9	0.6	1.5	0.3	1.9	1.7	1.6	2.1

Notes : 1. All Industries and Non-Manufacturing don't include Finance and Insurance.
2. Figures include Japan Post Holdings, Japan Post Service Company and Japan Post Network since the survey of the 2009.
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4.Cash dividends

(100 million yen,%)

Classification	2010		2011		2012		2013		2014	
		Ratio of component								
Net profits for the period	186,864	100.0	191,389	100.0	238,343	100.0	375,880	100.0	413,101	100.0
Dividends	103,574	55.4	119,005	62.2	139,574	58.6	144,002	38.3	168,833	40.9
Internal reserves	83,290	44.6	72,384	37.8	98,769	41.4	231,878	61.7	244,268	59.1

Notes : 1. Net profits for the period = ordinary profits + special profits - special losses - corporation tax and inhabitants' tax and enterprise tax - tax expenses adjust

2. Internal reserves = Net profits for the period - Dividends

3. Figures except Finance and Insurance.

4. Figures include Japan Post Holdings, Japan Post Service Company and Japan Post Network since the survey of the 2009.

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5.Value added

(100 million yen,%)

Classification	2010		2011		2012		2013		2014	
		Ratio of component								
Value added	2,719,175	100.0	2,751,343	100.0	2,723,402	100.0	2,763,090	100.0	2,847,624	100.0
Salaries and wages	1,948,388	71.6	1,999,003	72.6	1,968,987	72.3	1,920,348	69.5	1,958,965	68.8
Interest	88,831	3.3	92,323	3.4	77,148	2.8	93,693	3.4	67,492	2.4
Rental or leasing expenses for fixed and liquid assets	287,126	10.6	271,394	9.9	264,651	9.7	266,861	9.7	260,952	9.1
Taxes and public charges	92,846	3.4	91,293	3.3	89,523	3.3	89,429	3.2	94,072	3.3
Net operating income	301,984	11.1	297,331	10.8	323,093	11.9	392,760	14.2	466,143	16.4
Ratio of value added	19.6		19.9		19.8		19.6		19.7	
Labor productivity(10 thousand yen)	671		668		666		690		705	

- Notes : 1.Value added = salaries and wages + interest + rental or leasing expenses for fixed and liquid assets + taxes and public charges + net operating income (operating income - interest and discounting expenses)
2. Personal expenses = Directors' remuneration + Bonus for directors + Salaries and wages + Bonus for employees + Welfare expenses
3. Net operating income = operating income - interest
4. Ratio of value added = $\frac{\text{value added}}{\text{sales}} \times 100$
5. Labor productivity = $\frac{\text{value added}}{\text{number of employees}}$
6. Figures except Finance and Insurance.
7. Figures include Japan Post Holdings, Japan Post Service Company and Japan Post Network since the survey of the 2009. On October 1 2012, Japan Post Company was born out of the merger of Japan Post Service and Japan Post Network.

6. Investment in plant and equipment

(100 million yen, ¥)

Classification	2010		2011		2012		2013		2014	
		Percent change								
All Industries	330,802 (332,633)	-0.2 (0.4)	333,165 (332,690)	0.7 (0.0)	346,431 (343,572)	4.0 (3.3)	369,290 (366,673)	6.6 (6.7)	398,228 (394,760)	7.8 (7.7)
Manufacturing	112,667 (112,719)	4.7 (3.5)	112,565 (112,846)	-0.1 (0.1)	110,135 (109,670)	-2.2 (-2.8)	112,520 (111,573)	2.2 (1.7)	120,219 (119,129)	6.8 (6.8)
Food	9,463	1.8	11,548	22.0	11,356	-1.7	15,083	32.8	12,835	-14.9
Chemical and Allied Products	13,029	-0.9	14,572	11.8	12,351	-15.2	14,704	19.0	14,179	-3.6
Petroleum and Coal products	1,241	-66.3	941	-24.2	1,352	43.7	1,696	25.5	1,922	13.3
Iron and Steel	8,087	-23.4	8,981	11.1	9,192	2.4	6,020	-34.5	7,419	23.2
Fabricated Metal Products	5,431	-25.6	5,229	-3.7	4,481	-14.3	6,029	34.5	6,169	2.3
General-Purpose Machinery	751	-59.7	1,088	44.8	1,207	10.9	1,136	-5.9	2,007	76.7
Production Machinery	4,575	5.5	6,370	39.3	6,122	-3.9	5,646	-7.8	5,640	-0.1
Business oriented Machinery	4,106	11.2	3,559	-13.3	4,151	16.6	3,813	-8.1	5,114	34.1
Electrical Machinery, Equipment and Supplies	9,706	11.2	11,629	19.8	9,171	-21.1	6,813	-25.7	8,410	23.4
Information and Communication Electronics Equipment	14,480	116.2	11,711	-19.1	9,157	-21.8	11,537	26.0	11,252	-2.5
Transportation Equipment	14,012	4.9	14,110	0.7	19,069	35.1	19,479	2.2	21,029	8.0
Non-Manufacturing	218,134 (219,913)	-2.5 (-1.1)	220,600 (219,844)	1.1 (-0.0)	236,296 (233,901)	7.1 (6.4)	256,770 (255,100)	8.7 (9.1)	278,009 (275,630)	8.3 (8.0)
Construction	10,275	-23.1	11,994	16.7	15,575	29.9	21,144	35.8	20,412	-3.5
Wholesale and Retail Trade	42,945	7.9	36,312	-15.4	45,340	24.9	54,531	20.3	58,369	7.0
Real estate	19,258	-17.8	25,438	32.1	22,350	-12.1	21,191	-5.2	26,427	24.7
Goods rental and Leasing	16,418	90.9	11,132	-32.2	14,183	27.4	14,718	3.8	19,360	31.5
Information and Communications	39,873	-4.5	37,333	-6.4	36,361	-2.6	36,954	1.6	34,836	-5.7
Transport and Postal activities	26,646	-8.5	29,365	10.2	26,823	-8.7	36,223	35.0	35,097	-3.1
Production, Transmission and Distribution of Electricity	22,183	17.5	20,514	-7.5	20,957	2.2	17,157	-18.1	23,034	34.3
Services	33,284	-20.3	41,447	24.5	48,089	16.0	45,706	-5.0	49,912	9.2
Corporations with capital of										
1 billion yen or over	190,428	9.9	182,180	-4.3	177,878	-2.4	180,857	1.7	189,195	4.6
100 million to 1 billion yen	42,490	1.3	42,478	-0.0	45,051	6.1	48,290	7.2	49,501	2.5
10 to 100 million yen	82,774	-14.5	84,441	2.0	93,119	10.3	103,891	11.6	116,560	12.2
under 10 million yen	15,110	-21.8	24,066	59.3	30,383	26.3	36,252	19.3	42,972	18.5

- Notes : 1. Investment in plant and equipment = increases of tangible fixed assets(excluding land)+depreciation expenses.
2. Figures include investment in software. (): Figures exclude investment in software.
3. All Industries and Non-Manufacturing except Finance and Insurance.
4. Figures include Japan Post Holdings, Japan Post Service Company and Japan Post Network since the survey of the 2009.
On October 1 2012, Japan Post Company was born out of the merger of Japan Post Service and Japan Post Network.

7.Increases in inventories

(100 million yen,%)

Classification	2010	2011	2012	2013	2014
All Industries	6,184	38,806	2,583	45,893	27,411
Finished goods and merchandise	-8,763	22,464	11,137	16,667	21,212
Goods in process	4,784	5,851	-12,647	23,157	9,491
Raw materials and goods in storage	10,163	10,491	4,094	6,070	-3,291
Manufacturing	15,608	21,965	2,564	5,409	9,020
Petroleum and Coal products	2,629	4,693	802	2,332	-7,135
Iron and steel	3,200	2,020	-732	1,643	940
General-Purpose Machinery	376	172	-537	126	387
Production Machinery	-464	313	55	-2,184	623
Business oriented Machinery	592	931	258	189	452
Electrical Machinery, Equipment and Supplies	2,669	1,288	-3,371	521	2,058
Information and Communication Electronics Equipment	2,504	827	1,862	-2,928	817
Non-Manufacturing	-9,424	16,840	20	40,485	18,392
Construction	-11,369	-626	-1,982	10,618	2,749
Wholesale and Retail Trade	306	16,005	8,727	15,252	5,660
Real estate	-3,894	-3,763	-1,716	3,555	12,729
Ratio of inventories to sales	7.4	7.6	7.6	7.6	7.7

Notes : 1.Increases in inventories mean increases in inventories during the period.

2. Ratio of inventories to sales = $\frac{\text{inventories (end of the period)}}{\text{sales}} \times 100$

3. All Industries and Non-Manufacturing except Finance and Insurance.

4. Figures include Japan Post Holdings, Japan Post Service Company and Japan Post Network since the survey of the 2009.

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8.Financial items(balance base)

(100 million yen,%)

Classification	2010	Percent change	2011	Percent change	2012	Percent change	2013	Percent change	2014	Percent change
	Bills and accounts receivable	2,061,433	0.4	2,161,869	4.9	2,125,657	-1.7	2,192,619	3.2	2,312,983
Bills and accounts payable	1,599,111	1.0	1,672,697	4.6	1,624,530	-2.9	1,671,845	2.9	1,767,296	5.7
Short-term borrowings	1,640,782	-11.6	1,633,389	-0.5	1,623,264	-0.6	1,680,329	3.5	1,613,947	-4.0
Long-term borrowings	2,847,190	0.7	2,964,639	4.1	2,674,336	-9.8	2,874,095	7.5	2,887,808	0.5
Cash and deposits	1,649,539	4.8	1,629,002	-1.2	1,683,240	3.3	1,744,416	3.6	1,858,638	6.5
Short-term securities	218,225	6.2	225,787	3.5	217,347	-3.7	263,229	21.1	243,858	-7.4
Liquidity ratio	13.3		13.4		13.6		14.0		14.1	

Notes : 1.Liquidity ratio = $\frac{\text{cash and deposits} + \text{short-term securities(average of the beginning and the end of fiscal year)}}{\text{sales}} \times 100$

2.Figures don't include Finance and Insurance.

3.Figures include Japan Post Holdings, Japan Post Service Company and Japan Post Network since the survey of the 2009.

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9.Raising of funds(flow base)

(100 million yen,%)

Classification	2010		2011		2012		2013		2014	
		Ratio of component		Ratio of component		Ratio of component		Ratio of component		Ratio of component
Raising of funds	442,445	100.0	550,922	100.0	614,903	100.0	753,731	100.0	835,464	100.0
External funds	-179,821	-40.6	-64,635	-11.7	2,506	0.4	-18,183	-2.4	-33,099	-4.0
Capital increases	-78,698	-17.8	-67,718	-12.3	-38,417	-6.2	-36,446	-4.8	-69,929	-8.4
Bond issues	6,982	1.6	-28,329	-5.1	-19,109	-3.1	3,035	0.4	3,736	0.4
Total borrowings	-108,104	-24.4	31,412	5.7	60,032	9.8	15,228	2.0	33,094	4.0
Long-term borrowings	-72,180	-16.3	29,980	5.4	33,824	5.5	32,204	4.3	51,089	6.1
Short-term borrowings	-35,924	-8.1	1,432	0.3	26,208	4.3	-16,976	-2.3	-17,995	-2.1
Internal funds	622,266	140.6	615,557	111.7	612,397	99.6	771,913	102.4	868,563	104.0
Internal reserves	231,542	52.3	239,030	43.4	258,573	42.1	417,032	55.3	492,171	58.9
Depreciation expenses	390,724	88.3	376,528	68.3	353,825	57.5	354,881	47.1	376,392	45.1

Notes : 1.Capital increases = increase of capital stock , capital reserves and subscription rights to shares.

2.Amounts of bills receivable discounted are included in short-term borrowings.

3.Internal reserves = increase of earned surplus (minus treasury stock), allowance, allowance by special laws and a part of liabilities (such as accrued expense) during a year.

When the amount of increase of [(bills receivable + accounts receivable + bills receivable discounted) - (bills payable + accounts payable)] is negative, the absolute value of the amount is counted as internal reserves.

4.Special depreciation expenses are included in depreciation expenses.

5.Figures don't include Finance and Insurance.

6.Figures include Japan Post Holdings, Japan Post Service Company and Japan Post Network since the survey of the 2009.

On October 1 2012, Japan Post Company was born out of the merger of Japan Post Service and Japan Post Network.

10.Ratio of net worth

(%)

Classification	2010	2011	2012	2013	2014
All Industries	35.6	34.9	37.4	37.6	38.9
Manufacturing	44.3	43.2	43.9	45.1	45.3
Non-Manufacturing	32.0	31.6	34.7	34.7	36.4
Corporations with capital of					
1 billion yen or over	42.8	42.2	42.7	43.4	44.6
100 million to 1 billion yen	34.8	34.5	37.9	37.8	38.1
10 to 100 million yen	31.8	30.7	33.7	34.6	35.0
under 10 million yen	5.7	7.6	12.2	14.8	17.0

Notes : 1. Ratio of net worth = $\frac{\text{Net assets} - \text{Subscription rights to shares}}{\text{Liabilities and Net assets}} \times 100$

2. All Industries and Non-Manufacturing don't include Finance and Insurance.

3. Figures include Japan Post Holdings, Japan Post Service Company and Japan Post Network since the survey of the 2009.
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11. Ordinary Profits

(100 million yen,%)

Classification	2010	Percent change	2011	Percent change	2012	Percent change	2013	Percent change	2014	Percent change
	All Industries (including Finance and Insurance)	507,745	33.5	540,268	6.4	592,233	9.6	727,280	22.8	785,794
Finance and Insurance	70,469	19.1	87,521	24.2	107,623	23.0	130,899	21.6	139,933	6.9
Banking	46,054	29.1	52,039	13.0	55,574	6.8	68,954	24.1	73,905	7.2
Money lending business etc.	-298	*	8,415	*	12,660	50.5	9,040	-28.6	8,115	-10.2
Financial products transaction dealers	682	-78.9	2,282	234.6	5,977	162.0	11,891	98.9	10,547	-11.3
Futures commodity transaction dealers etc.	2,907	281.2	89	-96.9	4,587	5,037.6	7,470	62.8	7,963	6.6
Life insurance institutions	17,542	3.8	22,515	28.4	23,615	4.9	27,880	18.1	30,478	9.3
Non-life insurance institutions	2,301	-34.9	804	-65.1	3,796	372.3	4,199	10.6	7,080	68.6
Miscellaneous insurance institutions	1,282	-4.0	1,377	7.4	1,413	2.6	1,464	3.6	1,844	26.0
All Industries (including Finance and Insurance)										
Corporations with capital of										
1 billion yen or over	325,282	37.7	321,400	-1.2	359,409	11.8	467,624	30.1	502,898	7.5
100 million to 1 billion yen	73,787	25.5	78,024	5.7	81,647	4.6	89,934	10.1	101,347	12.7
10 to 100 million yen	107,104	12.8	119,163	11.3	130,027	9.1	148,545	14.2	154,029	3.7
under 10 million yen	1,572	*	21,681	1,278.0	21,151	-2.4	21,177	0.1	27,520	30.0
Finance and Insurance										
Corporations with capital of										
1 billion yen or over	65,937	15.1	81,576	23.7	99,700	22.2	119,441	19.8	128,694	7.7
100 million to 1 billion yen	2,163	53.0	3,023	39.8	3,894	28.8	5,438	39.6	5,327	-2.0
10 to 100 million yen	4,318	18.4	4,001	-7.4	2,289	-42.8	3,845	68.0	3,901	1.5
under 10 million yen	-1,950	*	-1,079	*	1,740	*	2,175	25.0	2,010	-7.6

Notes: 1. Beginning in 2008.

2. * can not be compared because of the negative figure in the previous year.

3. Figures include Japan Post Holdings, Japan Post Service Company, Japan Post Network, Japan Post Bank,

Japan Post Insurance and Shoko chukin bank since the survey of the 2009.

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4. Money lending business etc. are non-deposit money corporations, including lending and credit card business.

5. Financial products transaction dealers are those engaged in Type I Financial products transaction and limited to those engaged in Securities-Related Business.

6. Futures commodity transaction dealers etc. are futures commodity transaction dealers, investment advisory and agent services, investment management services, and auxiliaries for financial products transaction.

12.Cash dividends

(100 million yen,%)

Classification	2010		2011		2012		2013		2014	
		Ratio of component								
All Industries (including Finance and Insurance)										
Net profits for the period	220,942	100.0	228,662	100.0	305,697	100.0	457,339	100.0	498,164	100.0
Dividends	126,177	57.1	144,973	63.4	173,310	56.7	181,172	39.6	211,744	42.5
Internal reserves	94,765	42.9	83,689	36.6	132,387	43.3	276,167	60.4	286,420	57.5
Finance and Insurance										
Net profits for the period	34,078	100.0	37,273	100.0	67,354	100.0	81,459	100.0	85,063	100.0
Dividends	22,603	66.3	25,968	69.7	33,736	50.1	37,170	45.6	42,911	50.4
Internal reserves	11,475	33.7	11,305	30.3	33,618	49.9	44,289	54.4	42,152	49.6

Notes : 1.Beginning in 2008.

2.Net profits for the period = ordinary profits + special profits - special losses - corporation tax and inhabitants' tax and enterprise tax - tax expenses adjust

3.Internal reserves = Net profits for the period - Dividends

4.Figures include Japan Post Holdings, Japan Post Service Company, Japan Post Network, Japan Post Bank,

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13. Investment in plant and equipment

(100 million yen,%)

Classification	2010		2011		2012		2013		2014	
		Percent change								
All Industries (including Finance and Insurance)	346,523	-1.5	347,815	0.4	361,443	3.9	386,678	7.0	417,316	7.9
	(348,186)	(-0.6)	(347,225)	(-0.3)	(357,990)	(3.1)	(382,082)	(6.7)	(413,060)	(8.1)
Finance and Insurance	15,721	-23.1	14,650	-6.8	15,012	2.5	17,388	15.8	19,088	9.8
	(15,554)	(-18.4)	(14,535)	(-6.5)	(14,418)	(-0.8)	(15,409)	(6.9)	(18,300)	(18.8)
Banking	9,317	-40.1	8,970	-3.7	8,998	0.3	10,768	19.7	10,108	-6.1
Money lending business etc.	1,175	*	838	-28.7	1,860	122.1	1,932	3.9	2,902	50.2
Financial products transaction dealers	927	-48.1	824	-11.1	925	12.2	953	3.0	1,132	18.7
Futures commodity transaction dealers etc.	449	-68.0	272	-39.4	352	29.3	384	9.2	811	111.1
Life insurance institutions	2,564	-3.6	2,685	4.8	1,816	-32.4	1,713	-5.7	2,800	63.5
Non-life insurance institutions	1,037	56.1	690	-33.5	675	-2.1	1,303	92.9	1,018	-21.9
Miscellaneous insurance institutions	252	36.3	371	46.9	385	3.9	336	-12.9	318	-5.1
All Industries (including Finance and Insurance)										
Corporations with capital of										
1 billion yen or over	205,660	5.0	195,651	-4.9	191,732	-2.0	197,361	2.9	206,260	4.5
100 million to 1 billion yen	42,926	1.3	42,899	-0.1	45,475	6.0	48,764	7.2	50,180	2.9
10 to 100 million yen	82,924	-12.9	84,784	2.2	93,469	10.2	104,214	11.5	117,209	12.5
under 10 million yen	15,014	-18.5	24,481	63.1	30,767	25.7	36,339	18.1	43,667	20.2
Finance and Insurance										
Corporations with capital of										
1 billion yen or over	15,232	-32.2	13,471	-11.6	13,854	2.8	16,504	19.1	17,065	3.4
100 million to 1 billion yen	436	0.5	421	-3.3	424	0.7	473	11.6	679	43.5
10 to 100 million yen	150	*	343	129.2	349	1.7	323	-7.4	648	100.5
under 10 million yen	-96	*	415	*	384	-7.5	87	-77.3	695	698.2

Notes: 1. Beginning in 2008.

2. * can not be compared because of the negative figure in the previous year.

3. Investment in plant and equipment = increases of tangible fixed assets(excluding land)+depreciation expenses.

4. Figures include investment in software. (): Figures exclude investment in software.

5. Figures include Japan Post Holdings, Japan Post Service Company, Japan Post Network, Japan Post Bank,

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7. Financial products transaction dealers are those engaged in Type 1 Financial products transaction and limited to those engaged in Securities-Related Business.

8. Futures commodity transaction dealers etc. are futures commodity transaction dealers, investment advisory and agent services, investment management services, and auxiliaries for financial products transaction.

14.Ratio of net worth

(%)

Classification	2010	2011	2012	2013	2014
All Industries (including Finance and Insurance)	17.7	17.7	18.5	19.0	19.4
Finance and Insurance	5.0	5.4	5.9	6.0	6.5
All Industries (including Finance and Insurance)					
Corporations with capital of					
1 billion yen or over	15.1	15.2	15.4	15.8	16.1
100 million to 1 billion yen	29.1	28.9	31.9	31.8	32.6
10 to 100 million yen	30.1	29.4	32.3	33.8	34.0
under 10 million yen	4.8	8.0	12.3	14.2	16.6
Finance and Insurance					
Corporations with capital of					
1 billion yen or over	4.8	5.1	5.6	5.8	6.2
100 million to 1 billion yen	9.2	9.1	10.4	10.6	11.2
10 to 100 million yen	9.6	12.3	11.0	18.7	16.9
under 10 million yen	1.8	11.2	13.1	6.2	12.7

Notes : 1.Beginning in 2008.

2.Ratio of net worth =
$$\frac{\text{Net assets} - \text{Subscription rights to shares}}{\text{Liabilities and capital}} \times 100$$

3.Figures include Japan Post Holdings, Japan Post Service Company, Japan Post Network, Japan Post Bank,

Japan Post Insurance and Shoko chukin bank since the survey of the 2009.

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